

INVESTOR PRESENTATION

December 14, 2021



This presentation contains forward-looking statements. Examples of such forward-looking statements include but are not limited to: (i) statements regarding the Company's results of operations and financial condition, (ii) statements of plans, objectives or goals of the Company or its management, including those related to financing, products or services, (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as "believes", "anticipates", "expects", "intends", "forecasts" and "plans" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. The Company cautions that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to: (i) future revenues being lower than expected; (ii) increasing competitive pressures in the industry; (iii) general economic conditions or conditions affecting demand for the services offered by us in the markets in which we operate, both domestically and internationally, including as a result of the post-Brexit regulation, being less favorable than expected; (iv) worldwide economic and business conditions and conditions in the industries in which we operate; (v) fluctuations in the cost of raw materials and utilities; (vi) currency fluctuations and hedging risks; (vii) our ability to protect our intellectual property; and (viii) the significant amount of indebtedness we have incurred and may incur and the obligations to service such indebtedness and to comply with the covenants contained therein; (ix) risks related to the impact of the global COVID-19 pandemic, such as the scope and duration of the outbreak, government actions and restrictive measures implemented in response, supply chain disruptions and other impacts to the business, and the Company's ability to execute business continuity plans, as a result of the COVID-19 pandemic. The Company cautions that the foregoing list of important factors is not exhaustive. These factors are more fully discussed in the sections "Forward-Looking Statements" and "Risk factors" in our Annual Report on Form 10-K for the year ended December 31,2020, which was filed with the U.S. Securities and Exchange Commission on March 2, 2021. When relying on forwardlooking statements to make decisions with respect to the Company, investors and others should carefully consider the foregoing factors and other uncertainties and events. Such forward-looking statements speak only as of the date on which they are made, and the Company does not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise.

LUXFER OVERVIEW (NYSE: LXFR)

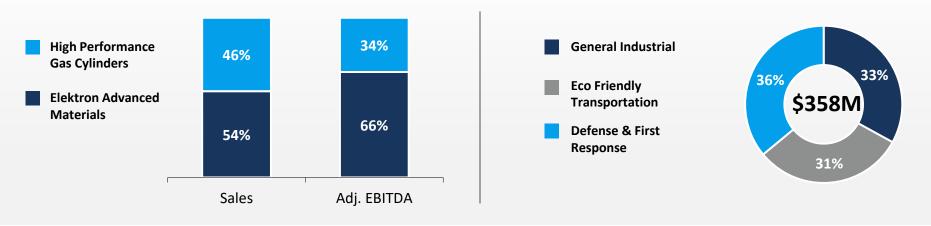
COMPANY SNAPSHOT

Founded	1898
Principal Executive Office	U.S.A
Market Cap ¹	~\$582M
Net Debt/Adj. EBITDA ²	0.6x
ROIC on Adj. Earnings ²	19.0%

Q3 2021 TTM - Sales and Adj. EBITDA² by Segment

FINANCIALS (Q3 2021 TTM)	4-year CAGR/Chang		
Net Sales	\$358M	-% ³	
Adj. EBITDA ²	\$63M	6.1% ³	
Adj. EBITDA ² Margin	18%	1 5.5% ³	
Adj. EPS ²	\$1.28	9.2% ³	
Net Debt	\$35M	↓ \$68M ³	

Q3 2021 TTM Sales by Global End Market Exposure



¹ As of 10/31/2021² Adjusted non-GAAP numbers. Reconciliation in Appendix and published in 10-K, available at <u>www.luxfer.com</u> ³ Change noted over Q4 2016 TTM.

Global Industrial Company Innovating Niche Applications of Materials Engineering



NICHE INDUSTRIAL APPLICATIONS OF ADVANCED MATERIAL PRODUCTS

Niche Application Examples

				Niche Application Examples
Elektron Advanced	High Performance Magnesium Alloys	Innovation leader of magnesium allo high-performance alloys, flameless h technology and other niche ap	oys for unique, e, lightweight neating	FLAMELESS RATION HEATER (FRH)
Materials	Specialty Zirconium Catalysts	Expertise in high-performance specialty zirconium-based solutions for a broad range of applications		GASOLINE PARTICULATE FILTRATION
High Pressure Gas Cylinders	High Pressure Composite Cylinders	World's largest manufacturer of high-pressure composite cylinders with innovations in manufacturing to produce high performance lightweight, durable, and corrosion-resistant		CNG / HYDROGEN CYLINDERS & SYSTEMS
#1	#1	cylinders #1	#2	Ha san Emiliar
SCBA (U.S.)	Flameless Ration Heaters	Magnesium Aerospace	Alternative Fuel	Aberdeen and a second and a s



