



INVESTOR PRESENTATION

September 2019

GLOBAL LEADER IN HIGHLY ENGINEERED INDUSTRIAL MATERIALS



FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements. Examples of such forward-looking statements include, but are not limited to: (i) statements regarding the Company's results of operations and financial condition, (ii) statements of plans, objectives or goals of the Company or its management, including those related to financing, products or services, (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as "believes", "anticipates", "expects", "intends", "forecasts" and "plans" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. The Company cautions that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to: (i) future revenues being lower than expected; (ii) increasing competitive pressures in the industry; (iii) general economic conditions or conditions affecting demand for the services offered by us in the markets in which we operate, both domestically and internationally, including as a result of the Brexit referendum, being less favorable than expected; (iv) worldwide economic and business conditions and conditions in the industries in which we operate; (v) fluctuations in the cost of raw materials and utilities; (vi) currency fluctuations and hedging risks; (vii) our ability to protect our intellectual property; and (viii) the significant amount of indebtedness we have incurred and may incur and the obligations to service such indebtedness and to comply with the covenants contained therein. The Company cautions that the foregoing list of important factors is not exhaustive. These factors are more fully discussed in the sections "Forward-Looking Statements" and "Risk factors" in our Annual Report on Form 10-K for the year ended December 31, 2018, filed with the U.S. Securities and Exchange Commission on March 11, 2019. When relying on forward-looking statements to make decisions with respect to the Company, investors and others should carefully consider the foregoing factors and other uncertainties and events. Such forward-looking statements speak only as of the date on which they are made, and the Company does not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise.

LUXFER OVERVIEW (NYSE | LXFR)

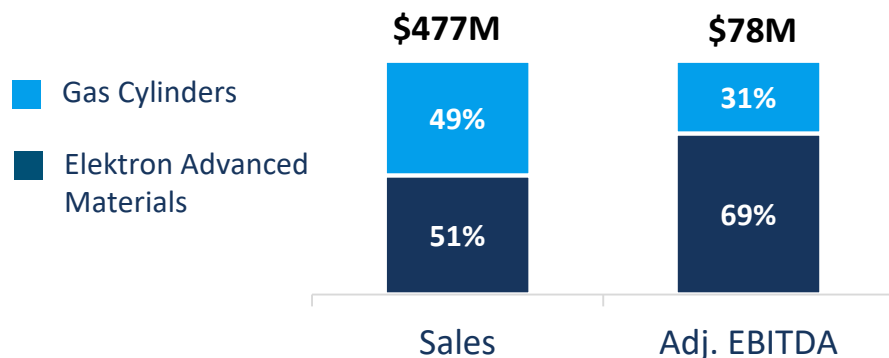
COMPANY SNAPSHOT

HQ Founded	U.K. 1898
Market Cap.	~\$500M
Net Debt/Adj. EBITDA ¹	1.1x
ROIC on Adj. Earnings	19.5%

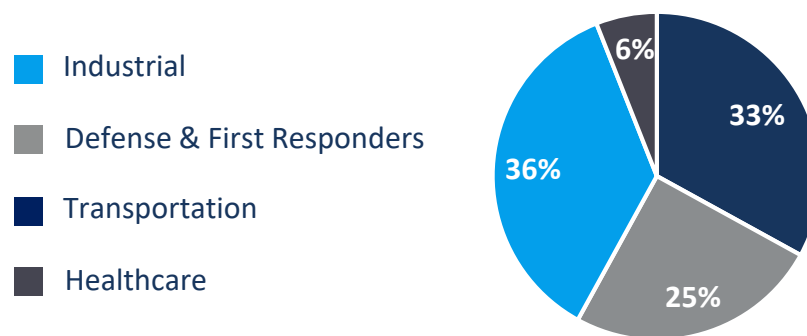
FINANCIAL PERFORMANCE (2Q19 TTM)

Net Sales	\$477M	→	--
Adj. EBITDA ¹	\$78M	↑	11%
Adj. EBITDA ¹ Margin	16%	↑	169 bps
Adj. EPS ¹	\$1.72	↑	30%
Net Debt	\$89M	↓	\$6M

SALES AND ADJ. EBITDA¹ BY SEGMENT (2Q19 TTM)



GLOBAL END MARKET EXPOSURE



¹ Adjusted non-GAAP numbers. Reconciliation in appendix and published in 10-K/10-Q, available at www.luxfer.com

Highly-engineered Industrial Materials Company Serving Niche Markets



ELEKTRON ADVANCED MATERIALS | KEY PRODUCTS

MAGNESIUM ALLOYS



Global innovation leader in use of magnesium for unique, high-performance lightweight alloys

ZIRCONIUM-BASED CHEMICALS



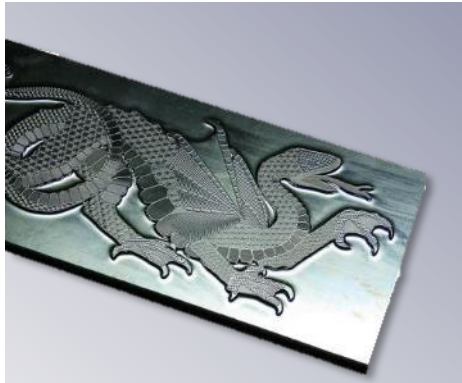
Global producer of zirconium-based solutions for industrial and automotive applications

