



May 2018

INVESTOR PRESENTATION



FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements. Examples of such forward-looking statements include, but are not limited to: (i) statements regarding the Group’s results of operations and financial condition, (ii) statements of plans, objectives or goals of the Group or its management, including those related to financing, products or services, (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as “believes”, “anticipates”, “expects”, “intends”, “forecasts” and “plans” and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. The Group cautions that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to: (i) future revenues being lower than expected; (ii) increasing competitive pressures in the industry; (iii) general economic conditions or conditions affecting demand for the services offered by us in the markets in which we operate, both domestically and internationally, including as a result of the Brexit referendum, being less favorable than expected; (iv) worldwide economic and business conditions and conditions in the industries in which we operate; (v) fluctuations in the cost of raw materials and utilities; (vi) currency fluctuations and hedging risks; (vii) our ability to protect our intellectual property; and (viii) the significant amount of indebtedness we have incurred and may incur and the obligations to service such indebtedness and to comply with the covenants contained therein. The Group cautions that the foregoing list of important factors is not exhaustive. These factors are more fully discussed in the sections “Forward-Looking Statements” and “Risk factors” in our Annual Report on Form 20-F for the year ended December 31, 2017, filed with the U.S. Securities and Exchange Commission on March 19, 2018. When relying on forward-looking statements to make decisions with respect to the Group, investors and others should carefully consider the foregoing factors and other uncertainties and events. Such forward-looking statements speak only as of the date on which they are made, and the Group does not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise.

KEY INVESTMENT CONSIDERATIONS

Global Highly Engineered Advanced Materials Company with Attractive End Markets

Early Stages of Comprehensive Company Transformation To Enhance Growth and Profitability

Strong Balance Sheet, Consistent Cash Generation and Disciplined Capital Allocation with Emphasis on Portfolio Optimization

Significant Opportunities with Plenty of Runway for Continued Value Creation

Innovation and Continuous Improvement

LUXFER GROUP OVERVIEW (NYSE | LXFR)

Luxfer Holdings PLC (Luxfer Group)

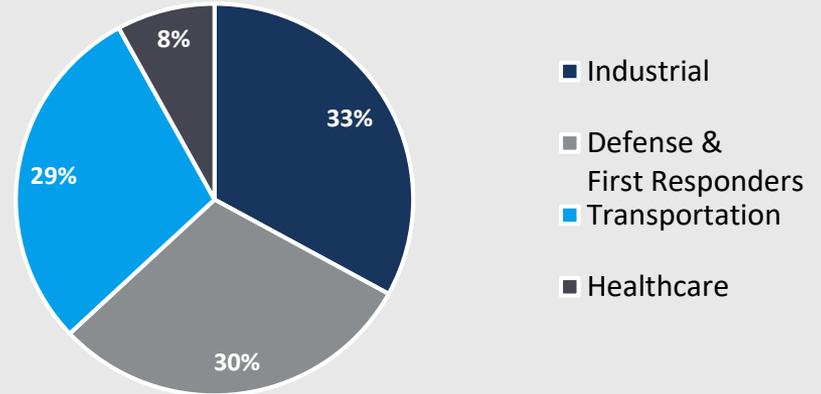
is a global highly engineered advanced materials company specializing in the innovation and manufacture of materials, components for transportation, defense and emergency response, healthcare and general industrial applications.

2017 Key Metrics

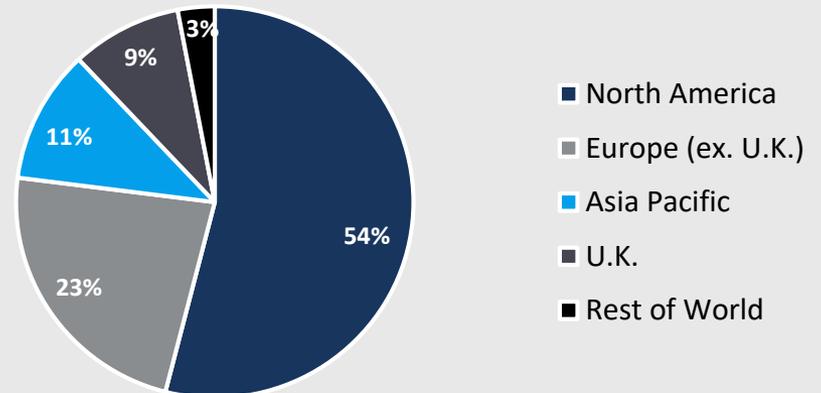
| | |
|------------|---------|
| Revenue | \$441M |
| EBITDA | \$62M |
| EPS | \$1.02 |
| Market Cap | ~\$350M |
| Employees | ~1,600 |

| Breakdown | Elektron | Gas Cylinder | Total |
|-----------|----------|--------------|--------|
| Revenue | \$221M | \$220M | \$441M |
| EBITDA | \$45M | \$17M | \$62M |

GLOBAL END MARKET EXPOSURE



REVENUE BY DESTINATION



Advanced Materials Company Undergoing Transformation



GAS CYLINDERS | KEY PRODUCTS

ALUMINUM CYLINDERS



World's largest manufacturer of high-pressure aluminum gas cylinders.

COMPOSITE CYLINDERS



World's largest manufacturer of high-pressure composite cylinders.

ALTERNATIVE FUEL CYLINDERS



Major supplier of composite cylinders for compressed natural gas and hydrogen.

SUPERFORM COMPONENTS



Invented the superforming process for complex, sheet-based components from aluminum, magnesium and titanium.

Leading Technology and Positions in Niche Applications Driven By Expertise and High Barriers to Entry

- Industrial gas
- Fire extinguishers
- Scuba diving

- SCBA - Self-Contained Breathing Apparatus
- Healthcare

- Buses & Trucks
- Bulk Gas transport
- Hydrogen

- Automotive
- Aerospace
- Rail



ELEKTRON | KEY PRODUCTS

MAGNESIUM ALLOYS



Global innovation leader in use of magnesium for unique, high-performance lightweight alloys and powders.