MATERIALS ENGINEERING COMPETENCY DRIVES GROWTH

Luxfer is an industrial company focused on materials science with technical expertise in attractive niche applications



Magnesium alloy expertise led to development of FRH Unitized Group Rations – Express (UGR-E); to drive growth in defense end user segment

Zirconium catalysis expertise used to develop solution for **electronics coating**, **pharmaceutical**, and dental applications

High pressure Composite cylinder expertise used to expand into Hydrogen bulk gas transportation

Global Industrial Company Innovating Niche Applications of Materials Engineering



ESG ACHIEVEMENTS & OPPORTUNITIES

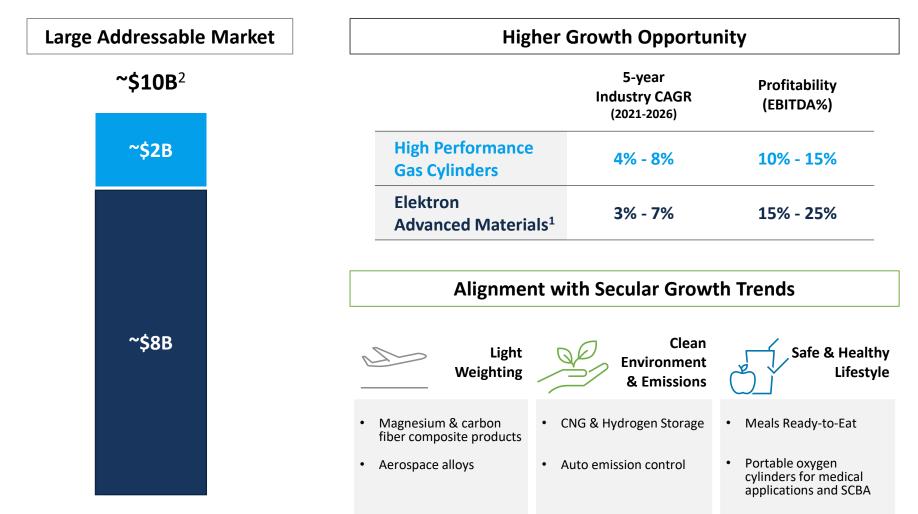
ENVIRONMENT	 Committed to 20% reduction in CO2 emissions, 10% reduction in freshwater use, and 20% less waste to landfill by 2025; on a journey to net zero Executing multiple projects to reduce environmental impact of operations Conducting Carbon Life Cycle Analyses to improve product sustainability
SOCIAL QUALITYSCORE HIGHEST RANKED BY ISS ESG	 Strong occupational health & safety record Expanded DEI recruitment practices and increased diversity training Supports disaster relief efforts and local charitable programs
GOVERNANCE QUALITYSCORE HIGHEST RANKED BY ISS ESG	 Long history of robust corporate governance practices Increasing talent, investment, and resources for IT security Implementing DFARS/NIST 800-171 IT Security Standard for US Govt. contractors

¹ ISS QualityScore calculated as of May 6, 2021. ² ISS QualityScore calculated as of July 12, 2021.