MAGTECH PRODUCTS



Magnesium-based pads for self-heating meals; key ingredient for aircraft decoy flares

GRAPHIC ARTS



Magnesium, copper, zinc and brass plates for photo-engraving, embossing, foil stamping

Leading Technology and Positions in Niche Applications Driven By Expertise and High Barriers to Entry

- Aerospace alloys
- Industrial alloys

- Automotive catalysis
- Industrial catalysis

- Aircraft decoy flares
- Flameless meal heaters

- Luxury packaging
- High-end labels



GAS CYLINDERS | KEY PRODUCTS

ALUMINUM CYLINDERS



World's largest manufacturer of high-pressure aluminum gas cylinders

COMPOSITE CYLINDERS



World's largest manufacturer of high-pressure composite cylinders

ALTERNATIVE FUEL CYLINDERS



Major supplier of composite cylinders for compressed natural gas and hydrogen

SUPERFORM COMPONENTS



Invented the superforming process for complex, sheet-based components from aluminum

Leading Technology and Positions in Niche Applications Driven By Expertise and High Barriers to Entry

- Industrial gas
- Fire extinguishers
- Scuba diving

- SCBA - Self-Contained Breathing Apparatus
- Healthcare

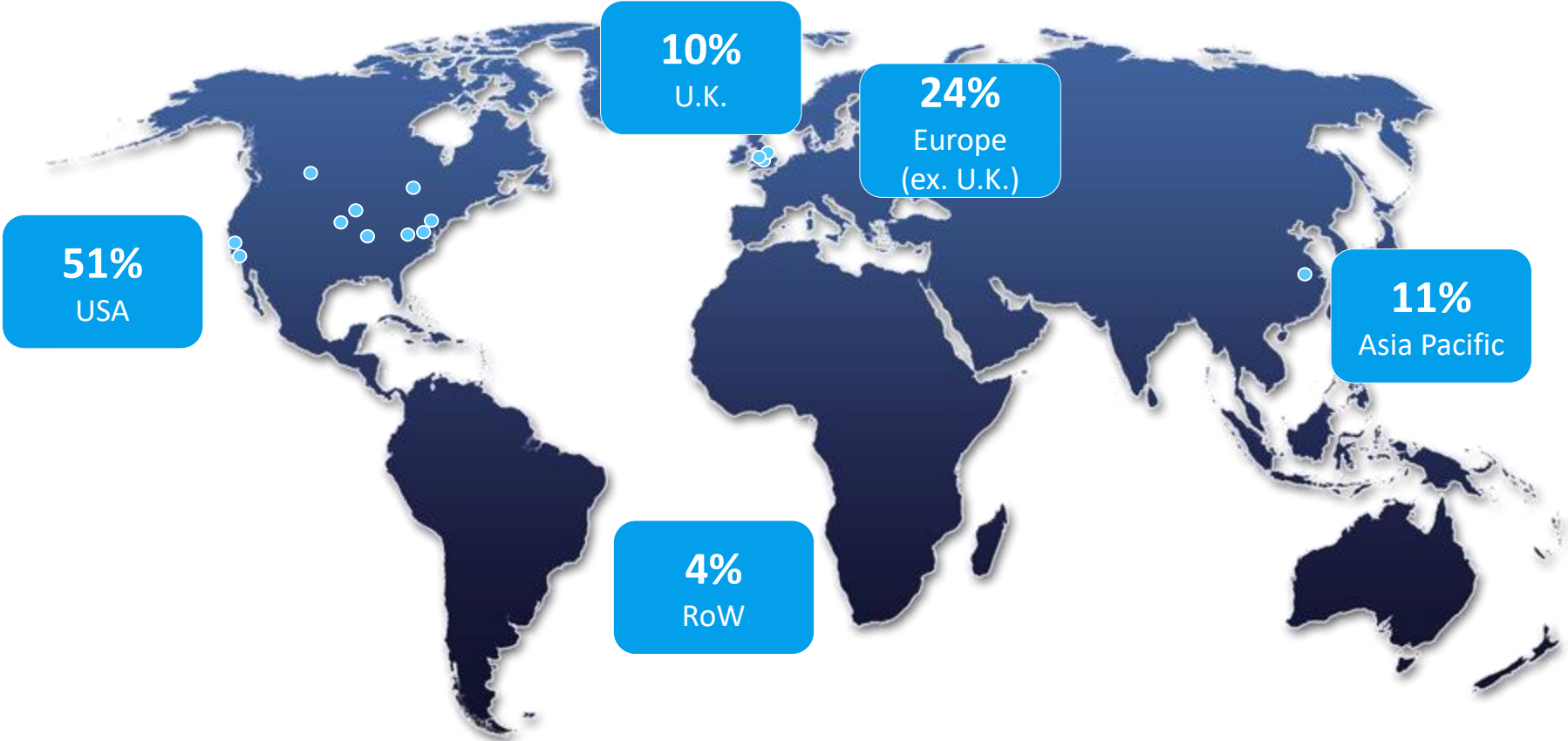
- Buses & Trucks
- Bulk Gas transport
- Hydrogen

- Automotive
- Aerospace
- Rail



EFFICIENT GLOBAL FOOTPRINT

Sales = \$477M (2Q19 TTM)



