

# SECOND QUARTER 2022 EARNINGS PRESENTATION

Conference Call July 27, 2022











### FORWARD-LOOKING STATEMENTS

This presentation contains certain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those projected in the forward-looking statements. Examples of such forward-looking statements include but are not limited to: (i) statements regarding the Company's results of operations and financial condition; (ii) statements of plans, objectives or goals of the Company or its management, including those related to financing, products, or services; (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as "believes," "anticipates," "expects," "intends," "forecasts," and "plans," and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections, and other forward-looking statements will not be achieved. The Company cautions that several important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates, and intentions expressed in such forward-looking statements. These factors include, but are not limited to: (i) lower than expected future sales; (ii) increasing competitive industry pressures; (iii) general economic conditions or conditions affecting demand for the products and services it offers, both domestically and internationally, including as a result of post-Brexit regulation, being less favorable than expected; (iv) worldwide economic and business conditions and conditions in the industries in which the Company operates; (v) fluctuations in the cost of raw materials, utilities, and other inputs; (vi) currency fluctuations and hedging risks; (vii) the Company's ability to protect its intellectual property; (viii) the significant amount of indebtedness it has incurred and may incur and the obligations to service such indebtedness and to comply with the covenants contained therein; and (ix) risks related to the impact of the global COVID-19 pandemic, such as the scope and duration of the outbreak, government actions, and restrictive measures implemented in response thereto, supply chain disruptions and other impacts to the business, and the Company's ability to execute business continuity plans, as a result of the COVID-19 pandemic. The Company cautions that the foregoing list of important factors is not exhaustive. These factors are more fully discussed in the sections entitled "Forward-Looking Statements" and "Risk Factors" in its Annual Report on Form 10-K for the year ended December 31, 2021, which was filed with the U.S. Securities and Exchange Commission on February 24, 2022. When relying on forward-looking statements to make decisions with respect to the Company, investors and others should carefully consider the foregoing factors and other uncertainties and events. Such forward-looking statements speak only as of the date on which they are made, and the Company does not undertake any obligation to update or revise any of them, whether because of new information, future events, or otherwise.

### **EXECUTIVE SUMMARY**



Q2 2022
Financial
Performance

#### **Sustained Performance in 2022**

- Sales of \$109.5M grew 10.6% vs. \$99.0M, driven by price inflation and volume
- Adjusted EBITDA of \$16.9M vs. \$17.3M y-o-y and \$16.1M in Q1 2022
- Adjusted diluted EPS of \$0.36 vs. \$0.36 y-o-y and \$0.33 in Q1 2022 <sup>2</sup>
- Net debt to EBITDA 1.2x; free cash flow of \$0.6M improved sequentially

#### Demand Remains Healthy

#### Sound Order Flow and Execution Amid Uneven Supply Chain Conditions

- · Transportation and Industrial end markets led revenue growth
- Remain focused on passing through cost inflation
- Supply chain remains navigable; intermittent challenges persist
- Q2 2022 order flow healthy overall

## Affirming Outlook

#### Reiterating 2022 Guidance and 2025 EPS Goal

- Maintaining 2022 adjusted diluted EPS guidance of \$1.35 \$1.50<sup>2</sup>
- Focused on driving incremental free cash flow conversion in second half of 2022
- Remain committed to 2025 adjusted diluted EPS goal of \$2.00+<sup>2</sup>

#### Remain on Course to Achieve Near- and Long-Term Financial Targets

<sup>&</sup>lt;sup>1</sup>Q2 2022 financial historical comparisons year-over-year (y-o-y); results exclude discontinued operations

<sup>&</sup>lt;sup>2</sup> Calculated using adjusted earnings (see appendix)

#### **BUSINESS CONDITIONS UPDATE**





- Order pace remains sound
- Stronger demand for Hydrogen
   Systems in Europe
- Flameless ration heater volumes moderating
- Broad-based commercial demand



- Raw material price increases slowed
- Select shortages and delays continue
- Force majeure ongoing at U.S.
   Magnesium
- Labor market remains tight



#### Monitoring Market Developments

- ✓ Close collaboration with customers
- ✓ Surveilling conditions across end markets
- ✓ A balanced portfolio and lower cost base positions us well in the event of macro slowing



## Remain Focused on **Successful Execution**

- Securing demand while maintaining cost pass throughs
- Proactively
   coordinating with
   suppliers and
   maintaining internal
   flexibility
- ✓ Responding with agility to meet our customers' needs

**Customer First Execution to Deliver Our 2022 Goals** 



### RECENT SALES PERFORMANCE BY END MARKET LUXFER

		Year-ov	ver-Year C	hange		
	FY 2020	FY 2021	Q1 2022	Q2 2022	YTD 2022	Q2 2022 Commentary
31% Defense, First Response, & Healthcare	-6.4%	+5.9%	+2.9%	-4.8%	-1.2%	<ul> <li>Strong demand for military flares; decline in flameless ration heaters</li> <li>First Response &amp; Healthcare steady</li> </ul>
32% Transportation (Alternative Fuel, Aerospace, Automotive)	-14.7%	+27.0%	+11.6%	+26.1%	+19.0%	<ul> <li>Sustained aerospace demand</li> <li>Autocatalysis and magnesium alloy wheels strong</li> <li>Alternative Fuel improved sequentially, as anticipated</li> </ul>
37% General Industrial	-18.0%	+15.5%	+28.4%	+13.8%	+20.1%	<ul> <li>Continued broad-based growth</li> <li>Magnesium powders, graphic arts and zirconium commercial applications performed well</li> </ul>
TOTAL	-13.0%	+15.2%	+13.8%	+10.6%	+12.1%	

#### **Broad-Based Demand Strength**

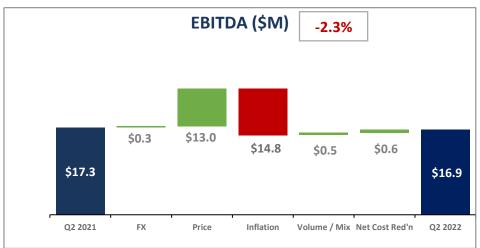
### **Q2 2022: CONSOLIDATED FINANCIAL RESULTS**



- Sales increased by 10.6% from prior year
  - Price increases of \$13.0M countered rising inflation
  - Volume contributed a positive \$1.3M
  - EX translation headwind
  - Healthy order intake continued

- EBITDA decreased marginally, largely due to timing of inflation cost pass-throughs
  - Continued success in passing on cost increases where not limited by contract
  - Volume improved both sequentially and versus prior year
  - Modest FX contribution of \$0.3M