ZIRCONIUM-BASED CHEMICALS



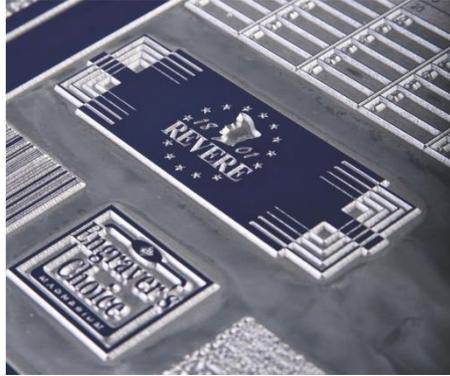
Global producer of inorganic, zirconium-based solutions for industrial and automotive applications.

MAGTECH PRODUCTS



Magnesium-based heating pads for self-heating meals; key ingredient for aircraft decoy flares.

GRAPHIC ARTS



Includes magnesium, copper and brass plates for photo-engraving, embossing and foil stamping.

Leading Technology and Positions in Niche Applications Driven By Expertise and High Barriers to Entry

- Aerospace alloys
- Industrial alloys

- Automotive catalysis
- Industrial catalysis

- Aircraft decoy flares
- Flameless meal heaters

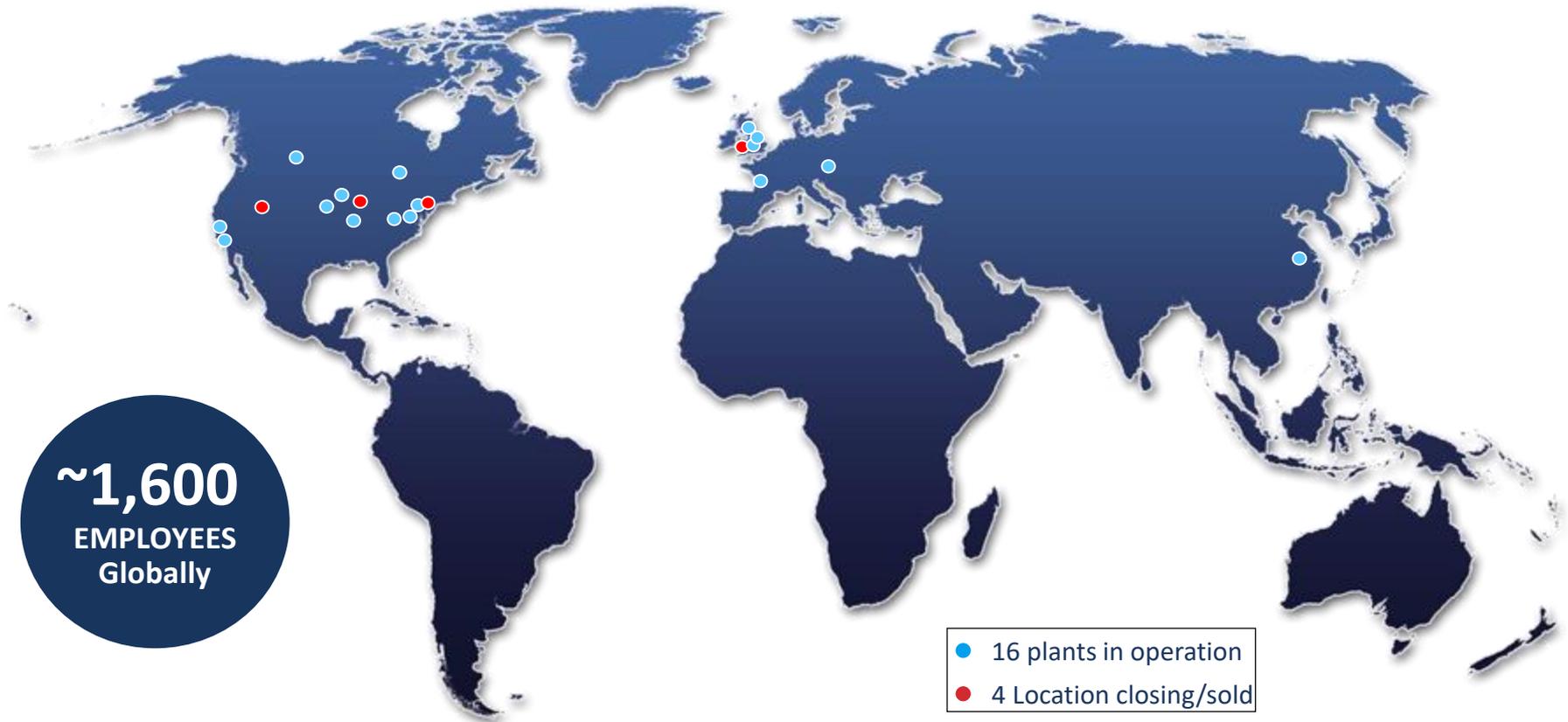
- Luxury packaging
- High-end labels & covers



SCALEABLE GLOBAL FOOTPRINT

USA • Canada • UK • France • Czech Republic • China

20 plants in six countries with JVs and distribution centers in four more countries