Reduced Global Footprint by 7 Locations Over Past 2 Years

FAVORABLE MACRO TRENDS

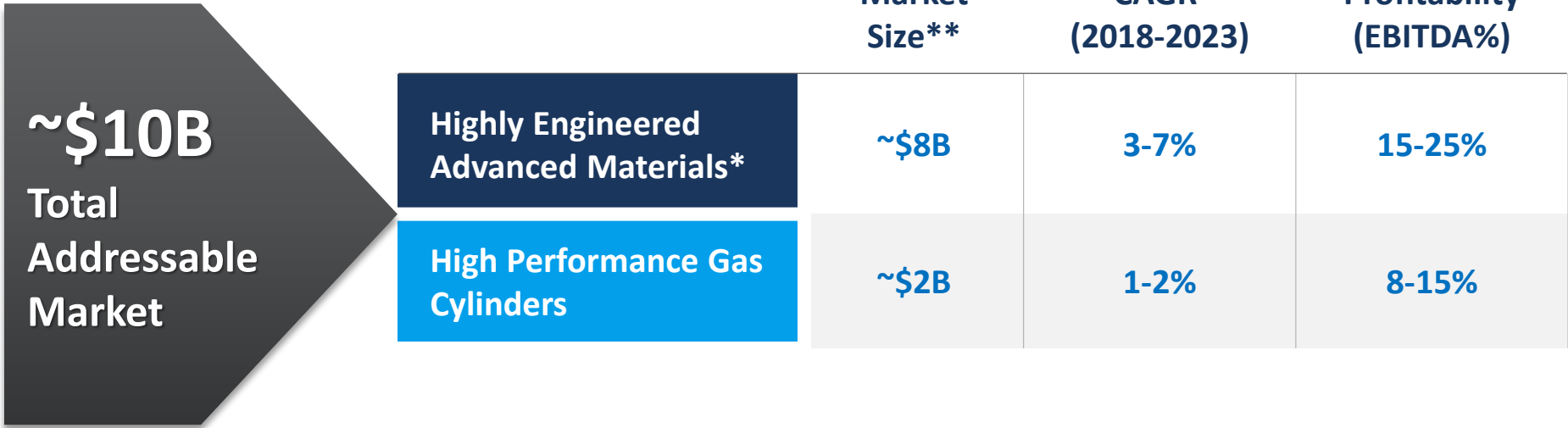
	SUB SEGMENTS		LONG-TERM OUTLOOK		SHORT-TERM OUTLOOK
Defense, First Responders, and Healthcare 31%	<ul style="list-style-type: none"> • Firefighters • U.S. Military • Healthcare 	●	Increase in U.S. defense spending, new SCBA and new products drive growth	●	Defense spending remains robust Easier disaster relief comps for 2H FY19
Transportation 33%¹	<ul style="list-style-type: none"> • AF Buses, Trucks • Aerospace • Passenger Auto 	●	Light weighting, emission regulations, and alternative fuel drive growth	●	AF share gain Aerospace and passenger auto stable
General Industrial – Including Oil & Gas 36%	<ul style="list-style-type: none"> • Upstream O&G • Alloys & Catalyst • Packaging 	●	O&G driven by soluble frac plug growth	●	Destocking impacting upstream O&G
		●	Secular growth largely follows U.S. ISM index	●	Lower ISM impacts alloys, catalyst and packaging

¹ Before the divestiture of passenger auto focused magnesium recycling operation in CZ and planned decline of lower margin Superform products



Attractive Growth Profile

LARGE ADDRESSABLE MARKET



* Defined as High performance alloys, ceramics and composites used in general industrial, transportation, defense, and medical applications. Target addressable high-performance market is 10% of the total available market which is \$85B in size

** Luxfer analysis, industry annual reports, Deloitte, Spears and Associates, Mordor intelligence, Grandview research, William Blair



Portfolio Optimization Opportunities

TRANSFORMATION PLAN: OVERVIEW

Simplification

PHASE 1: 2017 - 2018

- SEC Domestic Filer as of 1/1/19
- Refreshed Luxfer's Board

COMPLETE!



Productivity and Culture

PHASE 2: 2017 - 2020

- Implementing training on Luxfer Values
- Completed closure and consolidation of cylinder operation in France
- Exited magnesium recycling with sale of Czech operation
- Announced consolidation of certain Magtech operations

Continuous Improvement

PHASE 3: 2018+

- Early progress on implementing lean operations
- "On-track" for back office consolidation
- Lower cost structure sustaining margin improvement

