



INVESTOR PRESENTATION

April 2019



FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements. Examples of such forward-looking statements include, but are not limited to: (i) statements regarding the Company’s results of operations and financial condition, (ii) statements of plans, objectives or goals of the Company or its management, including those related to financing, products or services, (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as “believes”, “anticipates”, “expects”, “intends”, “forecasts” and “plans” and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. The Company cautions that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to: (i) future revenues being lower than expected; (ii) increasing competitive pressures in the industry; (iii) general economic conditions or conditions affecting demand for the services offered by us in the markets in which we operate, both domestically and internationally, including as a result of the Brexit referendum, being less favorable than expected; (iv) worldwide economic and business conditions and conditions in the industries in which we operate; (v) fluctuations in the cost of raw materials and utilities; (vi) currency fluctuations and hedging risks; (vii) our ability to protect our intellectual property; and (viii) the significant amount of indebtedness we have incurred and may incur and the obligations to service such indebtedness and to comply with the covenants contained therein. The Company cautions that the foregoing list of important factors is not exhaustive. These factors are more fully discussed in the sections “Forward-Looking Statements” and “Risk factors” in our Annual Report on Form 10-K for the year ended December 31, 2018, filed with the U.S. Securities and Exchange Commission on March 11, 2019. When relying on forward-looking statements to make decisions with respect to the Company, investors and others should carefully consider the foregoing factors and other uncertainties and events. Such forward-looking statements speak only as of the date on which they are made, and the Company does not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise.

SIGNIFICANT STRIDES IN TRANSFORMING LUXFER

Global, industrial materials company specializing in the innovation and manufacturing of highly-engineered materials that serve niche applications

01

Transformation being driven by executive **leadership** and high performance culture

- Achieving milestones ahead of plan. More runway ahead
- Aligned management incentives with shareholders' interests

02

More flexible **balance sheet** and strong free cash flow generation

- 2018 Net Debt/EBITDA ~ 0.8
- Renewed focus on high cash conversion

03

Continued execution will deliver **long-term shareholder value**

- \$15M incremental saving by end of 2021
- Continuous improvement in revenue growth, margin expansion, and capital efficiency

LUXFER OVERVIEW (NYSE | LXFR)

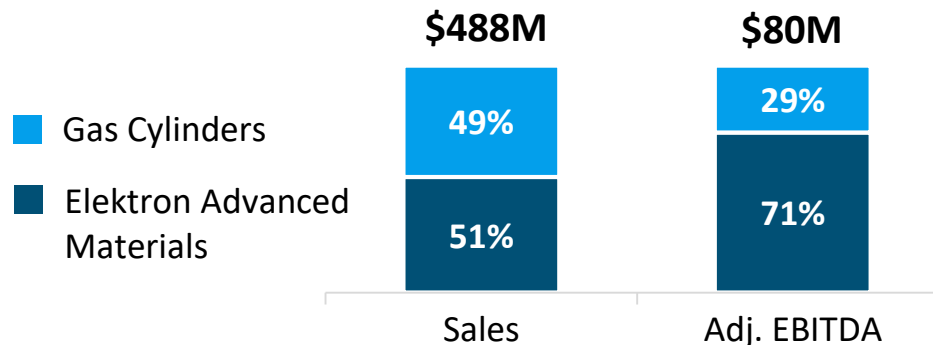
Company Snapshot

HQ Founded	U.K. 1898
Employees	~1,600
Countries	5
Locations	16

Financial Performance – 2018

Sales	\$488M	↑ 11%
Adj. EBITDA ²	\$80M	↑ 34%
EBITA Margin	13%	↑ 308bps
Adj. EPS	\$1.69	↑ 64%

Sales and Adj. EBITDA² by Segment FY 2018



Elektron Advanced Materials



Magnesium Alloys



Zirconium-based chemicals



Magtech Products



Graphic Arts

Gas Cylinders



Aluminum Cylinders



Composite Cylinders



Alternate Fuel Cylinders



Superform

Highly-engineered Industrial Materials Serving Niche Markets



¹ As of 12/31/18

² Adjusted non-GAAP numbers. Reconciliation published in 10-K available at www.luxfer.com