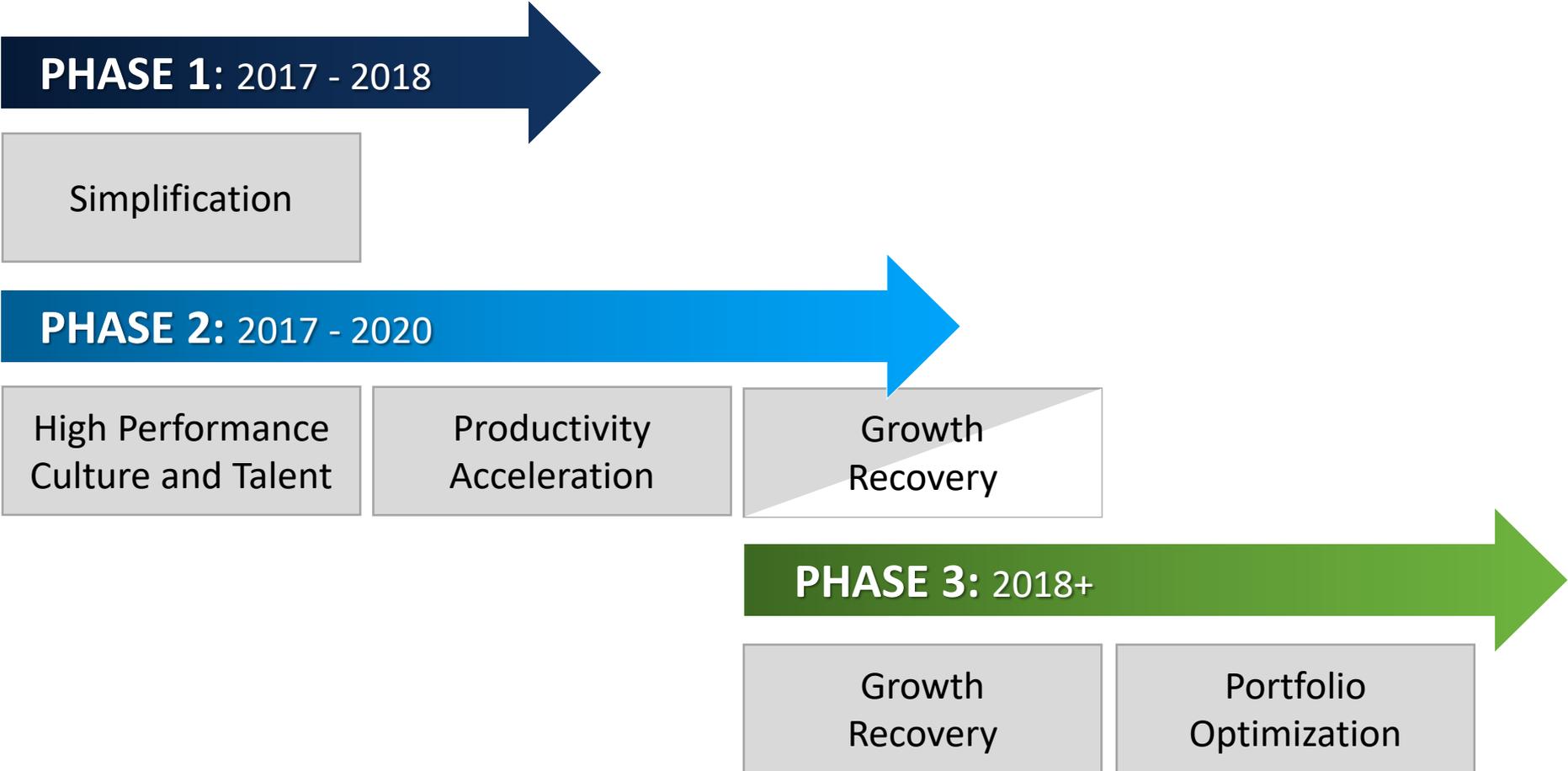
~1,600
EMPLOYEES
Globally

- 16 plants in operation
- 4 Location closing/sold

Opportunity to Simplify and Leverage Current Footprint



LUXFER TRANSFORMATION STRATEGY



On Path to Complete Phase 1 by End of 2018; In Early Stages of Phase 2 and 3



COMPANY SIMPLIFICATION

INITIATIVES

- **Simplify listing structure and transition away from ADS/ADR**
 - Opportunity for inclusion in Russell index
 - No ADR fees deducted from dividends
- **Transition to US domestic issuer vs. foreign private issuer**
 - GAAP reporting and 10k/10Q filing
 - Insider trading disclosure & Annual proxy
- **Simplify finance reporting, improve business intelligence**

MILESTONES

- ✓ **Completed conversion into ordinary shares vs. ADR/ADS**
- ✓ **On-track to become a US domestic issuer by end of 2018**
- ✓ **New US GAAP compliant, cloud based internal reporting system**

Making it Easier for Investors to Invest in LXFR

HIGH PERFORMANCE CULTURE AND TALENT

INITIATIVES

- Increase emphasis on Luxfer values with a focus on customers and accountability
- Refresh the Board of directors and executive team
- Enhance pay for performance
- Train, coach, mentor and acquire talent to support profit and growth recovery

MILESTONES

- ✓ Updated Luxfer Values Rolled out
 - Supporting behaviors being recognized
- ✓ Majority of senior exec. and board members are new to role
- ✓ 2018 management incentive plan focus
 - Cash 40%,
 - EBITA 40%, and
 - Balanced scorecard 20%
- ✓ Onboarded new CFO and CHRO



LUXFER

Focus on Accountability

PRODUCTIVITY ACCELERATION

INITIATIVES

- **Implement Lean manufacturing and footprint reduction**
 - Significant opportunity for Lean manufacturing
 - Opportunity for facility consolidation
- **Consolidate back office and reduce G&A**
 - Finance and IT standardization
 - Scale benefits in applications & infrastructure
 - Savings in travel and other purchased services

MILESTONES

- **\$12M annual savings by 2021**
 - Two facility consolidations (i.e., Findlay, Riverhead) underway
 - Two facilities/product lines divested (i.e., HotPack, HEI)
- **\$8M annual savings by 2021**
 - Delayed management structure – a flatter, more responsive organization
 - Successfully executed multiple IT and indirect spend consolidation project (e.g., Moved from multiple email domains to one and multiple travel agencies to one).