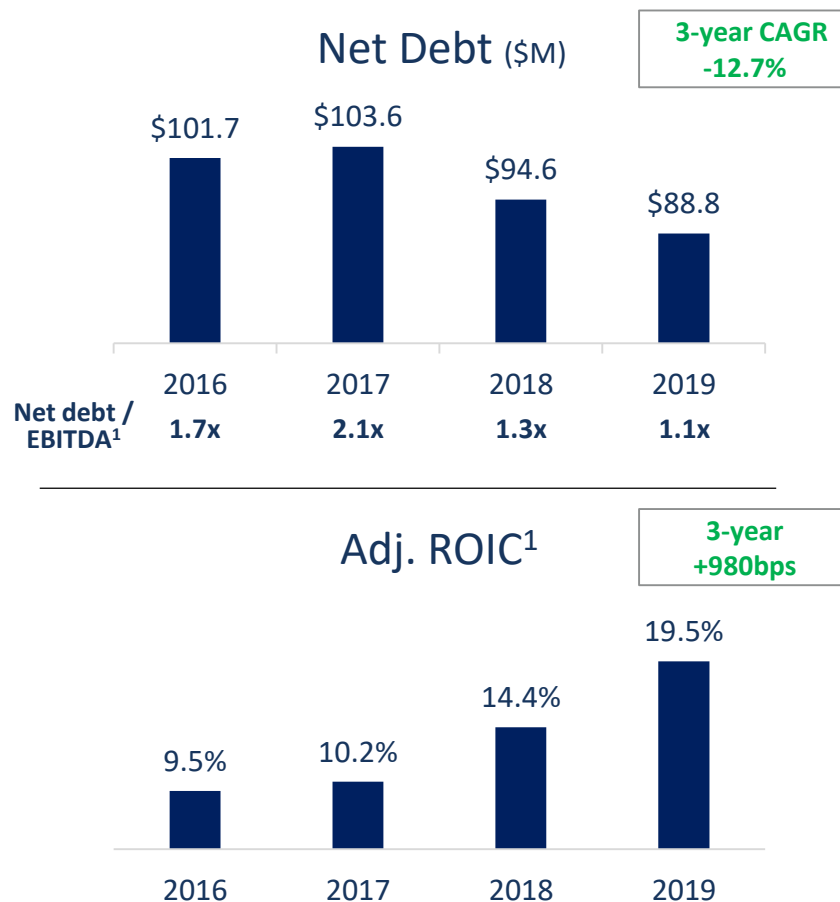
Opportunities for Further Business Improvement

LUXFER TRANSFORMATION: PROGRESS SO FAR

STRATEGIC PROGRESS

- Included in **Russell 2000** after terminating ADR and FPI status
- Paying ~\$13.5M **dividends** annually
- **Refreshed board** with more public company experience
- \$11M **reduction in costs** out of total of \$24M by 2021
- Seven **fewer facilities**
- **Luxfer B.E.S.T.** for sustainable performance improvement

FINANCIAL PROGRESS



¹ Adjusted non-GAAP numbers. See reconciliation in Appendix and in 10K/10Q, available at www.luxfer.com



High Say-Do Ratio

BOARD AND CORPORATE GOVERNANCE EXCELLENCE

David Landless
Chair



Retired CFO of Bodycote plc

New Chair

Clive Snowdon
Audit Chair



Retired Chair of Shimtech & Retired CEO of Umeco

Allisha Elliott
Nomination and Governance Chair



CHRO of Sensata Technologies

New Director

Alok Maskara
Chief Executive Officer



Former leader at Pentair, GE and McKinsey

Dick Hipple
Remuneration Chair



Retired Chair and CEO of Materion

New Director

Lisa Trimberger



Retired Partner, Deloitte & Touche

New Director

RECENT ACTIONS

- Increased US public-company C-Suite experience on the board
- Increased diversity
- Instituted and updated policies and governance
- Management compensation aligned with shareholder interests

97.6% of shareholder votes supported management proposal in 2019, compared to 86.8% in 2018

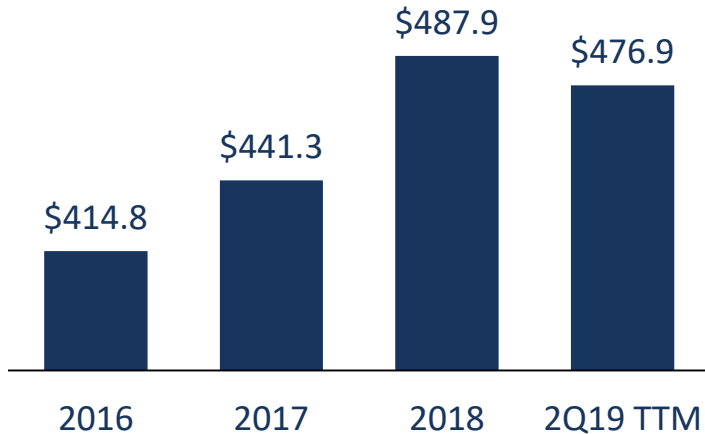


Focus on Shareholder Value

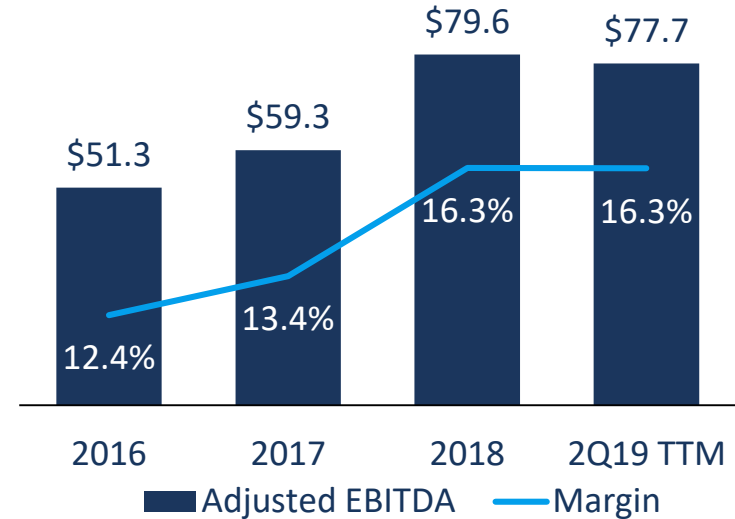
RECENT FINANCIAL PERFORMANCE

\$M

NET SALES



ADJ. EBITDA & MARGIN¹



2017-18

- Sustained success in improving business performance
- Increased pay for performance
- \$9M cost-reduction in 2018