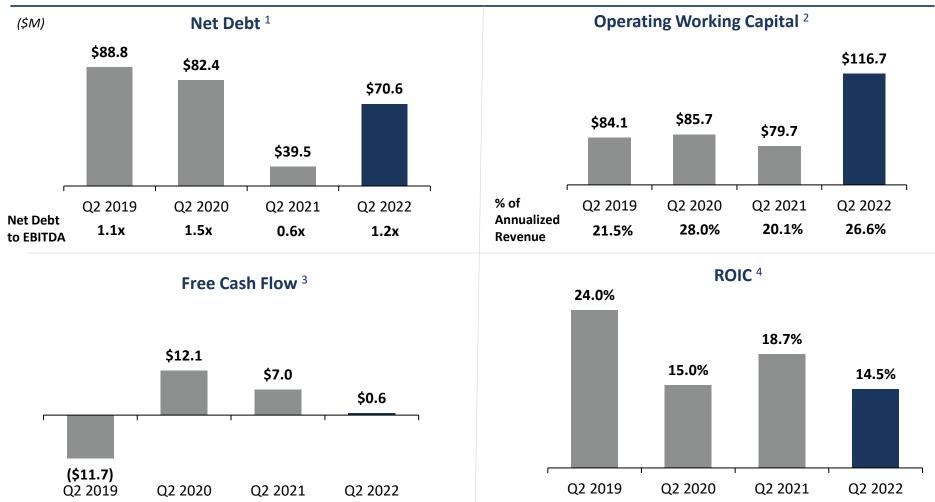
## **Q2 2022: SEGMENT RESULTS**



	Q2 :	2022	-
	Sales	EBITDA	Performance Commentary
Elektron year-over-year comparison	<b>\$63.4M</b> Up 20.8%	<b>\$13.2M</b> Up 10.0%	<ul> <li>Benefitting from aerospace, automotive and industrial demand</li> <li>Cost pass through to offset inflation</li> </ul>
Gas Cylinders year-over-year comparison	<b>\$46.1M</b> Down 0.9%	<b>\$3.7M</b> Down 30.2%	<ul> <li>Cost pass through continues to be limited by contractual arrangements</li> <li>Performance improved vs. Q1 2022 as anticipated</li> </ul>
	<b>\$109.5M</b> Up 10.6%	<b>\$16.9M</b> Down 2.3%	

## LUXFER

#### **KEY BALANCE SHEET & CASH FLOW METRICS**



<sup>&</sup>lt;sup>1</sup> Net Debt = Bank and Other Loans – Cash and Cash Equivalents <sup>2</sup> Operating Working Capital = Accounts and Other Receivables, net + Inventories – Accounts Payable – Accrued Liabilities <sup>3</sup> Free Cash Flow = Net Cash Flow from Continuing Operations – Capex <sup>4</sup> Calculated using adjusted earnings (see appendix)

#### **Balance Sheet Strength Supports Execution Efforts**

### **AFFIRMING 2022 EPS GUIDANCE**



20	22	C:		
ZU	ZZ	Gui	Пa	nce

Revenue Growth (incl. FX, acquisitions, and price)	12% - 20%
Adjusted Diluted EPS	\$1.35 - \$1.50
Assumptions	
Operating Working Capital	21% - 23%
Capex	~\$10M
Tax Rate	~21%
Pension Contribution	\$0 to UK Pension
FX Impact	Profit tailwind below GBP/USD 1.30
Restructuring & Exceptional Cash Outlay	\$8M - \$10M

#### **Expectations**

- First half 2022 performance on plan; order flow remains healthy
- Second half 2022 earnings likely weighted toward Q4
- Continuing to navigate supply chain and input cost challenges, which pressures 100% FCF conversion goal in 2022
- Operating working capital range assumes second half 2022 improvements
- Stronger dollar generally a headwind to sales, tailwind to profit

### **BALANCED APPROACH TO CAPITAL DEPLOYMENT**



#### Organic Reinvestment in Growth

- ✓ Investing in secular growth opportunities tied to niche materials engineering focus
- ✓ New product innovation represents preferred means of capital redeployment

Return of Capital to Shareholders

- ✓ Repurchased \$2.2M in shares during Q2 2022, following \$1.5M during Q1 2022 and \$6.4M during FY 2021
- ✓ Announced 4% increase in quarterly dividend to \$0.13/share or \$0.52/share annualized on March 10, 2022

Select Bolt-on M&A

- ✓ Evaluating bolt-on acquisitions to drive additional shareholder value
- ✓ Disciplined approach to M&A

#### **GROWTH STRATEGY DEVELOPMENT**



#### **Listening & Engaging**

- CEO & CFO business unit visits
  - Engagement with the wider
     Luxfer team
  - Assessing markets and customer needs
  - Reviewing growth plans
- Dialogue with shareholders and other stakeholders



## Key Areas of Business Strength

- ✓ Technology: Leadership in our high-materials
- ✓ Products: New developments and pilot programs
- Manufacturing: Flexible and efficient
- ✓ People: Skilled, enthusiastic and committed



## Next Steps for Profitable Growth

- Selecting Opportunities:
   Harnessing growth tailwinds
   benefitting our portfolio
- 2. Enhanced Internal Operating Model: Executing best practices to support growth
- 3. Investing in our people: Attracting, growing, and retaining talent



#### WELL POSITIONED FOR VALUE CREATION



### We will help to create a safe, clean and energy-efficient world



## Global Industrial Company

- ✓ Market leading products
- ✓ High-technology materials focus
- √ Value-add niche applications



#### Attractive End Markets

- ✓ Aligned with secular growth
- ✓ Clean Energy
- ✓ Light Weighting
- ✓ Safety, Health & Technology



## Leading Return on Capital

- ✓ Strong balance sheet
- ✓ Consistent cash conversion
- ✓ Balanced capital allocation
- ✓ Healthy margins



## Primed for Growth

- ✓ Broad pipeline of new products
- ✓ Compelling commercial opportunities
- ✓ Committed to unlocking shareholder value