Reducing CO2 Impact & Generating Productivity



SOLID UNDERLYING GROWTH IN LARGE ADDRESSABLE MARKET

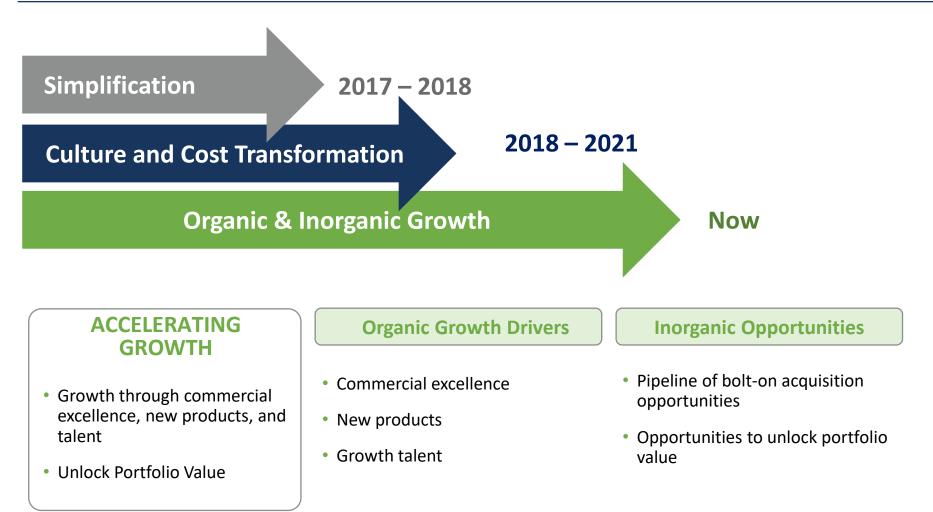


¹ Defined as high performance alloys, ceramics, and composites used in general industrial, transportation, defense, and medical applications. Target addressable high-performance market is 10% of the total available market which is \$85B in size. ² Luxfer analysis, industry annual reports, Deloitte, Spears and Associates, Mordor intelligence, Grandview research, William Blair.

Significant Tailwinds for Growth



LUXFER: NOW POSITIONED TO ACCELERATE GROWTH



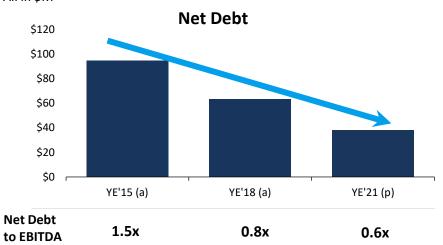
Strong Growth Foundation

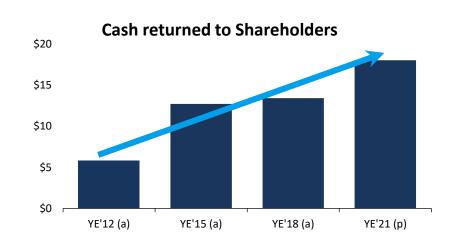


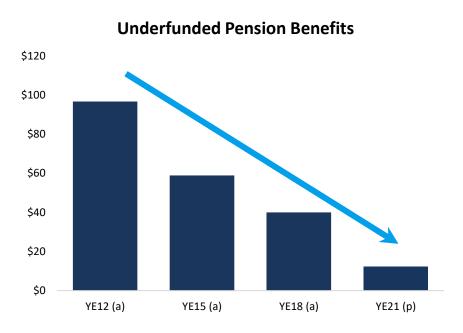
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BALANCE SHEET: SIGNIFICANTLY STRENGTHENED

All in \$M







Significantly Reduced Underfunded Pension Benefits allowing for greater strategic and financial flexibility

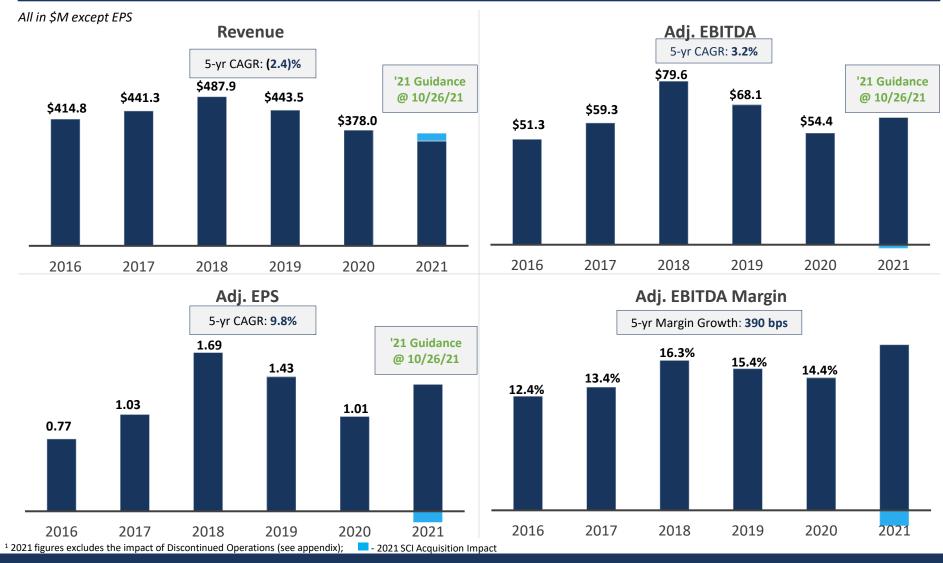
Strong Free Cash Generation Sets Stage for Future Growth