\$20M Annual Net Savings by 2021

GROWTH RECOVERY (IN EARLY STAGES)

INITIATIVES

- **Increasing customer loyalty**
 - Making it easy for customers to do business with Luxfer
- **Innovating new products**
 - Cleaning out funnel and increasing R&D spend
- **Driving commercial excellence**
 - CRM to drive sales process discipline
 - Performance pay and value-based selling
- **Focusing on growth regions / products**
 - Increase global market share
 - Business development in China, India, EE & MEA

* Sales from new products introduced within last five years divided by total sales

MILESTONES

- **Net Promoter score > 30 by 2021**
- **Vitality* index: from 5% to 15% in 5 years**
- **Qualified sales pipeline to be 2X quarterly revenue**
- **Sales outside USA and Europe to be 20% by 2021 from 14% in 2017**

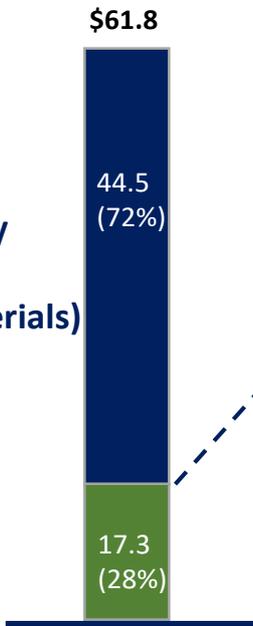


LUXFER

Market Share Growth

PORTFOLIO OPTIMIZATION

2017 Luxfer EBITDA
(\$M, adjusted)



Elektron (Highly Engineered Advanced Materials)

Cylinders (High performance gas cylinders)

Industry characteristics

- ✓ High Fragmentation
- ✓ Higher profitability (for select materials and end-markets)
- ✓ Higher organic growth rate
- ✓ Innovation drives growth and profitability

Portfolio Strategy

1. Growth acceleration through new products and geography
2. Profit and cash recovery through lean manufacturing
3. Acquisitions to increase advanced materials capability

Industry characteristics

- ✓ High Concentration with continued consolidation
- ✓ Lower profitability for metal cylinders but higher for composites
- ✓ Lower organic growth rate as new cylinders have longer useful life

Portfolio Strategy

1. Increase cash, profits, ROIC with lean manufacturing
2. Maintain leading SCBA position
3. Acquisitions for industry consolidation
4. Introduce new products & expand solutions” (e.g., Bus Systems)

Unlocking the Portfolio Value



GROWTH POTENTIAL



* Defined as High performance alloys, ceramics and composites used in general industrial, transportation, defense, and medical applications. Target addressable high performance market is 10% of the total available market which is \$85B in size

** Luxfer analysis, industry annual reports, Deloitte, Spears and Associates, Mordor intelligence, Grandview research, William Blair

Large Addressable Market



DISCIPLINED CAPITAL ALLOCATION

PRODUCTIVITY ACCELERATION

- Average payback period of 2 years
- Best utilization of free cash for next year or two

DRIVE ORGANIC GROWTH

- Annual capex ~\$20M with \$12M maintenance and \$8M for productivity and growth
- New product innovation

PURSUE STRATEGIC ACQUISITIONS

- Clear strategic and financial criteria/metrics
- Bolt-on acquisition of Specialty Metal Powders product line from ESM completed in Dec. 2017
- Robust opportunity pipeline