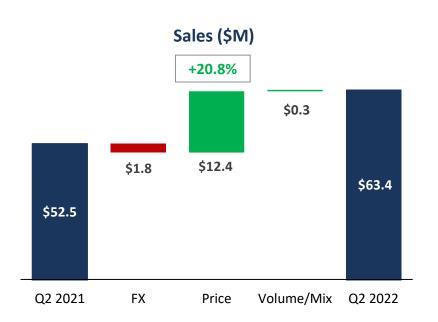


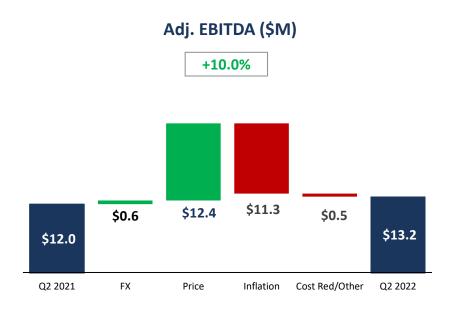
### **APPENDICES**

**Segment Financial Detail and Reconciliation of Non-GAAP Measures** 

## **Q2 2022: ELEKTRON SEGMENT RESULTS**

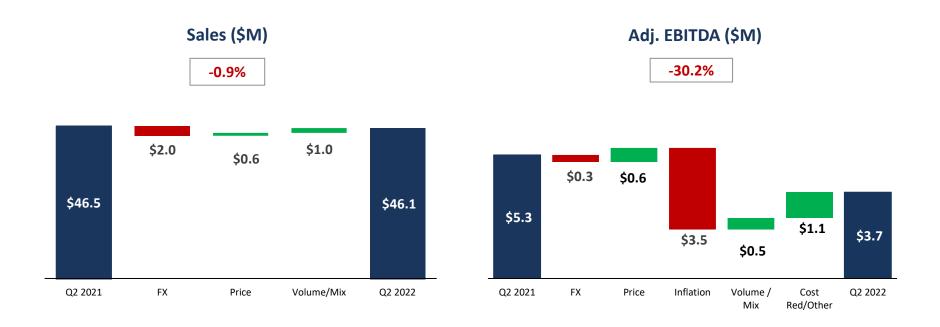






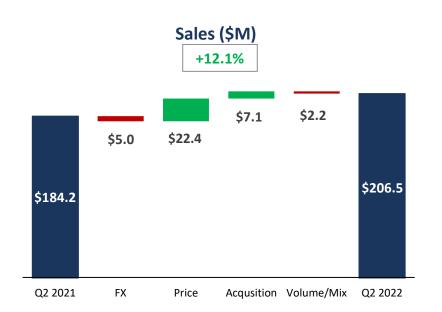
## **Q2 2022: GAS CYLINDERS SEGMENT RESULTS**

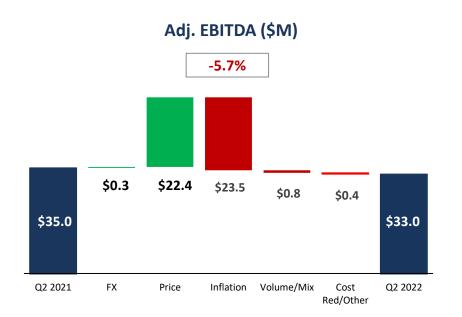




## YTD Q2 2022: CONSOLIDATED RESULTS

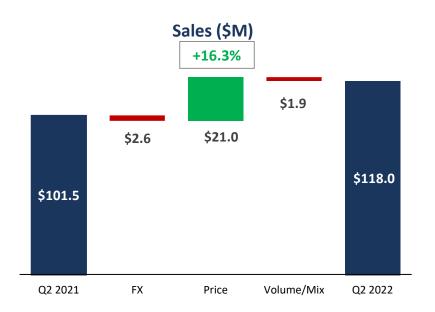


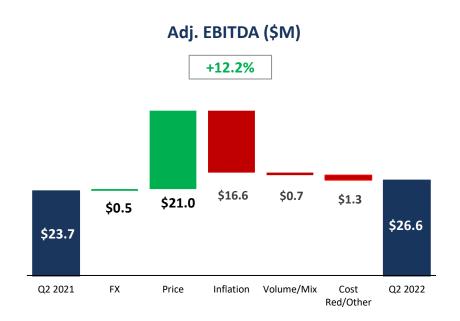




### YTD Q2 2022: ELEKTRON SEGMENT RESULTS

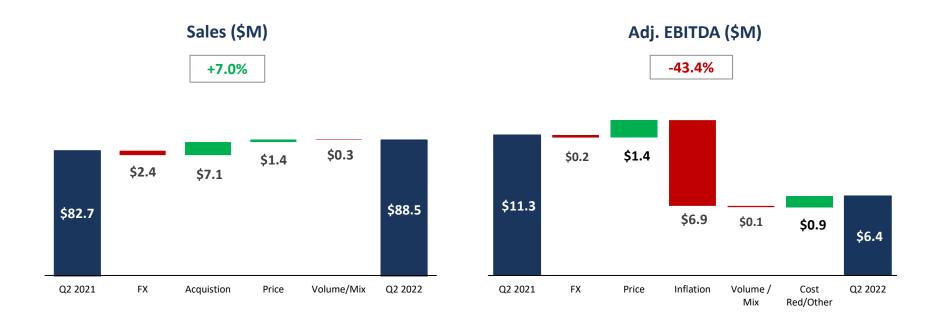






## YTD Q2 2022: GAS CYLINDERS SEGMENT RESULTS









		Second Quarter				Year-to	o-date		
In millions, except share and per-share data		2022		2021		2022		2021	
Net sales	\$	109.5	\$	99.0	\$	206.5	\$	184.2	
Cost of goods sold		(83.8)		(73.1)		(156.6)		(133.1)	
Gross profit		25.7		25.9		49.9		51.1	
Selling, general and administrative expenses		(11.5)		(12.7)		(22.2)		(23.3)	
Research and development		(1.2)		(8.0)		(2.5)		(1.6)	
Restructuring charges		(0.3)		(0.2)		(1.7)		(1.6)	
Acquisition and disposal related costs		(0.1)		(0.7)		(0.3)		(0.9)	
Other charges		_		_		_		(1.1)	
Operating income		12.6		11.5		23.2		22.6	
Interest expense		(0.9)		(0.8)		(1.7)		(1.6)	
Defined benefit pension credit		0.3		0.6		0.7		1.2	
Income before income taxes		12.0		11.3		22.2		22.2	
(Provision) / credit for income taxes		(2.4)		0.6		(4.9)		(1.7)	
Net income from continuing operations		9.6		11.9		17.3		20.5	
Net loss from discontinued operations, net of tax		(0.3)		(0.5)		(0.4)		(2.1)	
(Loss) / gain on disposition of discontinued operations, net of tax		_		(0.4)		_		7.1	
Net (loss) / income from discontinued operations	\$	(0.3)	\$	(0.9)	\$	(0.4)	\$	5.0	
Net income	\$	9.3	\$	11.0	\$	16.9	\$	25.5	
Earnings / (loss) per share <sup>1</sup>									
Basic from continuing operations	\$	0.35	\$	0.43	\$	0.63	\$	0.74	
Basic from discontinued operations <sup>2</sup>	\$	(0.01)	\$	(0.03)	\$	(0.01)	\$	0.18	
Basic	\$	0.34	\$	0.40	\$	0.62	\$	0.92	
Diluted from continuing operations	\$	0.35	\$	0.42	\$	0.62	\$	0.73	
Diluted from discontinued operations <sup>2</sup>	\$	(0.01)	\$	(0.03)	\$	(0.01)	\$	0.18	
Diluted	\$	0.34	\$	0.39	\$	0.61	\$	0.91	
Weighted average ordinary shares outstanding									
Basic	27	,428,579	27	,771,983	27	,458,980	27	,717,025	
Diluted		,703,217				,720,065			

<sup>1</sup>The calculation of earnings per share is performed separately for continuing and discontinued operations. As a result, the sum of the two in any particular period may not equal the earnings-per-share amount in total.