2019 YTD PERFORMANCE

- Lower sales of SoluMag[®], disaster-relief products; FX headwinds
- High growth in alternative fuel and zirconium chemicals
- Higher margin from productivity improvements and cost reduction

¹ Adjusted non-GAAP numbers. See reconciliation in Appendix and in 10-K/10-Q, available at www.luxfer.com

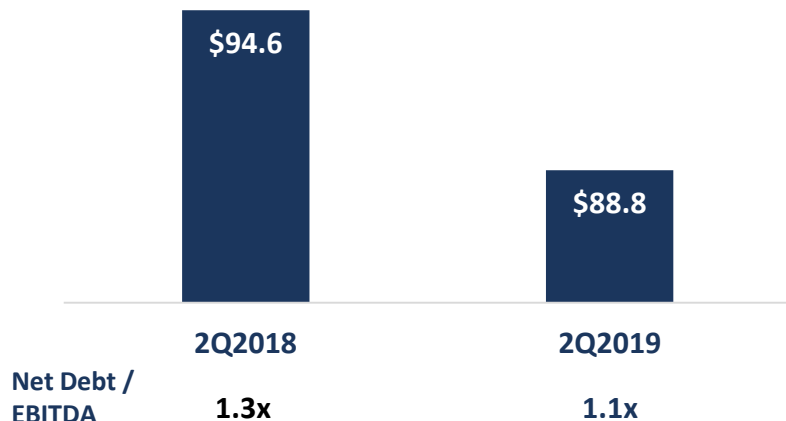
Lowering Fixed Costs Through Transformation



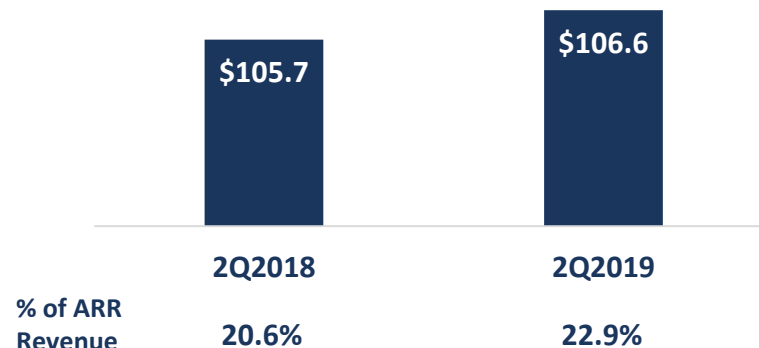
KEY BALANCE SHEET & CASH FLOW METRICS

All in \$M except ROIC

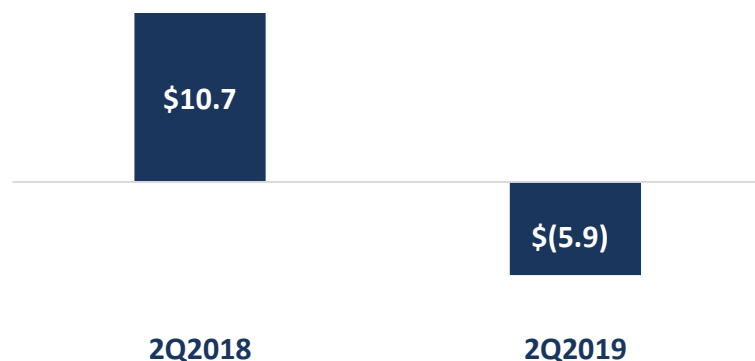
NET DEBT



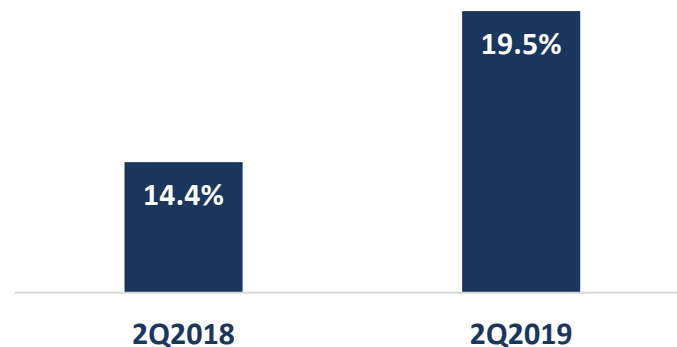
WORKING CAPITAL



NET CASH FLOW (BEFORE FINANCING)



ROIC FROM ADJ. EARNINGS¹ (TTM)



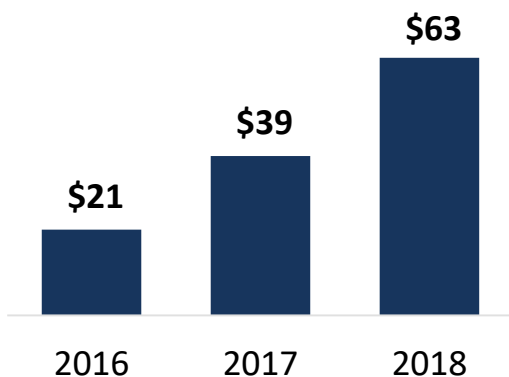
¹ Adjusted non-GAAP numbers. See reconciliation in Appendix and in 10-K/10-Q, available at www.luxfer.com