Maximizing Shareholder Value

STRATEGIC AND DISCIPLINED M&A

ACQUISITION FILTERS

Higher Margin

Increase exposure to higher margin engineered materials

Scalability

Add sensible scale to increase sales, EBITDA and cash flow

End Markets

Focus on higher growth end markets and new applications

Synergies

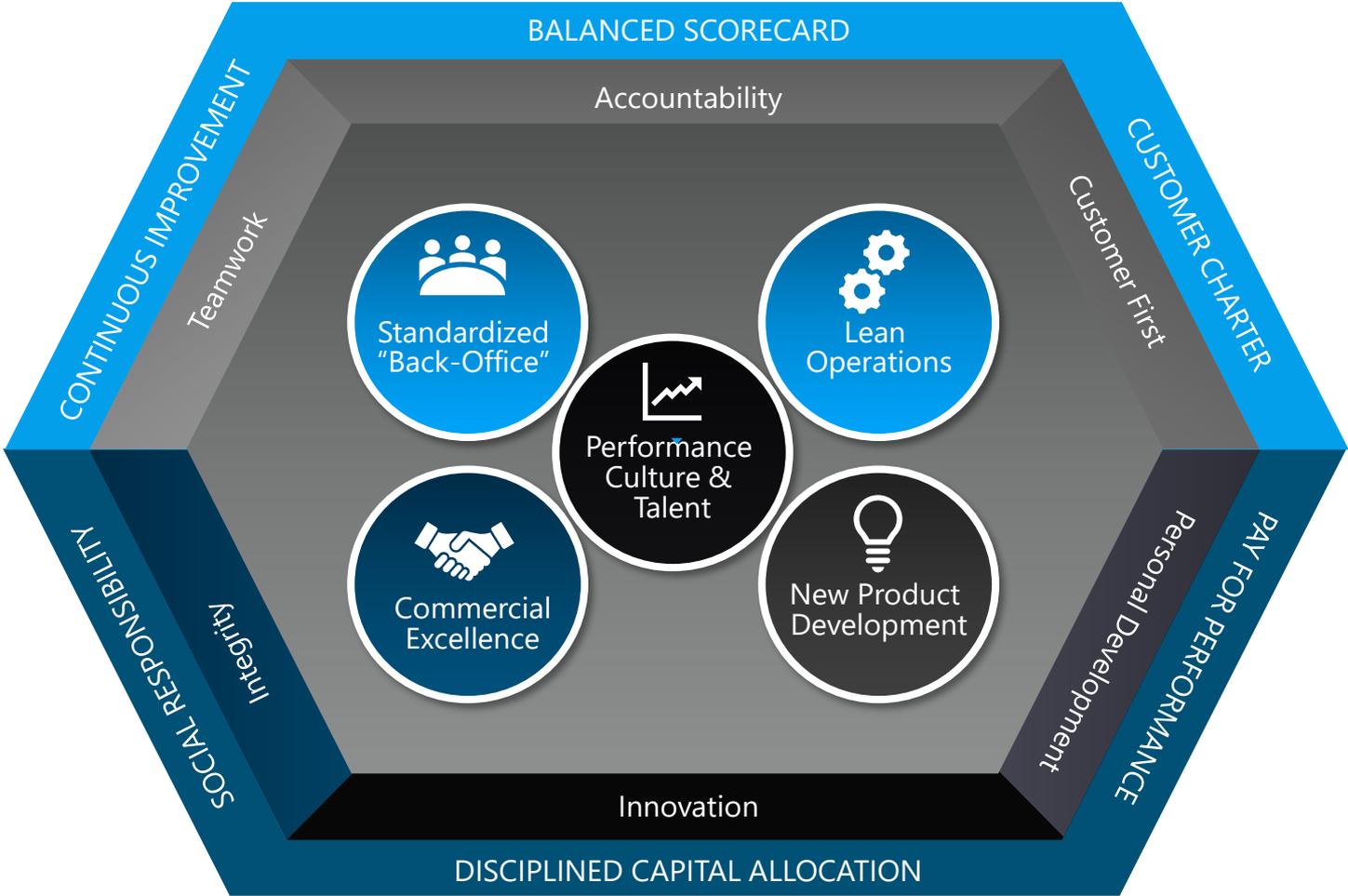
Deliver significant synergies that overcome risks and costs

INVESTMENT RETURN CRITERIA

- **EPS ACCRETION**
- **ROS**
- **IRR**
- **ROIC**

Maximizing Organic Growth and Portfolio Value through Acquisitions

LUXFER BUSINESS EXCELLENCE STANDARD TOOLKIT



B.E.S.T

KEY INVESTMENT CONSIDERATIONS

Global Highly Engineered Advanced Materials Company with Attractive End Markets

Early Stages of Comprehensive Company Transformation To Enhance Growth and Profitability

Strong Balance Sheet, Consistent Cash Generation and Disciplined Capital Allocation with Emphasis on Portfolio Optimization

Significant Opportunities with Plenty of Runway for Continued Value Creation

Innovation and Continuous Improvement



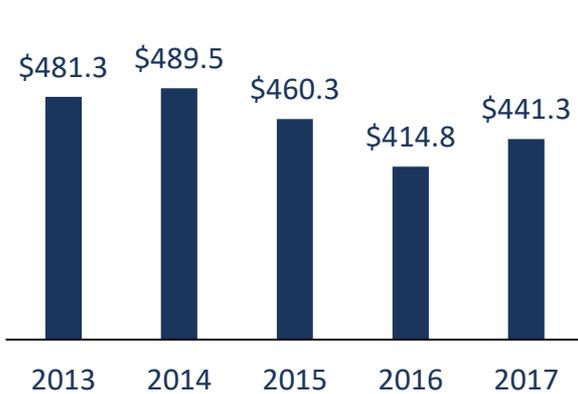
LUXFER

APPENDIX: FINANCIAL OVERVIEW



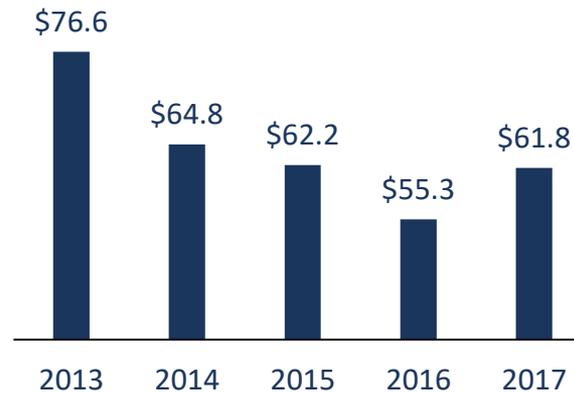
PERFORMANCE TREND

Revenue (\$M)



- Insert notes here
- Insert notes here
- Insert notes here

Adj. EBITDA (\$M)



- Insert notes here
- Insert notes here
- Insert notes here

Adj. EPS (\$M)