<sup>&</sup>lt;sup>2</sup>The loss per share for discontinued operations in the Second Quarter of 2022 and 2021 and year-to-date of 2022 has not been diluted, since the incremental shares included in the weighted-average number of shares outstanding would have been anti-dilutive.



### **CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)**

	June 26.	De	ecember 31.
In millions, except share and per-share data	2022		2021
Current assets			
Cash and cash equivalents	\$ 5.3	\$	6.2
Restricted cash	0.2		0.2
Accounts and other receivables, net of allowances of \$0.7 and \$0.8, respectively	75.2		57.8
Inventories	104.7		90.5
Current assets held-for-sale	9.0		8.5
Total current assets	\$ 194.4	\$	163.2
Non-current assets			
Property, plant and equipment, net	\$ 79.3	\$	87.5
Right-of-use assets from operating leases	20.6		12.6
Goodwill	66.3		69.7
Intengibles, net	13.0		13.7
Deferred tax assets	7.5		8.0
Investments and loans to joint ventures and other affiliates	0.4		0.4
Pensions and other retirement benefits	14.7		13.7
Total assets	\$ 396.2	\$	368.8
Current liabilities			
Accounts payable	\$ 34.0	\$	31.7
Accrued liabilities	29.2		28.2
Taxes on income	7.5		3.0
Current liabilities held-for-sale	4.7		1.4
Other current liabilities	17.9		19.6
Total current liabilities	\$ 93.3	\$	83.9
Non-current liabilities			
Long-term debt	\$ 75.9	\$	59.6
Pensions and other retirement benefits	2.2		1.9
Deferred tax liabilities	2.7		2.7
Other non-current liabilities	16.6		11.6
Total liabilities	\$ 190.7	\$	159.7
Shareholders' equity			
Ordinary shares of £0.50 par value; authorized 40,000,000 shares for 2022 and 2021; issued and outstanding 28,944,000 for 2022 and 2021	\$ 26.5	\$	26.5
Deferred shares of £0.0001 par value; authorized issued and outstanding 761,835,318,444 shares for 2022 and 2021	149.9		149.9
Additional paid-in capital	70.0		70.9
Treasury shares	(13.0)		(9.6)
Own shares held by ESOP	(1.0)		(1.1)
Retained earnings	117.4		107.5
Accumulated other comprehensive loss	(144.3)		(135.0)
Total shareholders' equity	\$ 205.5	\$	209.1
Total liabilities and shareholders' equity	\$ 396.2	\$	368.8