Maintained Strong Balance Sheet; Increased Cash Needs

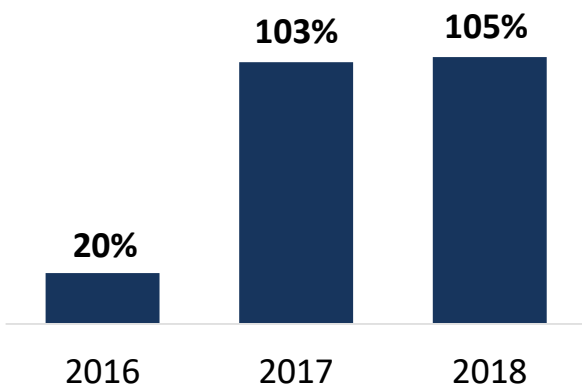


STRONG CASH FLOW: RESILIENCE AND FLEXIBILITY

CASH FLOW FROM OPS (\$M)



FCF CONVERSION* (%)



*based on FCF and adjusted net income

Drivers of free cash flow

Year	2018	2019 and near future
CAPEX	~\$13M	\$13-\$15M
Interest expense	~\$5M	Flat in 2019/20. Lower in future as debt is paid down
Cash taxes	~\$3M	Increases to ~\$6M due to higher net income
Pension deficit contribution	~\$7M	Remains flat during the planning period
Restructuring and Exceptional	~\$7M	2019: ~\$30M; 2020 back to 2018 level; lower in 2021

- Working capital: ~20% of revenue
- Annual dividends of ~\$13.5M unchanged

Strong Cash Flow; Post Restructuring Costs

DISCIPLINED CAPITAL DEPLOYMENT STRATEGY

01 Accelerate Productivity

- Average payback period of 2 years on restructuring cost investment
- Best use of FCF for next 1 – 2 years

02 Drive Organic Growth

- Annual capex of ~\$15M
- Increase R&D spend over time from less than 1% to ~2% of sales

03 Maintain Flexibility

- Paydown debt
- Share buybacks: dependent on interest rate, tax environment and share price

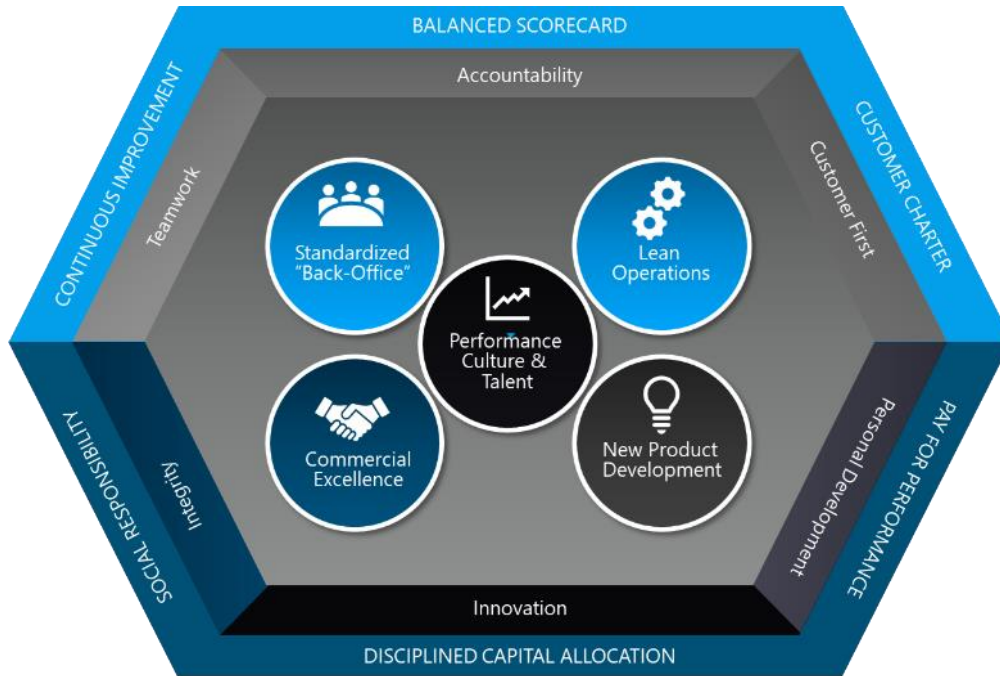
04 Pursue Strategic M&A

- Clear strategic filters to enhance growth profile
- Disciplined financial criteria focused on tangible synergies, ROIC and cash flow



SHAREHOLDER VALUE: LONG-TERM THESIS

Business **E**xcellence **S**tandard **T**oolkit



- GDP+ revenue growth driven by new products and commercial excellence
- 2017-2021 transformation plan total net cost savings of \$24M
- 2-3% annual net cost savings beyond 2021 through lean continuous improvement
- Disciplined capital allocation

Early Stage

Mature / High Impact

Performance Culture & Talent

Lean Operations

Commercial Excellence and NPD

8-10% Earnings Growth Over the Cycle



KEY INVESTMENT CONSIDERATIONS

**Highly Engineered
Industrial Materials
Company with
Attractive End
Markets**



**Comprehensive
Transformation
Plan To Enhance
Growth and
Profitability**



**Strong Balance
Sheet, Consistent
Cash Conversion &
Disciplined Capital
Allocation**



**Significant
Opportunities for
Continued Value
Creation**



Our Best Days Are Ahead of Us



LUXFER

APPENDIX



SUMMARY INCOME STATEMENT

(Unaudited)