2018 FULL YEAR HIGHLIGHTS

	2018	Highlights
Sales	\$488M (+11%)	<ul style="list-style-type: none"> Differentiated growth due to commercial excellence SoluMag sales more than doubled ~\$6M in disaster relief sales; assumed not to recur in 2019
Adj. EBITDA	\$79.6M (+34%)	<ul style="list-style-type: none"> \$9M cost savings in 2018. \$15M additional savings by 2021 Margin expansion driven by lean productivity
Net Debt	\$63.3M (-37%)	<ul style="list-style-type: none"> Disciplined working capital management Cash conversion exceeded 100%
Adj. EPS under GAAP	\$1.69 (+64%)	<ul style="list-style-type: none"> Driven by earnings, lower tax rate, lower interest expense



LUXFER

Strong Growth and Earnings

KEY BALANCE SHEET & CASH FLOW METRICS

All in \$M except ROIC

Net Debt



Net Debt/EBITDA 1.7x

0.8x

Working Capital

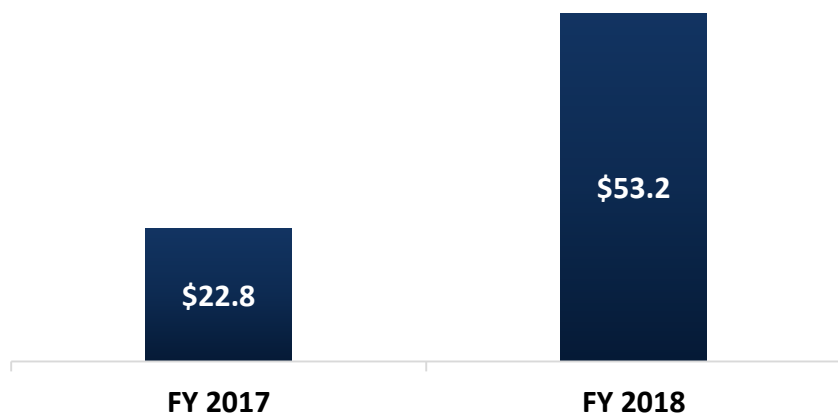


% of TTM Revenue

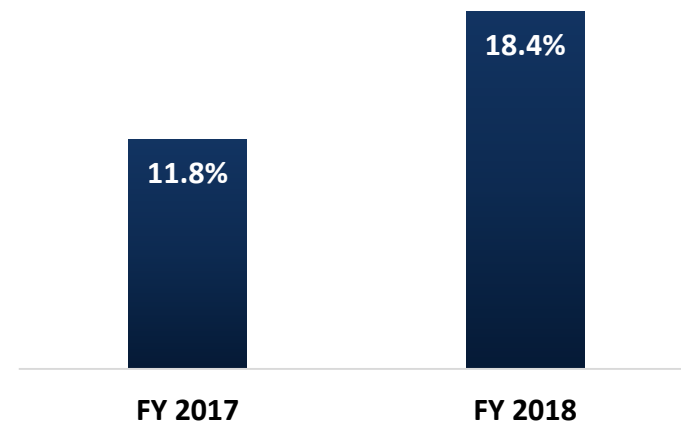
21.9%

17.5%

Net Cash Flow (Before Financing Activities)



ROIC from Adjusted Earnings



Strong Cash Conversion, Stronger Balance Sheet

TRANSFORMATION PLAN: STRONG EXECUTION

1. Simplification: 2017 - 18

- ✓ Regular NYSE listing - eliminated ADS/ADR in Dec 2017
- ✓ Achieved domestic issuer status as of Jan 2019
- ✓ Consolidated three locations and eliminated two JVs
- ✓ Divested two product lines and rationalized many more