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) LUXFER

Operating activities         \$ 16.9 s 2.55           Net loss / (income) from discontinued operations         0.4 (5.0)           Net loss / (income) from continuing operations         0.4 (5.0)           Net income from continuing operations         \$ 17.3 s 2.0.5           Adjustments to reconcile net income to net cash (used) / provided by operating activities         C7.0           Depreciation of purchased intangible assets         0.4 0.4 0.4         0.4           Amortization of debt issuance costs         0.3 0.3 0.3         0.3 0.3           Share-based compensation charges         0.9 1.4         1.4           Deferred income taxes         0.3 0.3 0.3         0.1           Gain on disposal of property, plant and equipment         (0.2) 0.0         0.0           Defined benefit pension contributions         0.0 0.0         0.0         0.0           Changes in assets and liabilities         (19.8) 0.0         (8.4)         0.0           Accounts and other receivables         (19.8) 0.0         (8.4)         0.0         0.	In millions		Year-to 2022	o-date	2021
Net loss / (income) from discontinued operations   0.4 (5.0)     Net income from confinuing operations   17.3   2.05     Adjustments to reconcile net income to net cash (used) / provided by operating activities     Depreciation   6.7   7.0     Amortization of purchased intangible assets   0.4   0.4     Amortization of debt issuance costs   0.3   0.3     Share-based compensation charges   0.9   1.4     Deferred income taxes   0.3   (1.9)     Gain on disposal of property, plant and equipment   (0.2)   (1.2)     Defined benefit pension coredit   (0.7)   (1.2)     Defined benefit pension contributions   - (2.9)     Changes in assets and liabilities   (18.0)   (1.4)     Other current assets   (18.0)   (1.4)     Other current tassets   - (2.9)     Accounts and other receivables   (18.0)   (1.4)     Other current tassets   - (2.8)     Accounts payable   5.5   7.5     Accounts payable   5.5   7.5     Account liabilities   1.5   4.5     Other current tabilities   0.8   0.5     Other ournent deby operating activities - continuing   (6.8)   24.4     Investing activities   (18.0)   (19.3)     Net cash (used) / provided by operating activities - idiscontinued   - (2.0)     Net cash (used) / provided by operating activities - continuing   0.8   (2.3)     Proceeds from sale of businesses and other   - (2.0)     Acquisitions, net of cash acquired   - (2.0)     Acquisitions, net of cash acquired   - (2.0)     Net cash provided / (used) by investing activities - continuing   0.8   (2.3)     Net cash provided / (used) by investing activities - continuing   0.8   (2.3)     Net cash provided / (used) by investing activities - continuing   0.8   (2.3)     Net cash provided / (used) by investing activities - continuing   - (2.0)     Net cash provided / (used) by investing activities - continuing   - (2.0)     Net cash provided / (used) by investing activities - continuing   - (2.0)     Net cash provided / (used	Operating activities				
Net income from continuing operations  Adjustments to reconcile net income to net cash (used) / provided by operating activities  Depreciation  Amortization of purchased intangible assets  0.4 0.4  Amortization of purchased intangible assets  0.3 0.3  Share-based compensation charges  0.9 1.4  Deferred income taxes  0.0 0.3 (1.9)  Gain on disposal of property, plant and equipment  0.0 1 (0.7) (1.2)  Defined benefit pension oredit  0.7) (1.2)  Defined benefit pension oredit  0.7) (1.2)  Defined benefit pension ontributions  Changes in assets and liabilities  Accounts and other receivables  (19.8) (1.4)  Other current assets  1.5 (1.8)  Other current assets  1.5 (2.8)  Accounts payable  5.5 7.5  Accounts payable  5.5 1.5 (3.5)  Other ourrent liabilities  0.8 0.5  Other ourrent	Net income	5	16.9	\$	
Adjustments to reconcile net income to net cash (used) / provided by operating activities  Depreciation 6.7 7.0  Amortization of purchased intangible assets 0.3 0.3 0.3  Share-based compensation charges 0.9 1.4  Deferred income taxes 0.3 (1.9)  Gain on disposal of property, plant and equipment (0.2) ——  Defined benefit pension contributions ————————————————————————————————————	Net loss / (income) from discontinued operations		0.4		(5.0)
Depreciation	Net income from continuing operations	5	17.3	\$	20.5
Amortization of purchased intangible assets	Adjustments to reconcile net income to net cash (used) / provided by operating activities				
Amortization of debt issuance costs  Share-based compensation charges  Deferred income taxes  Qain on disposal of property, plant and equipment  Defined benefit pension credit  Q0.7)  Defined benefit pension contributions  Changes in assets and liabilities  Accounts and other receivables  Inventories  (18.0)  Q1.9  Chenges in assets and liabilities  Accounts assets  Accounts assets  —————————————————————————————————	Depreciation		6.7		7.0
Share-based compensation charges   0.9   1.4     Deferred income taxes   0.3   (1.9)     Gain on disposal of property, plant and equipment   (0.2)   — (0.7)     Defined benefit pension credit   (0.7)   (1.2)     Defined benefit pension contributions   — (2.9)     Changes in assets and liabilities     Accounts and other receivables   (19.8)   (8.4)     Inventories   (18.0)   (1.4)     Other current assets   — (2.8)     Accounts payable   5.5   7.5     Accounts payable   5.5   7.5     Other current liabilities   0.8   0.5     Other non-current assets and liabilities   0.8   0.5     Other non-current assets   0.8   0.8	Amortization of purchased intangible assets		0.4		0.4
Deferred income taxes   0.3 (1.9)   Gain on disposal of property, plant and equipment   (0.2)   — Defined benefit pension credit   (0.7) (1.2)   (1.2)   Defined benefit pension contributions   — (2.9)   (2.9)   (2.9)   (3.4)   (	Amortization of debt issuance costs		0.3		0.3
Gain on disposal of property, plant and equipment	Share-based compensation charges		0.9		1.4
Defined benefit pension credit	Deferred income taxes		0.3		(1.9)
Defined benefit pension credit	Gain on disposal of property, plant and equipment		(0.2)		
Defined benefit pension contributions         —         (2.9)           Changes in assets and liabilities         (19.8)         (8.4)           Accounts and other receivables         (18.0)         (1.4)           Other current assets         —         (2.8)           Accounts payable         5.5         7.5           Accoured liabilities         1.5         4.5           Other current liabilities         0.8         0.5           Other non-ourrent assets and liabilities         (1.8)         0.9           Net cash (used) / provided by operating activities - continuing         (6.8)         24.4           Net cash (used) / provided by operating activities - discontinued         —         —           Net cash (used) / provided by operating activities - discontinued         —         —           Net cash (used) / provided by operating activities - continuing         (6.8)         24.4           Investing activities         (5.8)         24.4         (6.8)         24.4           Proceeds from sale of property, plant and equipment         3.7         —         —           Proceeds from sale of property, plant and equipment         3.7         —         —           Proceeds from sale of property, plant and equipment         3.0         (9.9)         (3.8)					(1.2)
Changes in assets and liabilities	·				
Accounts and other receivables   (19.8)   (8.4)     Inventories   (18.0)   (11.4)     Other current assets   - (2.8)     Accounts payable   5.5   7.5     Account payable   1.5   4.5     Other current liabilities   0.8   0.5     Other non-ourment assets and liabilities   0.9     Net cash (used) / provided by operating activities - oontinuing   6.8   24.4     Net cash (used) / provided by operating activities   5   6.8   24.4     Investing activities   5   6.8   2.2   4.4     Investing activities   5   (2.9)   3.6     Proceeds from sale of property, plant and equipment   3.7   - (9.8)     Proceeds from sale of businesses and other   - (9.3)     Acquisitions, net of cash acquired   - (19.3)     Net cash provided / (used) by investing activities - continuing   0.8   (2.3)     Net cash provided / (used) by investing activities - oontinuing   0.8   (2.3)     Financing activities   5   0.8   (3.7)   (0.9)     Share-based compensation cash paid   (1.4)   (1.5)     Dividends paid   (1.4)   (1.5)     Dividends paid   (1.4)   (1.5)     Dividends paid   (1.4)   (1.5)     Other current   1.5   (1.8)   (1.8)     Cash, cash equivalents and restricted cash; beginning of year   (3.7)   (3.8)     Cash, cash equivalents and restricted cash; end of the Second Quarter   (3.7)   (3.8)     Supplemental cash flow information:   (3.7)   (3.8)     Interest payments   (3.7)   (3.8)     Interest payments   (3.7)   (3.8)     Other current   (3.7)   (3			_		(2.8)