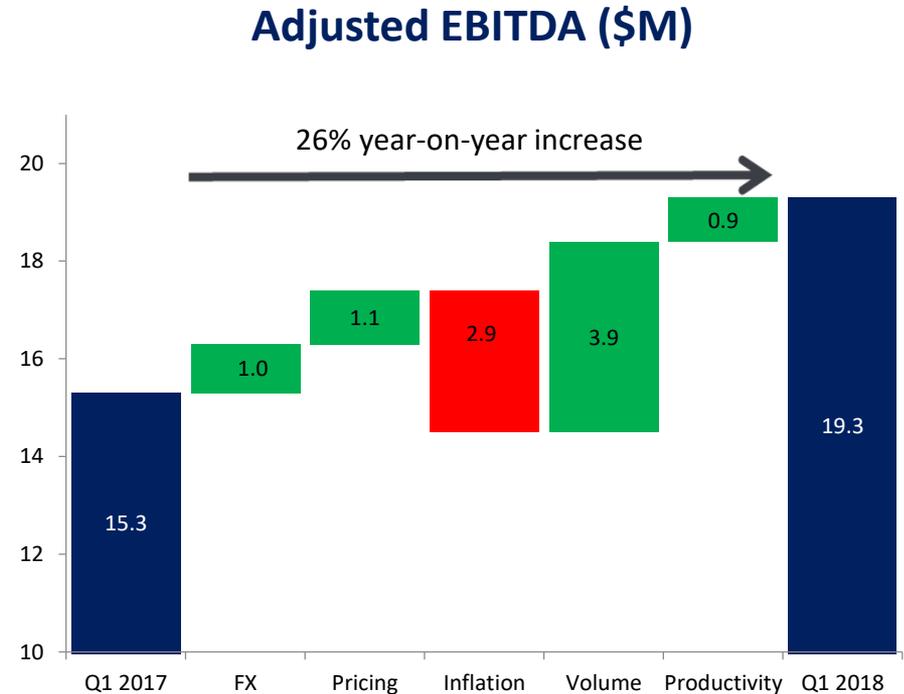
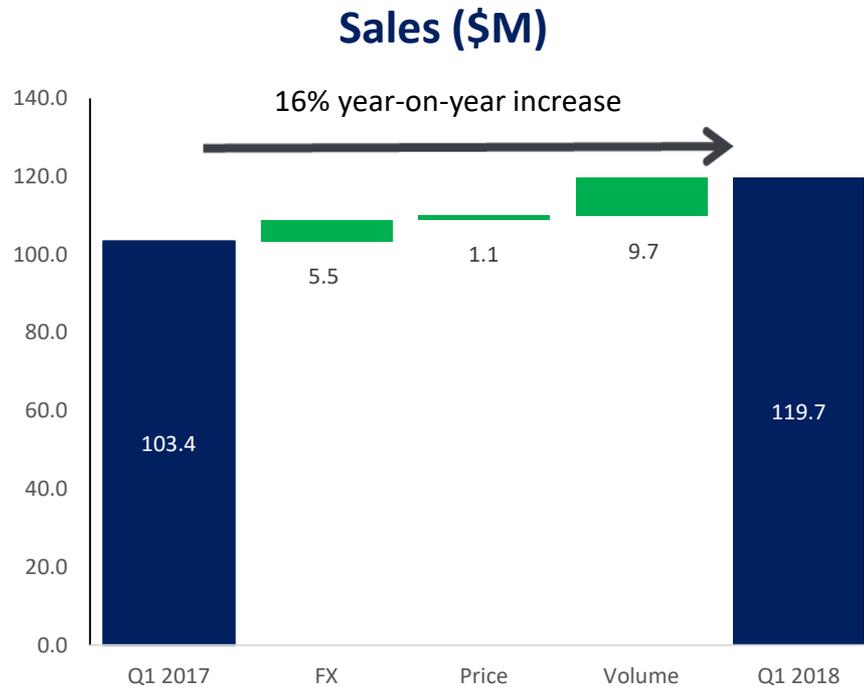
- Insert notes here
- Insert notes here
- Insert notes here



LUXFER

FINANCIAL PERFORMANCE

Q1 2018 LUXFER PERFORMANCE



Performance highlights

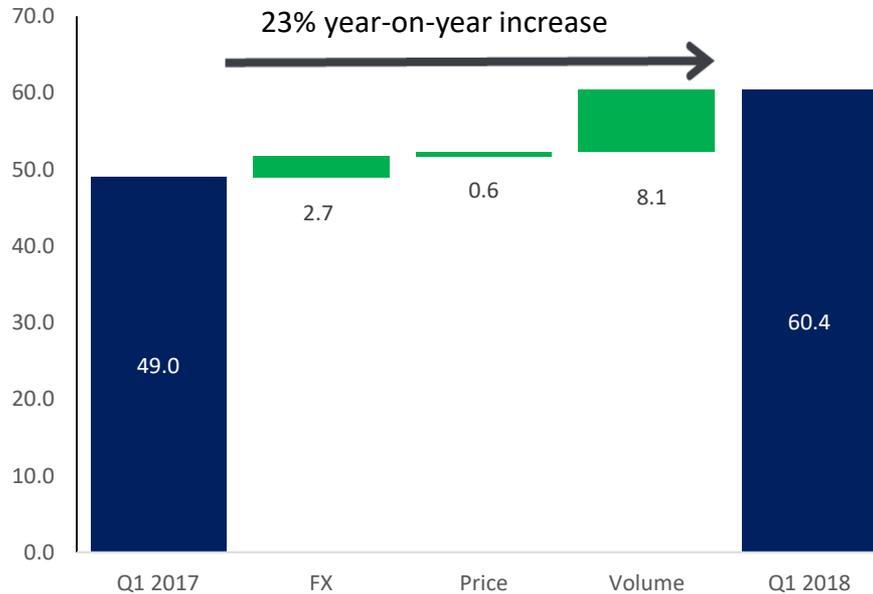
- Core revenue growth across both segments
- Profit expansion driven by volume on sales growth and cost reductions