(a) – Actual/reported (p) – Projected/planned

CUSTOMER FIRST • INTEGRITY • ACCOUNTABILITY • INNOVATION • PERSONAL DEVELOPMENT • TEAMWORK

FINANCIAL PERFORMANCE OVERVIEW¹



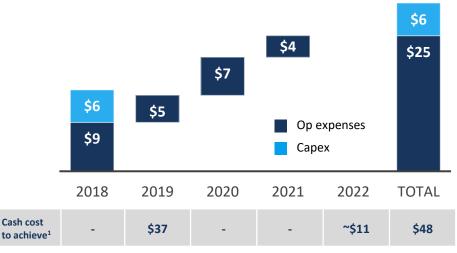
Strategy Execution is Delivering Results



COST TRANSFORMATION WILL SUPPORT GROWTH ACTIONS



Transformation Plan Savings (\$M)



¹ Cash cost to achieve includes restructuring charges, such as Severance, Rationalization & Environmental remediation, etc.; Cash cost to achieve excludes typical annual capital spend of ~\$10M to \$12M

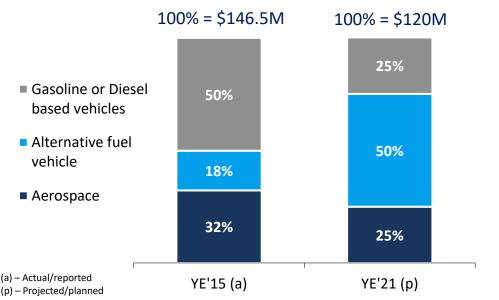
Lean Continuous Improvement to Support Margin Strength



M&A TO REPOSITION PORTFOLIO: TRANSPORTATION EXAMPLE

Luxfer Transportation Revenues

(~1/3 of Luxfer Total Revenues)



Recent Change drivers

- Divestment of Superform operation
- Divestment of CZ operation in auto mag recycling
- Acquisition of SCI in aerospace and alternative fuel
- Growth in alternative fuel

cylinders

 Aerospace demand recovery post-COVID

in lightweight alloys and

higher-pressure composite

New products and capabilities

Future Growth Drivers

- Increased adoption of CNGand Hydrogen-based storage and transportation solution
- Increasing content per vehicle for emission control product

Improving Growth Trajectory



Flexible balance sheet allows for acceleration of investments in organic + inorganic growth, operational excellence, and returns

Reinvestment

- ✓ Investing in strategic growth opportunities and new product innovation
- Funding transformation cost savings initiatives: \$37M through TTM 9/30/21

Bolt-on M&A

- Identifying inorganic options to drive additional shareholder value
- Thoughtful, disciplined approach to meeting our key strategic and financial thresholds