Inventories			(40.5)		10.41
Other ourrent assets         —         (2.8)           Accounts payable         5.5         7.5           Accorued liabilities         1.5         4.5           Other current liabilities         0.8         0.5           Other non-ourrent assets and liabilities         (1.8)         0.9           Net cash (used) / provided by operating activities - oontinuing         (6.8)         24.4           Net cash (used) / provided by operating activities - discontinued         —         —           Net cash (used) / provided by operating activities         \$ (6.8)         24.4           Investing activities         \$ (6.8)         24.4           Investing activities         \$ (2.9)         \$ (3.6)           Proceeds from sale of property, plant and equipment         3.7         —           Proceeds from sale of property, plant and equipment         3.7         —           Proceeds from sale of businesses and other         —         (9.3)           Net cash provided / (used) by investing activities - continuing         0.8         (2.3)           Net cash provided / (used) by investing activities - continuing         0.8         (2.3)           Net cash provided / (used) by investing activities - discontinued         —         —           Net dash provided / (used) by investing activities - discontinued					
Accounts payable 5.5 7.5 Accrued liabilities 1.5 4.5 Other current liabilities 0.8 0.5 Other non-current assets and liabilities (1.8) 0.9 Net cash (used) / provided by operating activities - continuing (6.8) 24.4 Net cash provided by operating activities - discontinued — — Net cash (used) / provided by operating activities - discontinued — — Net cash (used) / provided by operating activities - discontinued — — Net cash (used) / provided by operating activities = 0.5 Capital expenditures			(18.0)		
Accrued liabilities			_		,
Other ourrent liabilities     0.8     0.5       Other non-current assets and liabilities     (1.8)     0.9       Net cash (used) / provided by operating activities - continuing     (6.8)     24.4       Net cash provided by operating activities - discontinued     — — —       Net cash (used) / provided by operating activities     \$ (6.8)     24.4       Investing activities     S (6.8)     24.4       Capital expenditures     \$ (2.9)     \$ (3.6)       Proceeds from sale of property, plant and equipment     3.7     —       Proceeds from sale of businesses and other     — 20.8       Acquisitions, net of cash acquired     — — (19.3)       Net cash provided / (used) by investing activities - continuing     0.8     (2.3)       Net cash provided / (used) by investing activities - continuing     — —     —       Net cash provided / (used) by investing activities - discontinued     — — —       Net cash provided / (used) by investing activities - discontinued     — — —       Net drawdown / (repayment) of long-term borrowings     \$ 18.1     \$ (4.4)       Repurchase of own shares     (3.7)     (0.9)       Share-based compensation cash paid     (1.4)     (1.5)       Dividends paid     (7.0)     (8.8)       Net cash provided / (used) by financing activities     \$ 6.0     \$ (13.6)       Effect of exchange rate c					
Other non-current assets and liabilities     (1.8)     0.9       Net cash (used) / provided by operating activities - continuing     (6.8)     24.4       Net cash provided by operating activities - discontinued     —     —       Net cash (used) / provided by operating activities     \$ (6.8)     \$ 24.4       Investing activities     S     (2.9)     \$ (3.6)       Capital expenditures     \$ (2.9)     \$ (3.6)       Proceeds from sale of property, plant and equipment     3.7     —       Proceeds from sale of businesses and other     —     20.6       Acquisitions, net of cash acquired     —     (19.3)       Net cash provided / (used) by investing activities - continuing     0.8     (2.3)       Net cash used for investing activities - discontinued     —     —       Net cash provided / (used) by investing activities     \$ 0.8     \$ (2.3)       Financing activities     \$ 0.8     \$ (2.3)       Financing activities     \$ 0.8     \$ (2.3)       Financing activities     \$ 18.1     \$ (4.4)       Repurchase of own shares     (3.7)     (0.9)       Share-based compensation cash paid     (1.4)     (1.5)       Dividends paid     (7.0)     (6.8)       Net cash provided / (used) by financing activities     \$ 6.0     \$ (13.6)       Effect of exchange rate changes					
Net cash (used) / provided by operating activities - continuing  Net cash provided by operating activities - discontinued					
Net cash provided by operating activities - discontinued  Net cash (used) / provided by operating activities  Capital expenditures  Capital expenditures  S (2.9) \$ (3.6) Proceeds from sale of property, plant and equipment  Proceeds from sale of businesses and other  Acquisitions, net of cash acquired  Net cash provided / (used) by investing activities - continuing  Net cash used for investing activities - discontinued  Net cash provided / (used) by investing activities  Net drawdown / (repayment) of long-term borrowings  S 18.1 \$ (4.4) Repurchase of own shares  Net drawdown / (repayment) of long-term borrowings  Share-based compensation cash paid  (1.4) (1.5) Dividends paid  (7.0) (6.8)  Net cash provided / (used) by financing activities  Effect of exchange rate changes on cash and cash equivalents  Net (decrease) / increase  Cash, cash equivalents and restricted cash; beginning of year  Cash, cash equivalents and restricted cash; end of the Second Quarter  Supplemental cash flow information:  Interest payments  S 1.7 \$ 1.7			,		
Net cash (used) / provided by operating activities  Capital expenditures  Capital expenditures  S (2.9) \$ (3.6) Proceeds from sale of property, plant and equipment  Proceeds from sale of businesses and other  Acquisitions, net of cash acquired  Acquisitions, net of cash acquired  Net cash provided / (used) by investing activities - continuing  Net cash used for investing activities - discontinued  Net cash provided / (used) by investing activities  Net drawdown / (repayment) of long-term borrowings  S 18.1 \$ (4.4) Repurchase of own shares  Net drawdown / (repayment) of long-term borrowings  S 18.1 \$ (4.4) Repurchase of own shares  (3.7) (0.9) Share-based compensation cash paid  (1.4) (1.5) Dividends paid  (7.0) (6.8) Net cash provided / (used) by financing activities  Fifect of exchange rate changes on cash and cash equivalents  Net (decrease) / increase  Cash, cash equivalents and restricted cash; beginning of year  Cash, cash equivalents and restricted cash; end of the Second Quarter  Supplemental cash flow information: Interest payments  S 1.7 \$ 1.7			(0.0)		24.4
Investing activities Capital expenditures Capital expenditures S (2.9) \$ (3.6) Proceeds from sale of property, plant and equipment 3.7 — Proceeds from sale of businesses and other — 20.6 Acquisitions, net of cash acquired — (19.3) Net cash provided / (used) by investing activities - continuing Net cash used for investing activities - discontinued — Net cash provided / (used) by investing activities S 0.8 \$ (2.3) Financing activities Net drawdown / (repayment) of long-term borrowings Share-based compensation cash paid Dividends paid (1.4) (1.5) Dividends paid Net cash provided / (used) by financing activities Fffect of exchange rate changes on cash and cash equivalents Net (decrease) / increase S (0.9) \$ 3.8 Cash, cash equivalents and restricted cash; end of the Second Quarter Supplemental cash flow information: Interest payments S 1.7 \$ 1.7			/C 0\		24.4
Capital expenditures         \$ (2.9) \$ (3.6)           Proceeds from sale of property, plant and equipment         3.7         —           Proceeds from sale of businesses and other         — (20.6)         — (19.3)           Acquisitions, net of cash acquired         — (19.3)         — (19.3)           Net cash provided / (used) by investing activities - continuing         0.8         (2.3)           Net cash used for investing activities - discontinued         — —         —           Net cash provided / (used) by investing activities         \$ 0.8         \$ (2.3)           Financing activities         S 0.8         \$ (2.3)           Net drawdown / (repayment) of long-term borrowings         \$ 18.1         \$ (4.4)           Repurchase of own shares         (3.7)         (0.9)           Share-based compensation cash paid         (1.4)         (1.5)           Dividends paid         (7.0)         (6.8)           Net cash provided / (used) by financing activities         \$ 6.0         \$ (13.6)           Effect of exchange rate changes on cash and cash equivalents         (0.9)         0.3           Net (decrease) / increase         \$ (0.9)         8.8           Cash, cash equivalents and restricted cash; beginning of year         6.4         1.5           Cash, cash equivalents and restricted cash; end of the		•	(0.0)	,	24.4