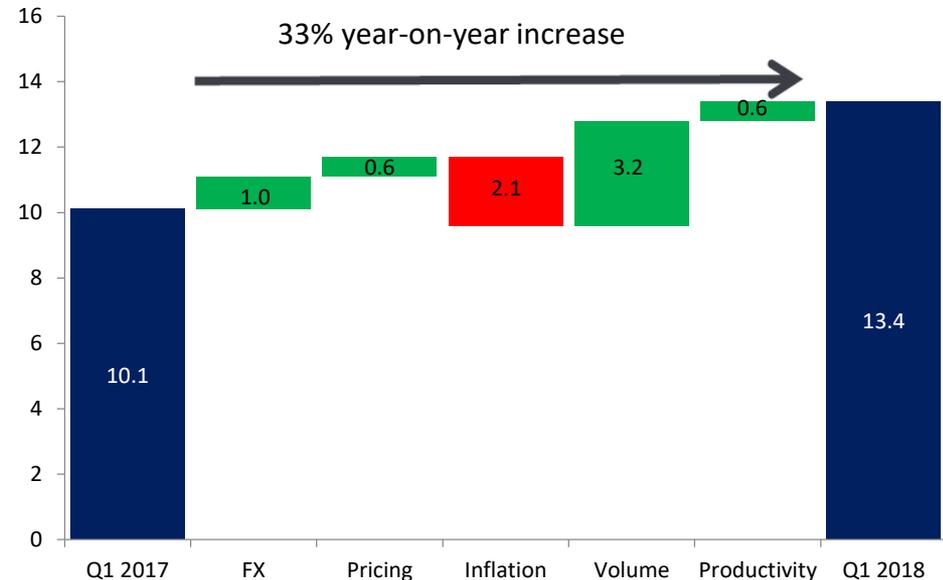
Significant Revenue and Profit Growth

Q1 2018 ELEKTRON PERFORMANCE

Sales (\$M)



Adjusted EBITDA (\$M)



Performance highlights

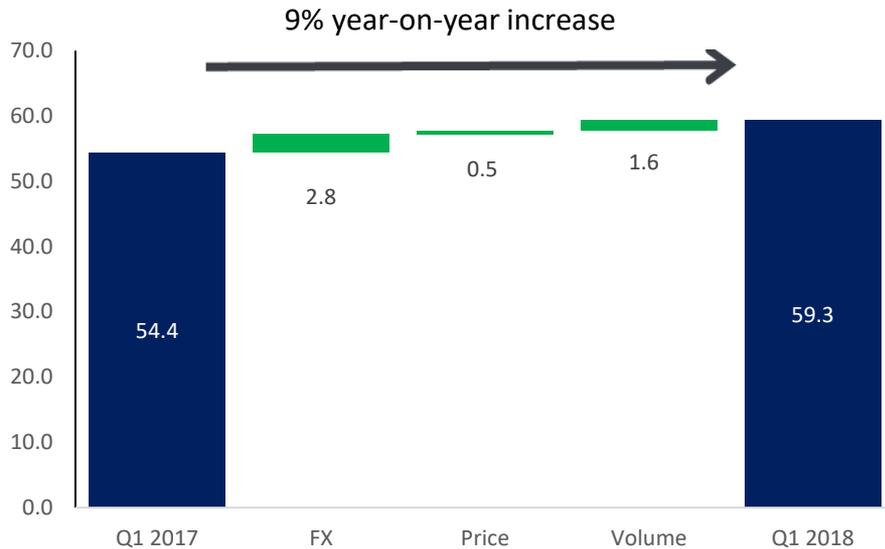
- Strong sales of disaster-relief and military products; Magnesium and Zirconium alloys growth driven by new proprietary alloys such as SoluMag®
- Price increase timing not aligned to material inflation in the quarter
- Profit increase driven by volume and cost reductions

Strong Growth and Productivity

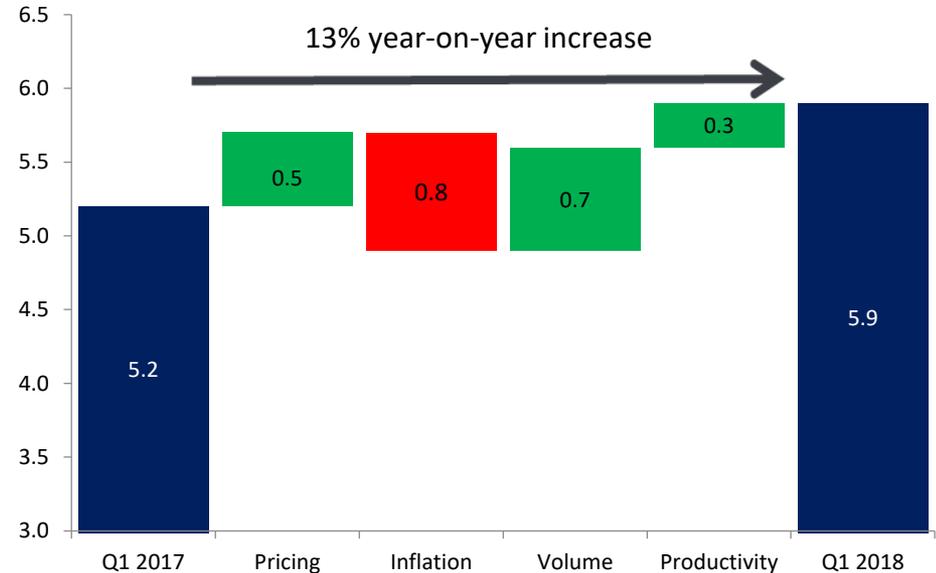


Q1 2018 GAS CYLINDERS PERFORMANCE

Sales (\$M)



Adjusted EBITDA (\$M)



Performance highlights

- Growth in composite SCBA, aluminium cylinders and Superform, partially offset by lower sales of alternative fuels products
- Increasing prices to offset aluminium inflation
- Productivity impact from facility consolidations and manufacturing improvements