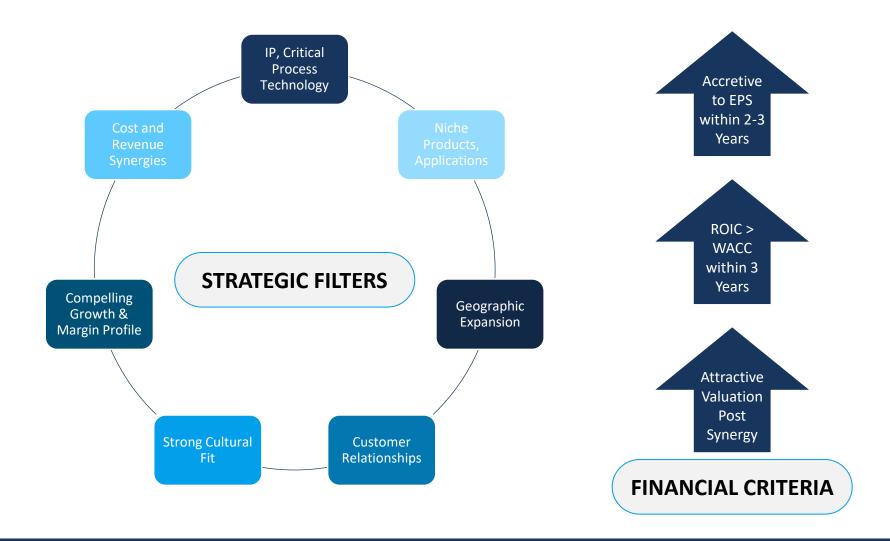
Shareholder Returns

- Paid >\$103M in dividends since 2013, including \$3.4M, or \$0.125/share in Q3 2021; 2.4% dividend yield (as of 11/1/21)
- Continued share buyback program in Q3 with \$1.9M in purchases

Strong FCF Generation and Balance Sheet Sets Stage for Future Growth



LUXFER ACQUISITION FRAMEWORK



Active Deal Pipeline | Remaining Disciplined



CUSTOMER FIRST • INTEGRITY • ACCOUNTABILITY • INNOVATION • PERSONAL DEVELOPMENT • TEAMWORK

2021 Guidance

Revenue Growth (including FX & Acq)	10% - 14%
EPS	\$1.20 - \$1.25

Assumptions

Operating Working Capital	21% - 23%
Сарех	\$10M - \$12M
Restructuring Cash	Delayed into '22
Tax Rate	~21%
Pension Contribution	\$5M - \$6M
FX Impact	Revenue: +3% to +4% Profit: ~(\$2M)

Expectations

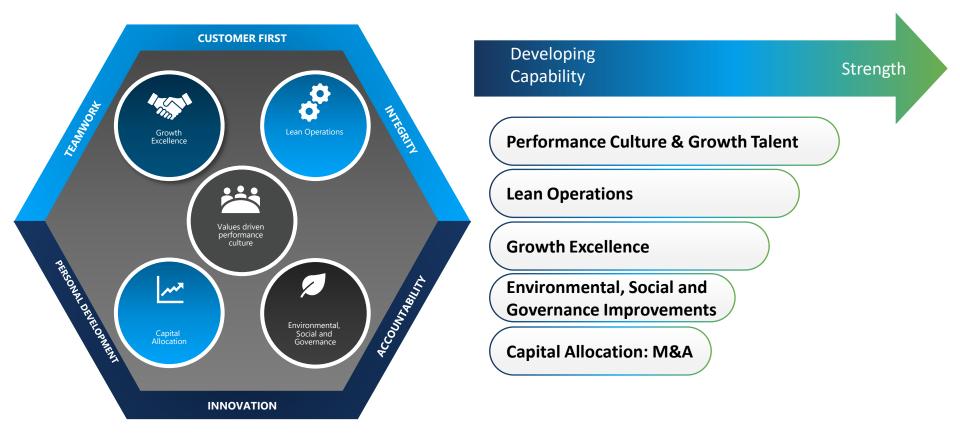
- Supply disruptions and freight delays likely to continue in Q4'21 and into early 2022
- Narrowed '21 guidance includes includes YTD acquisition dilutive impact of ~\$0.10; full year estimated dilution of ~\$0.15
- Expect Revenue growth in all end markets
- Cost productivity to deliver 30bps to 50bps annually
- FX cost headwinds but positive revenue impact
- Tax rate remains unchanged for '21/'22; increased UK tax rate effective in Apr'23
- 100% FCF conversion excluding restructuring
- Restructuring cash outlay delayed into 2022

Managing Short-Term Supply Chain Constraints



LUXFER B.E.S.T TO SUPPORT GROWTH ACCELERATION

Business Excellence Standard Toolkit



Enhancing Capabilities for Growth, Productivity, and Acquisitions



STRATEGIC IMPERATIVES FOR THE NEXT PHASE OF VALUE CREATION

Growth Imperatives



Key Capabilities that Will Enable Our Success



LUXFER VISION NEXT 3-5 YEARS



- Leading in Hydrogen / Alternative Fuels
- Continuing to partner with customers to invest in new product and solutions
- Grow ESG excellence to complement sustainability focus
- Continue to execute on strategic
 M&A for growth and capability extensions



- Revenues growing faster than market
- Margins at or exceeding pre-COVID levels; over 20%
- Free Cash Flow at 100% conversion, excl. restructuring
- ROIC 20+%