2. Productivity & Culture: 2017 - 20

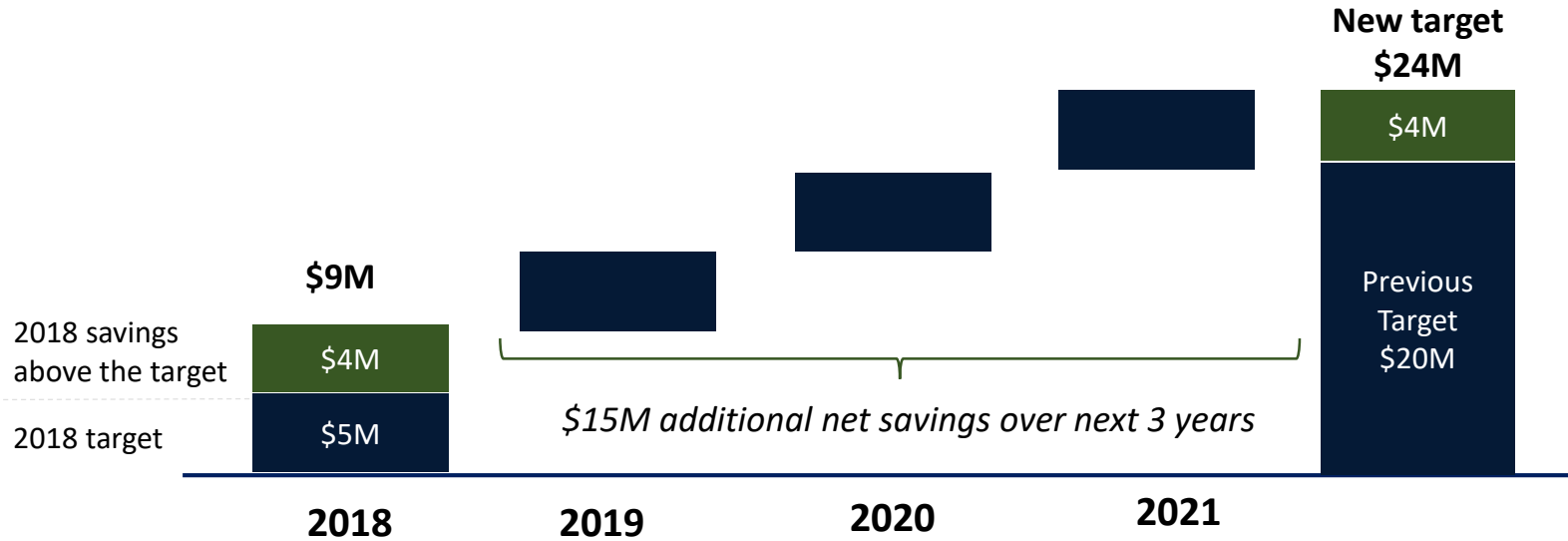
- ✓ On-track for \$24M cost savings by 2021
- ✓ Talent & incentive plans driving accountability
- ✓ Launched operating system – Business Excellence Standard Toolkit (B.E.S.T.)

3. Continuous Improvement: 2019+

- ✓ Profitable Growth
- ✓ Margin Improvement
- ✓ Capital Efficiency & Portfolio Optimization

Shareholder Value Creation Focus

TRANSFORMATIVE COST REDUCTION: UPDATE



Savings breakdown

- \$14M reduction in manufacturing and distribution costs due to Lean and footprint consolidation
- \$10M reduction in G&A expenses driven by back office consolidation and indirect spend reduction

Cash cost to achieve

- \$48M new cash cost to achieve annual \$24M savings by 2021
- Overall a two year payback

TRANSFORMING LUXFER BOARD: UPDATE

David Landless

New Chair



Retired CFO of Bodycote plc
Director at Innospec, Inc., Renold plc.,
& European Metal Recycling Ltd.