Proceeds from sale of property, plant and equipment Proceeds from sale of businesses and other Proceeds from sale of businesses and other Proceeds from sale of businesses and other Acquisitions, net of cash acquired Proceeds from sale of businesses and other Acquisitions, net of cash acquired Proceeds from sale of businesses and other Proceeds from sale of businesses and other Acquisitions, net of cash acquired Proceeds from sale of businesses and other Proceeds from sale of businesses and cash acquirates Proceeds from sale of (19.3) Proceeds from sa			(2.9)	9	(2.8)
Proceeds from sale of businesses and other — 20.6  Acquisitions, net of cash acquired — (19.3)  Net cash provided / (used) by investing activities - continuing 0.8 (2.3)  Net cash used for investing activities - discontinued — — —  Net cash provided / (used) by investing activities  \$ 0.8 \$ (2.3)  Financing activities  Net drawdown / (repayment) of long-term borrowings  \$ 18.1 \$ (4.4)  Repurchase of own shares  (3.7) (0.9)  Share-based compensation cash paid (1.4) (1.5)  Dividends paid (7.0) (6.8)  Net cash provided / (used) by financing activities  \$ 6.0 \$ (13.6)  Effect of exchange rate changes on cash and cash equivalents  (0.9) 0.3  Net (decrease) / increase  \$ (0.9) \$ 8.8  Cash, cash equivalents and restricted cash; beginning of year 6.4 1.5  Cash, cash equivalents and restricted cash; end of the Second Quarter 5.5 10.3  Supplemental cash flow information:  Interest payments \$ 1.7 \$ 1.7		•		•	(3.0)
Acquisitions, net of cash acquired         — (19.3)           Net cash provided / (used) by investing activities - continuing         0.8 (2.3)           Net cash used for investing activities - discontinued         — —           Net cash provided / (used) by investing activities         \$ 0.8 \$ (2.3)           Financing activities         S 18.1 \$ (4.4)           Net drawdown / (repayment) of long-term borrowings         \$ 18.1 \$ (4.4)           Repurchase of own shares         (3.7) (0.9)           Share-based compensation cash paid         (1.4) (1.5)           Dividends paid         (7.0) (6.8)           Net cash provided / (used) by financing activities         \$ 6.0 \$ (13.6)           Effect of exchange rate changes on cash and cash equivalents         (0.9) 0.3           Net (decrease) / increase         \$ (0.9) \$ 3.8           Cash, cash equivalents and restricted cash; beginning of year         6.4 1.5           Cash, cash equivalents and restricted cash; end of the Second Quarter         5.5 10.3           Supplemental cash flow information:         Interest payments	1 1 2.4		3.1		20.6
Net cash provided / (used) by investing activities - continuing  Net cash used for investing activities - discontinued  Net cash provided / (used) by investing activities  Net cash provided / (used) by investing activities  Net drawdown / (repayment) of long-term borrowings  Net compensation cash paid  Net compensation cash paid  Net cash provided / (used) by financing activities  Net cash provided / (used) by financing activities  Net of exchange rate changes on cash and cash equivalents  Net (decrease) / increase  Solution (0.9)  Net (decrease) / in					
Net cash used for investing activities - discontinued  Net cash provided / (used) by investing activities  Solution 18			0.8		
Net cash provided / (used) by investing activities         \$ 0.8 \$ (2.3)           Financing activities         \$ 18.1 \$ (4.4)           Net drawdown / (repayment) of long-term borrowings         \$ 18.1 \$ (4.4)           Repurchase of own shares         (3.7) (0.9)           Share-based compensation cash paid         (1.4) (1.5)           Dividends paid         (7.0) (6.8)           Net cash provided / (used) by financing activities         \$ 6.0 \$ (13.6)           Effect of exchange rate changes on cash and cash equivalents         (0.9) 0.3           Net (decrease) / increase         \$ (0.9) \$ 3.8           Cash, cash equivalents and restricted cash; beginning of year         6.4 1.5           Cash, cash equivalents and restricted cash; end of the Second Quarter         5.5 10.3           Supplemental cash flow information:         Interest payments         \$ 1.7 \$ 1.7			_		(2.0)
Financing activities		5	0.8	s	(2.3)
Net drawdown / (repayment) of long-term borrowings         \$ 18.1 \$ (4.4)           Repurchase of own shares         (3.7) (0.9)           Share-based compensation cash paid         (1.4) (1.5)           Dividends paid         (7.0) (6.8)           Net cash provided / (used) by financing activities         \$ 6.0 \$ (13.6)           Effect of exchange rate changes on cash and cash equivalents         (0.9) 0.3           Net (decrease) / increase         \$ (0.9) \$ 8.8           Cash, cash equivalents and restricted cash; beginning of year         6.4 1.5           Cash, cash equivalents and restricted cash; end of the Second Quarter         5.5 10.3           Supplemental cash flow information:         Interest payments         \$ 1.7 \$ 1.7	, , , , ,	•	0.0	•	(2.0)
Repurchase of own shares         (3.7)         (0.9)           Share-based compensation cash paid         (1.4)         (1.5)           Dividends paid         (7.0)         (8.8)           Net cash provided / (used) by financing activities         \$ 6.0         \$ (13.6)           Effect of exchange rate changes on cash and cash equivalents         (0.9)         0.3           Net (decrease) / increase         \$ (0.9)         \$ 8.8           Cash, cash equivalents and restricted cash; beginning of year         6.4         1.5           Cash, cash equivalents and restricted cash; end of the Second Quarter         5.5         10.3           Supplemental cash flow information:         Interest payments         \$ 1.7         \$ 1.7		5	18.1	s	(4.4)
Share-based compensation cash paid					
Dividends paid         (7.0)         (8.8)           Net cash provided / (used) by financing activities         \$ 6.0 \$ (13.6)           Effect of exchange rate changes on cash and cash equivalents         (0.9)         0.3           Net (decrease) / increase         \$ (0.9)         \$ 8.8           Cash, cash equivalents and restricted cash; beginning of year         6.4         1.5           Cash, cash equivalents and restricted cash; end of the Second Quarter         5.5         10.3           Supplemental cash flow information:         Interest payments         \$ 1.7 \$ 1.7					
Net cash provided / (used) by financing activities \$ 6.0 \$ (13.6)  Effect of exchange rate changes on cash and cash equivalents (0.9) 0.3  Net (decrease) / increase \$ (0.9) \$ 8.8  Cash, cash equivalents and restricted cash; beginning of year 6.4 1.5  Cash, cash equivalents and restricted cash; end of the Second Quarter 5.5 10.3  Supplemental cash flow information:  Interest payments \$ 1.7 \$ 1.7	· · ·				
Effect of exchange rate changes on cash and cash equivalents (0.9) 0.3  Net (decrease) / increase \$ (0.9) \$ 8.8  Cash, cash equivalents and restricted cash; beginning of year 6.4 1.5  Cash, cash equivalents and restricted cash; end of the Second Quarter 5.5 10.3  Supplemental cash flow information: Interest payments \$ 1.7 \$ 1.7		5		S	12.27
Net (decrease) / increase \$ (0.9) \$ 8.8 Cash, cash equivalents and restricted cash; beginning of year 6.4 1.5 Cash, cash equivalents and restricted cash; end of the Second Quarter 5.5 10.3 Supplemental cash flow information:			(0.9)		0.3
Cash, cash equivalents and restricted cash; end of the Second Quarter 5.5 10.3  Supplemental cash flow information: Interest payments \$ 1.7 \$ 1.7		5		S	
Supplemental cash flow information: Interest payments \$ 1.7 \$ 1.7					
Supplemental cash flow information: Interest payments \$ 1.7 \$ 1.7	Cash, cash equivalents and restricted cash; end of the Second Quarter		5.5		10.3
Interest payments \$ 1.7 \$ 1.7					
Interest payments \$ 1.7 \$ 1.7	Supplemental cash flow information:				
Income tax payments, net 0.3 3.7		5	1.7	S	1.7
	Income tax payments, net		0.3		3.7