Confident in Our Outlook and Ability to Execute



INVEST WITH US

Global industrial company innovating niche applications of materials engineering, doing our part to solve customer's pressing needs

Enhanced portfolio has stronger margin and growth profile with focus on Magnesium Alloys, Zirconium Catalysts, Composite Cylinders

Emphasis on new product vitality, commercial excellence, talent management Optimized cost structure and flexible balance sheet to reinvest in the business and pursue bolt-on acquisitions







Pivoting to Growth





APPENDIX

Summary Financial Statements and Reconciliation of Non-GAAP Measures

SUMMARY INCOME STATEMENT¹

(Unaudited)

	2021	2020	Vari	ance	2021	2020	Vari	iance
\$M	Q3	Q3	\$M	%	YTD	YTD	\$M	%
NET SALES	91.2	77.7	13.5	17.4%	275.4	242.7	32.7	13.5%
Cost of sales	(70.1)	(58.8)			(203.2)	(181.7)		
Gross profit	21.1	18.9	2.2	11.6%	72.2	61.0	11.2	18.4%
Selling, general and administrative expenses	(10.6)	(8.4)			(33.9)	(30.3)		
Research and development expenses	(1.3)	(1.0)			(2.9)	(2.6)		
Restructuring charges	(0.5)	(4.2)			(2.1)	(7.8)		
Acquisition related charges	(0.6)	-			(1.5)	(0.2)		
Other charges	-	-			(1.1)	-		
Operating income	8.1	5.3	2.8	52.8%	30.7	20.1	10.6	52.7%
Finance costs:								
Net finance costs	(0.8)	(1.2)			(2.4)	(3.5)		
Defined benefit pension credit	0.6	1.1			1.8	3.3		
Income before income taxes and equity in net income of affiliates	7.9	5.2	2.7	51.9%	30.1	19.9	10.2	51.3%
Provision for income taxes	(1.9)	(2.8)			(3.6)	(5.6)		
Income before equity in net result of affiliates	6.0	2.4	3.6	150.0%	26.5	14.3	12.2	85.3%
Equity in result from affiliates (net of tax)	-	-			-	(0.1)		
Net income from continuing operations	6.0	2.4	3.6	150.0%	26.5	14.2	12.3	86.6%
Net loss from discontinued operations	(0.7)	0.2			(2.8)	(1.3)		
Net Gain on disposition of discontinued operations	(0.5)	-			6.6	-		
Net income	4.8	2.6	2.2	84.6%	30.3	12.9	17.4	134.9%
Earnings per share - Basic	0.22	0.09			0.96	0.52		
Earnings per share - Diluted	0.21	0.09			0.94	0.51		
ADJUSTED NET INCOME	7.2	6.6	0.6	9.1%	28.3	21.2	7.1	33.5%
Adjusted earnings per share - Diluted	0.26	0.24			1.01	0.76		
Adjusted EBITDA	13.8	13.7	0.1	0.7%	48.8	40.1	8.7	21.7%