Clive Snowdon

Audit Chair



Retired Chair of Midlands
Aerospace Alliance

Allisha Elliott

Nomination and Governance Chair



Chief Human Resources Officer
at Sensata Technologies, Inc

Not standing for re-election

Joe Bonn
Current Chair



Alok Maskara
Chief Executive Officer



Former leader at Pentair,
GE and McKinsey

Dick Hipple
Remuneration Chair



Retired Chair and CEO of Materion
Director at Barnes Group & KeyCorp

OPEN



Actively searching for one new
board member

Adam Cohn
Member



ROADMAP FOR SHAREHOLDER VALUE CREATION

2018 PERFORMANCE

FUTURE DRIVERS

Profitable Growth

11% Revenue Growth

- Tailwinds in industrial, US defense, and transportation
- Revenue from new products >20%
- Fast growth geographies coverage

Margin Expansion

308 bps EBITA margin expansion

- \$15M additional savings by 2021
- Lean operational excellence will drive 2-3% productivity every year

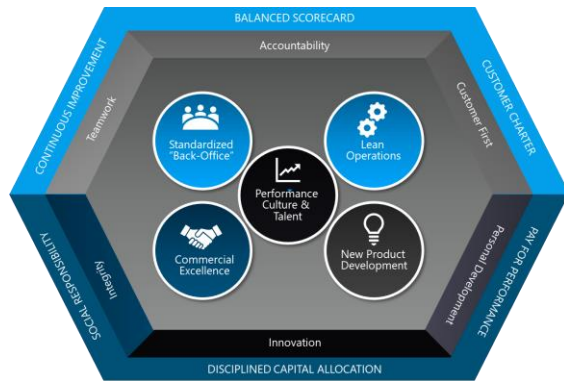
Capital Efficiency

ROIC: 18.4%

- Balance debt pay down, internal improvements, and share buy back
- Focused higher return, smaller M&AD for portfolio optimization

Continuous Improvement

Business **E**xcellence **S**tandard **T**oolkit



LUXFER GROWTH OPPORTUNITIES

	2018	2019	Long-term: GDP + growth
Macro Economic Conditions	✓ Favorable	✓ Favorable (so far)	• Exposure to industrial, defense, aerospace & auto
Commercial Excellence	✓ Initiated	✓ Sustained	• Accelerated commercial excellence with coverage in fast growth geographies
New Products	✓ SoluMag primary driver plus others	✓ SoluMag growth slows and others continue	• New products revenue grows to >20% from current 10%
Exceptional items	✓ \$6M in Disaster relief sales	✓ Divesture of Mg. recycling business	• Continued pruning of non-strategic, less profitability products

Sustainable Positions in Attractive End Markets



DISCIPLINED CAPITAL DEPLOYMENT

01 Accelerate Productivity

- Average payback period of 2 years.
- Best utilization of FCF for next 1 – 2 years

02 Drive Organic Growth

- Maintenance capex ~\$12M plus \$2-5M for transformative productivity
- Limited growth capital for new products and select capacity expansion

03 Maintain Flexibility

- Debt pay down an option as private placements mature in 2021-2026
- Share buy back – dependent upon interest rate and tax environment

04 Pursue Strategic M&A

- Clear strategic filters and financial criteria
- Proactive approach for both acquisitions and divestures
- Focus on smaller transactions

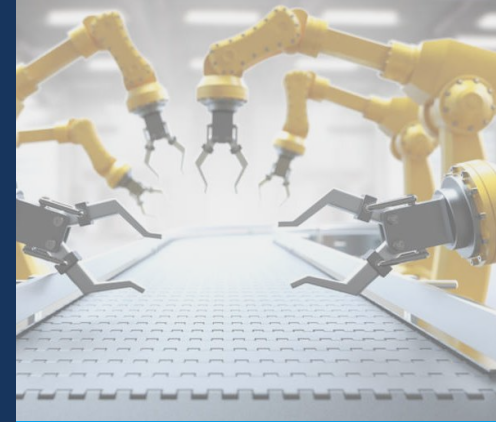
Maximizing Shareholder Value

KEY INVESTMENT CONSIDERATIONS

Transformation strategy is working and delivering results; focus remains on profitable growth



Continuous improvement driven by Luxfer B.E.S.T. and conservative capital deployment



Balance sheet remains strong, supported by low debt level and strong free cash flow generation



Opportunity in front of us is significant; positioning Luxfer for long-term, consistent value creation