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES: ADJUSTED NET INCOME, ADJUSTED EPS, AND ADJUSTED EBITDA (UNAUDITED)



	Second	Qua	arter	Year-t	o-da	ate
In millions except per share data	2022		2021	2022		2021
Net income from continuing operations	\$ 9.6	\$	11.9	\$ 17.3	\$	20.5
Accounting charges relating to acquisitions and disposals of businesses:						
Amortization on acquired intangibles	0.2		0.2	0.4		0.4
Acquisition and disposal related costs	0.1		0.7	0.3		0.9
Defined benefit pension credit	(0.3)		(0.6)	(0.7)		(1.2)
Restructuring charges	0.3		0.2	1.7		1.6
Other charges	_		_	_		1.1
Share-based compensation charges	0.7		0.9	0.9		1.4
Other non-recurring tax items1	_		(2.2)	_		(2.2)
Income tax on adjusted items	(0.5)		(0.9)	(0.6)		(1.4)
Adjusted net income	\$ 10.1	\$	10.2	\$ 19.3	\$	21.1
Adjusted earnings per ordinary share						
Diluted earnings per ordinary share	\$ 0.35	\$	0.42	\$ 0.62	\$	0.73
Impact of adjusted items	0.01		(0.06)	0.08		0.02
Adjusted diluted earnings per ordinary share <sup>2</sup>	\$ 0.36	\$	0.36	\$ 0.70	\$	0.75

<sup>(1)</sup> Other non-recurring tax items represents the impact of the recently enacted U.K. tax rate change (from 19% to 25% with effect from April 2023) on deferred tax assets related to our U.K. defined benefit pension plan.

<sup>(2)</sup> For the purpose of calculating diluted earnings per share, the weighted average number of ordinary shares outstanding during the financial year has been adjusted for the dilutive effects of all potential ordinary shares and share options granted to employees, except where there is a loss in the period, then no adjustment is made.

	Second Quarter					Year-to-date			
In millions	:	2022		2021	2022		2 202		
Adjusted net income	\$	10.1	\$	10.2	\$	19.3	\$	21.1	
Add back:									
Other non-recurring tax items		_		2.2		_		2.2	
Income tax on adjusted items		0.5		0.9		0.6		1.4	
Provision for income taxes		2.4		(0.6)		4.9		1.7	
Net finance costs		0.9		0.8		1.7		1.6	
Gain on disposal of PPE		(0.2)		_		(0.2)		_	
Adjusted EBITA	\$	13.7	\$	13.5	\$	26.3	\$	28.0	
Depreciation		3.2		3.8		6.7		7.0	
Adjusted EBITDA	\$	16.9	\$	17.3	\$	33.0	\$	35.0	

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES: RETURN ON INVESTED CAPITAL (ROIC)<sup>1</sup>



(Unaudited	)
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(Onaddited)	2024	2024	2024	2024	2022	2022
	2021	2021	2021	2021	2022	2022
\$M	Q1	Q2	Q3	Q4	Q1	Q2
EBITA	14.5	13.5	10.3	10.4	12.6	13.7
Effective tax rate - per income statement	24.8%	21.0%	24.0%	34.0%	24.5%	20.0%
Notional tax	(3.6)	(2.8)	(2.5)	(3.5)	(3.1)	(2.7)
EBITA after notional tax	10.9	10.7	7.8	6.9	9.5	11.0
Rolling 12 month EBITA after notional tax	30.6	35.2	38.2	36.3	34.9	35.1
Bank and other loans	73.0	49.6	49.6	59.6	85.9	75.9
Net cash and cash equivalents	(31.8)	(10.1)	(15.1)	(6.2)	(17.2)	(5.3)
Net debt	41.2	39.5	34.5	53.4	68.7	70.6
Total equity	178.9	188.2	186.7	209.1	206.6	205.5
Held-for-sale net assets <sup>2</sup>	(13.4)	(13.6)	(13.0)	(3.4)	(3.2)	(3.1)
Invested capital	206.7	214.1	208.2	259.1	272.1	273.0
4 point average invested capital	211.3	208.0	206.8	222.0	238.4	253.1
Return on invested capital	14.5%	16.9%	18.5%	16.3%	14.6%	13.9%
Adjusted net income for the period	10.9	10.2	7.2	7.9	9.2	10.1
Provision for income taxes	2.3	(0.6)	1.9	1.8	2.5	2.4
Income tax on adjustments to net income	0.5	3.1	0.4	-	0.1	0.5
Adjusted income tax charge	2.8	2.5	2.3	1.8	2.6	2.9
Adjusted profit before taxation	13.7	12.7	9.5	9.7	11.8	13.0
Adjusted effective tax rate	20.4%	19.7%	24.3%	18.6%	22.0%	22.3%
EBITA (as above)	14.5	13.5	10.3	10.4	12.6	13.7
Adjusted notional tax	(3.0)	(2.7)	(2.5)	(1.9)	(2.8)	(3.1)
Adjusted EBITA after notional tax	11.6	10.8	7.8	8.5	9.8	10.6
Rolling 12 month adjusted EBITA after notional tax	34.1	38.9	39.2	38.7	36.9	36.7
Adjusted return on invested capital	16.1%	18.7%	18.9%	17.4%	15.5%	14.5%

<sup>&</sup>lt;sup>1</sup> From continuing operations unless otherwise stated

<sup>&</sup>lt;sup>2</sup>Held-for-sale net assets relating to discontinued operations