\$M	2019	2018	Variance		2019	2018	Variance	
	Q2	Q2	\$M	%			YTD	YTD
NET SALES	116.5	128.2	(11.7)	-9.1%	236.9	247.9	(11.0)	-4.4%
Cost of sales	(85.5)	(94.6)			(175.8)	(184.0)		
Gross profit	31.0	33.6	(2.6)	-7.7%	61.1	63.9	(2.8)	-4.4%
Selling, general and administrative expenses	(14.4)	(16.8)			(30.8)	(32.0)		
Research and development expenses	(1.6)	(1.9)			(3.0)	(3.5)		
Restructuring charges	(12.7)	(0.3)			(21.7)	(1.0)		
Impairment charges	-	-			0.2	-		
Acquisition related costs / credits	2.9	-			(1.7)	-		
Operating income	5.2	14.6	(9.4)	-64.4%	4.1	27.4	(23.3)	-85.0%
Finance costs:								
Net finance costs	(1.1)	(1.0)			(2.2)	(2.5)		
Defined benefit pension credit	0.5	1.2			1.1	2.6		
Income before income taxes and equity in net income of affiliates	4.6	14.8	(10.2)	-68.9%	3.0	27.5	(24.5)	-89.1%
Provision for income taxes	(1.4)	(3.4)			(3.5)	(6.4)		
Income before equity in net income of affiliates	3.2	11.4	(8.2)	-71.9%	(0.5)	21.1	(21.6)	-102.4%
Equity in income of affiliates (net of tax)	0.3	-			0.2	0.2		
Net income	3.5	11.4	(7.9)	-69.3%	(0.3)	21.3	(21.6)	-101.2%
<i>Earnings per share - Basic</i>	0.13	0.43			(0.01)	0.80		
<i>Earnings per share - Diluted</i>	0.13	0.41			(0.01)	0.78		
ADJUSTED NET INCOME	12.4	12.2	0.2	1.6%	23.6	22.2	1.4	6.3%
<i>Adjusted earnings per share - Diluted</i>	0.44	0.44			0.85	0.81		
Adjusted EBITDA	20.2	21.4	(1.2)	-5.6%	38.7	40.6	(1.9)	-4.7%

CASH FLOW

(Unaudited)				
	2019	2018	2019	2018
\$M	Q2	Q2	YTD	YTD
Operating activities				
Net (loss) / income	3.5	11.4	(0.3)	21.3
Equity income of unconsolidated affiliates	(0.3)	-	(0.2)	(0.2)
Depreciation	3.7	4.6	7.1	9.2
Amortization of purchased intangible assets	0.3	0.3	0.6	0.6
Amortization of debt issuance costs	0.1	0.2	0.2	0.3
Share-based compensation	0.8	1.4	3.4	1.9
Deferred income taxes	0.4	4.3	1.2	5.1
(Gain) loss on disposal of business	(2.9)	-	(2.9)	-
Asset impairment charges	5.0	-	4.8	-
Pension and other post-retirement expense	0.8	(2.4)	1.5	(2.1)
Pension and other post-retirement contributions	(3.2)	(3.7)	(6.4)	(6.9)
<i>Changes in assets and liabilities, net of effects of business acquisitions</i>				
Accounts and notes receivable	5.6	(3.5)	(4.8)	(3.6)
Inventories	(2.3)	(4.4)	(5.9)	(15.6)
Other current assets	(1.3)	(0.1)	(1.3)	1.2
Accounts payable	(0.2)	(1.7)	(1.0)	5.0
Accrued liabilities	(9.1)	7.2	(10.8)	4.4
Other current liabilities	(6.5)	(1.0)	0.7	1.2
Other non-current assets and liabilities	(2.2)	0.5	(1.5)	(0.4)
NET CASH PROVIDED FROM OPERATING ACTIVITIES	(7.8)	13.1	(15.6)	21.4
Investing activities				
Capital expenditures	(3.9)	(2.6)	(7.1)	(3.9)
Proceeds from sale of property and equipment	1.2	-	1.2	-
Proceeds from sale of businesses and other	4.6	-	4.6	-
Investments in unconsolidated affiliates	-	0.2	-	0.8
Acquisitions, net of cash acquired	-	-	-	(0.5)
NET CASH FLOWS BEFORE FINANCING	(5.9)	10.7	(16.9)	17.8
Financing activities				
Net increase / (decrease) in short-term borrowings	(0.4)	(15.0)	3.8	(19.2)
Net repayments of long-term borrowings	16.9	9.0	28.2	5.0
Deferred consideration paid	-	-	(0.5)	-
Proceeds from issue of share capital	1.9	-	3.3	-
Share-based compensation cash paid	(2.7)	(4.1)	(4.5)	(4.7)
Dividends paid	(3.4)	(3.3)	(6.8)	(6.7)
NET MOVEMENT IN CASH AND CASH EQUIVALENTS BEFORE EXCHANGE	6.4	(2.7)	6.6	(7.8)
Effect of exchange rate changes	(0.3)	(0.2)	(0.1)	(0.3)
NET MOVEMENT IN CASH AND CASH EQUIVALENTS	6.1	(2.9)	6.5	(8.1)

RECONCILIATION OF NON-GAAP MEASURES

(Unaudited)