¹ From continuing operations unless otherwise stated

CASH FLOW

\$M	Q3	Q3	YTD	YTD
Operating activities				
Net income	4.8	2.6	30.3	12.9
Net loss / (income) from discontinued operations	1.2	0.2	(3.8)	1.7
NET INCOME FROM CONTINUING OPERATIONS	6.0	2.4	26.5	14.2
Equity income of unconsolidated affiliates		-	-	0.1
Depreciation	3.5	3.1	10.5	9.4
Amortization of purchased intangible assets	0.3	0.2	0.7	0.6
Amortization of debt issuance costs	-	0.1	0.3	0.4
Share-based compensation	0.8	0.8	2.2	2.1
Deferred income taxes	(0.3)	0.2	(2.2)	0.4
Defined benefit pension credit	(0.6)	(1.1)	(1.8)	(3.3)
Defined benefit pension contributions	(1.7)	(0.9)	(4.6)	(2.7)
Changes in assets and liabilities, net of effects of business acquisitions	. ,	. ,	. ,	. ,
Accounts and notes receivable	(1.8)	4.2	(10.2)	4.8
Inventories	(4.0)	6.7	(5.4)	3.7
Other current assets	1.6	5.9	(1.2)	10.7
Accounts payable	2.1	(2.8)	9.6	(9.5)
Accrued liabilities	4.1	5.0	8.6	2.7
Other current liabilities	(0.8)	2.6	(0.3)	2.6
Other non-current assets and liabilities	0.5	0.6	1.4	0.3
NET CASH FLOWS FROM OPERATING - CONTINUING OPERATIONS	9.7	27.0	34.1	36.5
Net cash flows from operating - discontinued operations	-	0.2	-	0.2
NET CASH FLOWS FROM OPERATING OPERATIONS	9.7	27.2	34.1	36.7
Investing activities				
Capital expenditures	(2.0)	(1.4)	(5.6)	(5.8)
Proceeds from sale of businesses and other	3.1	1.3	23.7	1.3
Acquisitions	-	-	(19.3)	-
NET CASH FLOWS FROM INVESTING - CONTINUING OPERATIONS	1.1	(0.1)	(1.2)	(4.5)
Net cash flows from investing - discontinued operations	-	(0.2)	-	(0.2)
NET CASH FLOWS BEFORE FINANCING	10.8	26.9	32.9	32.0
Financing activities				
Net repayment of long-term borrowings	-	(16.9)	(4.4)	(16.5)
Deferred consideration paid	-	-	-	(0.4)
Proceeds from sale of shares	-	-	-	1.1
Repurchase of own shares	(1.9)	-	(2.8)	-
Share-based compensation cash paid	(0.4)	(3.4)	(1.9)	(10.2)
Dividends paid	(3.4)	(0.1)	(10.2)	(1.3)
NET MOVEMENT IN CASH AND CASH EQUIVALENTS BEFORE EXCHANGE	5.1	6.5	13.6	4.7
Effect of exchange rate changes	(0.2)	0.2	0.1	(0.1)
NET MOVEMENT IN CASH AND CASH EQUIVALENTS	4.9	6.7	13.7	4.6



RECONCILIATION OF NON-GAAP MEASURES¹

(Unaudited)

\$M	2021 Q3	2020 Q3	2021 YTD	2020 YTD
Net income	6.0	2.4	26.5	14.2
Accounting charges relating to acquisitions and disposals of businesses:				
Amortization on acquired intangibles	0.3	0.2	0.7	0.6
Acquisitions and disposals	0.6	-	1.5	0.2
Defined benefit pension credit	(0.6)	(1.1)	(1.8)	(3.3)
Restructuring charges	0.5	4.2	2.1	7.8
Other charges	-	-	1.1	-
Share-based compensation charges	0.8	0.8	2.2	2.1
Other non-recurring tax items	-	-	(2.2)	-
Income tax on adjusted items	(0.4)	0.1	(1.8)	(0.4)
Adjusted net income	7.2	6.6	28.3	21.2
Add back / (deduct):				
Other non-recurring tax items	-	-	2.2	-
Income tax on adjusted items	0.4	(0.1)	1.8	0.4
Provision for income taxes	1.9	2.8	3.6	5.6
Net finance costs	0.8	1.2	2.4	3.5
Adjusted EBITA	10.3	10.5	38.3	30.7
Depreciation	3.5	3.2	10.5	9.4
Adjusted EBITDA	13.8	13.7	48.8	40.1

¹ From continuing operations unless otherwise stated



RECONCILIATION OF NON-GAAP MEASURES¹

(Unaudited)