Profit Recovery Continues

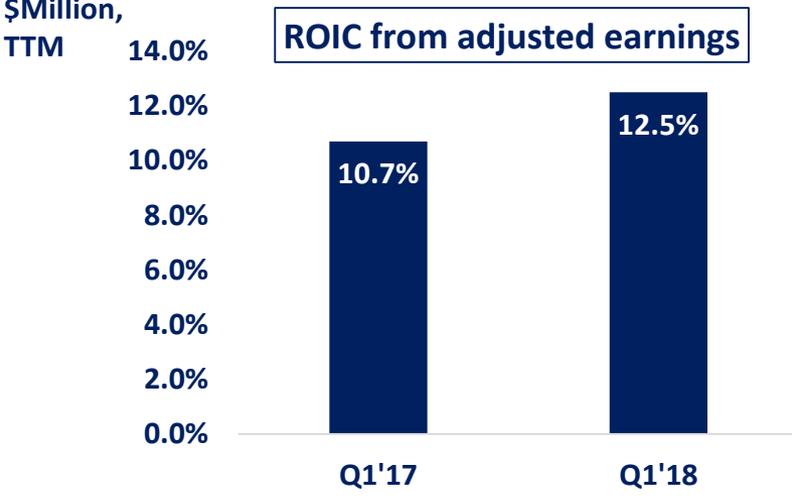
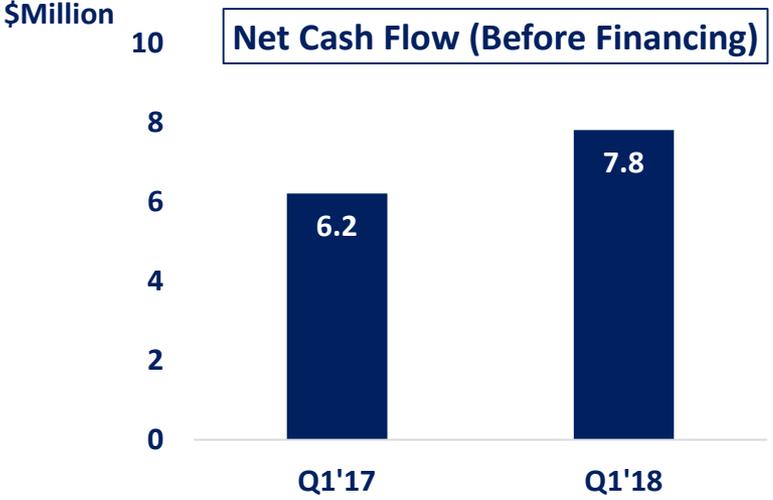
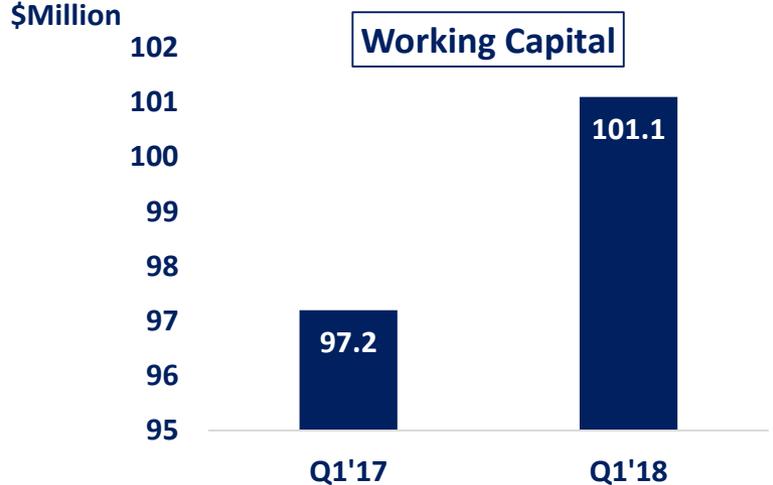
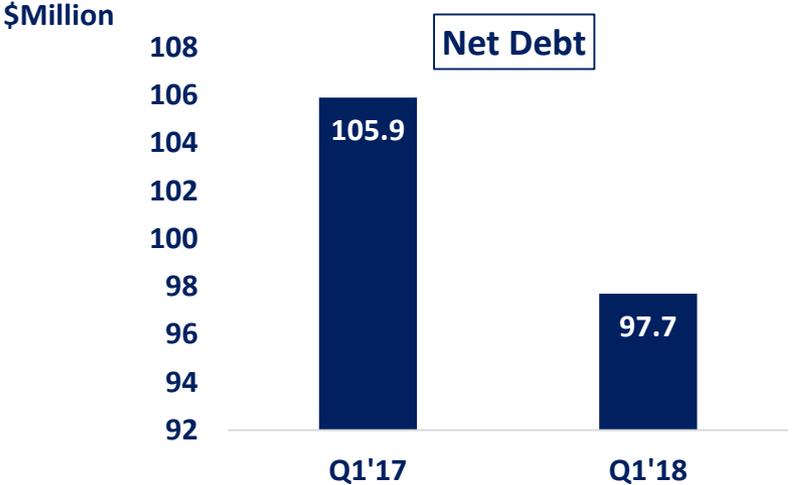
KEY INCOME STATEMENT METRICS: Q1, 2018

| \$ in millions, except per share amount | Q1 2018 | Q1 2017 | vs Prior Year | |
|---|---------|---------|---------------|---------|
| | | | Δ | Δ% |
| Revenue | 119.7 | 103.4 | 16.3 | 15.8% |
| Gross Margin | 30.7 | 25.7 | 5.0 | 19.5% |
| Adjusted EBITDA* | 19.3 | 15.3 | 4.0 | 26.1% |
| Adjusted Net Income* | 10.5 | 7.2 | 3.3 | 45.8% |
| Effective tax rate | 18.9% | 23.3% | n/a | (4.4)bp |
| Adjusted Diluted EPS* | \$0.38 | \$0.27 | \$0.11 | 40.7% |
| Basic EPS | \$0.34 | \$0.25 | \$0.09 | 36.0% |

*NOTE: *See appendices for non-GAAP reconciliations.*

26% Quarter-on-quarter Increase in Adjusted EBITDA

KEY BALANCE SHEET & CASH FLOW METRICS: Q1, 2018



Leveraging solid balance sheet and generating stronger cash