(onaddited)	2020	2020	2020	2020	2024	2024	2024
<u> </u>	2020	2020	2020	2020	2021	2021	2021
\$M	Q1	Q2	Q3	Q4	Q1	Q2	Q3
	12.7	7.5	10.5	10.5	14.5	13.5	10.3
Effective tax rate - per income statement	19.1%	19.0%	53.8%	16.5%	24.8%	21.0%	24.0%
Notional tax	(2.4)	(1.4)	(5.7)	(1.7)	(3.6)	(2.8)	(2.5)
EBITA after notional tax	10.3	6.1	4.8	8.8	10.9	10.7	7.8
Rolling 12 month EBITA after notional tax	37.7	31.5	23.9	30.0	30.6	35.2	38.2
Bank and other loans	108.8	90.5	74.2	53.4	73.0	49.6	49.6
Net cash and cash equivalents	(17.3)	(8.1)	(14.9)	(1.5)	(31.8)	(10.3)	(15.1)
Net debt	91.5	82.4	59.3	51.9	41.2	39.3	34.5
Total equity	169.8	173.3	176.7	167.1	179.4	187.3	186.7
Held-for-sale net assets ²	(33.1)	(28.2)	(24.2)	(20.9)	(13.4)	(13.6)	(13.0)
Invested capital	228.2	227.5	211.8	198.1	207.2	213.0	208.2
4 point average invested capital	230.0	229.3	223.3	216.4	211.2	207.5	206.6
Return on invested capital	16.4%	13.7%	10.7%	13.8%	14.5%	17.0%	18.5%
Adjusted net income for the period	9.4	5.2	6.6	7.7	10.9	10.2	7.2
Provision for income taxes	1.7	1.1	2.8	1.3	2.3	(0.6)	1.9
Income tax on adjustments to net income	0.4	0.1	(0.1)	-	0.5	3.1	0.4
Adjusted income tax charge	2.1	1.2	2.7	1.3	2.8	2.5	2.3
Adjusted profit before taxation	11.5	6.4	9.3	9.0	13.7	12.7	9.5
Adjusted effective tax rate	18.3%	18.8%	29.0%	14.4%	20.4%	19.7%	24.3%
EBITA (as above)	12.7	7.5	10.5	10.5	14.5	13.5	10.3
Adjusted notional tax	(2.3)	(1.4)	(3.0)	(1.5)	(3.0)	(2.7)	(2.5)
Adjusted EBITA after notional tax	10.4	6.1	7.5	9.0	11.6	10.8	7.8
Rolling 12 month adjusted EBITA after notional tax	42.3	34.5	30.4	32.9	34.1	38.9	39.2
Adjusted return on invested capital	18.4%	15.0%	13.6%	15.2%	16.2%	18.7%	19.0%

¹ From continuing operations unless otherwise stated

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²Held-for-sale net assets relating to discontinued operations

RESTATEMENT TABLE FOR DISCONTINUED OPERATIONS

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(onaddited)													
	2019	2019	2019	2019	2020	2020	2020	2020	2021	2021	2021	2019	2020
\$M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	FY	FY
Net Sales													
Gas Cylinders segment	40.3	39.6	37.9	35.7	37.2	37.5	32.3	34.9	36.2	46.5	45.6	153.5	141.9
Elektron Segment	62.0	58.4	52.9	46.6	51.2	39.1	45.4	47.2	49.0	52.5	45.6	219.9	182.9
Net sales from continuing operations	102.3	98.0	90.8	82.3	88.4	76.6	77.7	82.1	85.2	99.0	91.2	373.4	324.8
Net sales from discontinued operations	18.1	18.5	16.3	17.2	15.4	12.9	12.7	12.2	9.7	4.9	4.9	70.1	53.2
	120.4	116.5	107.1	99.5	103.8	89.5	90.4	94.3	94.9	103.9	96.1	443.5	378.0
Adjusted EBITDA													
Gas Cylinders segment	4.6	7.3	6.3	4.1	4.2	5.3	7.1	4.7	6.0	5.3	5.4	22.3	21.3
Elektron Segment	14.0	13.1	10.4	7.3	11.6	5.3	6.6	9.1	11.7	12.0	8.4	44.8	32.6
EBITDA from continuing operations	18.6	20.4	16.7	11.4	15.8	10.6	13.7	13.8	17.7	17.3	13.8	67.1	53.9
EBITDA from discontinued operations	(0.1)	(0.2)	-	1.3	(0.7)	(0.2)	0.5	0.9	(1.5)	(1.0)	(0.4)	1.0	0.5
	18.5	20.2	16.7	12.7	15.1	10.4	14.2	14.7	16.2	16.3	13.4	68.1	54.4
Adjusted diluted earnings per ordinary share													
From continuing operations	0.42	0.47	0.38	0.20	0.34	0.19	0.24	0.27	0.39	0.36	0.26	1.47	1.03
From discontinued operations	(0.02)	(0.03)	(0.02)	0.02	(0.04)	(0.02)	0.01	0.02	(0.06)	(0.05)	(0.04)	(0.04)	(0.03)
	0.40	0.44	0.36	0.22	0.30	0.17	0.25	0.29	0.33	0.31	0.22	1.43	1.01