	2019	2018	2019	2018
\$M	Q2	Q2	YTD	YTD
Net income	3.5	11.4	(0.3)	21.3
Accounting charges relating to acquisitions and disposals of businesses:				
Unwind of discount on deferred consideration	0.1	0.2	0.1	0.3
Amortization on acquired intangibles	0.3	0.3	0.6	0.6
Acquisitions and disposals	(2.9)	-	1.7	-
Defined benefit pension actuarial adjustment	(0.5)	(1.2)	(1.1)	(2.6)
Restructuring and other charges	12.7	0.3	21.7	1.0
Impairment charges	-	-	(0.2)	-
Share-based compensation charges	0.8	1.4	3.4	1.9
Income tax thereon	(1.6)	(0.2)	(2.3)	(0.3)
Adjusted net income	12.4	12.2	23.6	22.2
Add back / (deduct):				
Income tax thereon	1.6	0.2	2.3	0.3
Provision for income taxes	1.4	3.4	3.5	6.4
Net finance costs	1.1	1.0	2.2	2.5
Adjusted EBITA	16.5	16.8	31.6	31.4
Depreciation	3.7	4.6	7.1	9.2
Adjusted EBITDA	20.2	21.4	38.7	40.6

RECONCILIATION OF NON-GAAP MEASURES

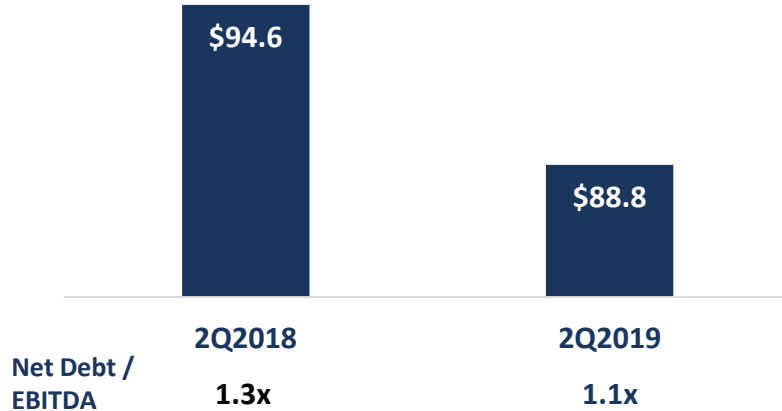
(Unaudited)

\$M	2017 Q1	2017 Q2	2017 Q3	2017 Q4	2018 Q1	2018 Q2	2018 Q3	2018 Q4	2019 Q1	2019 Q2	2017 FY	2018 FY
EBITA	11.1	10.4	11.2	9.6	14.6	16.8	18.4	11.7	15.1	16.5	42.3	61.5
Effective tax rate - per income statement	19.6%	32.1%	26.3%	71.4%	23.6%	23.0%	22.2%	33.3%	-131.3%	30.4%	16.7%	18.3%
Notional tax	(2.2)	(3.3)	(2.9)	(6.9)	(3.4)	(3.9)	(4.1)	(3.9)	19.8	(5.0)	(7.1)	(11.3)
EBITA after notional tax	8.9	7.1	8.3	2.7	11.2	12.9	14.3	7.8	34.9	11.5	35.2	50.2
Rolling 12 month EBITA after notional tax	26.0	25.2	28.3	27.0	29.3	35.1	41.1	46.2	69.9	46.5	35.2	50.2
Bank and other loans	146.5	160.8	121.4	113.8	105.9	99.8	88.7	77.1	92.6	109.2	113.8	77.1
Net cash and cash equivalents	(40.4)	(57.2)	(19.2)	(12.6)	(8.1)	(5.2)	(8.9)	(13.8)	(14.2)	(20.4)	(12.6)	(13.8)
Net debt	106.1	103.6	102.2	101.2	97.8	94.6	79.8	63.3	78.4	88.8	101.2	63.3
Total equity	161.6	172.4	180.0	172.5	177.1	191.1	213.0	184.3	179.8	178.0	172.5	184.3
Invested capital	267.7	276.0	282.2	273.7	274.9	285.7	292.8	247.6	258.2	266.8	273.7	247.6
4 point average invested capital	252.2	259.0	270.9	274.9	276.7	279.1	281.8	275.3	271.1	266.4	273.7	247.6
Return on invested capital	10.3%	9.7%	10.4%	9.8%	10.6%	12.6%	14.6%	16.8%	25.8%	17.5%	12.9%	20.3%
Adjusted net income for the period	7.4	6.5	7.2	6.5	10.0	12.2	13.4	11.2	11.2	12.4	27.6	46.8
Impact of U.S. tax reform	-	-	-	2.0	-	-	-	-	-	-	2.0	-
Other tax adjustments	-	-	-	-	-	-	-	2.9	-	-	-	2.9
Provision for income taxes	1.9	1.8	2.1	(2.5)	3.0	3.4	3.5	(4.4)	2.1	1.4	3.3	5.5
Income tax on adjustments to net income	0.3	0.5	0.3	2.0	0.1	0.2	0.3	1.1	0.7	1.6	3.1	1.7
Adjusted income tax charge	2.2	2.3	2.4	1.5	3.1	3.6	3.8	(0.4)	2.8	3.0	8.4	10.1
Adjusted profit before taxation	9.6	8.8	9.6	8.0	13.1	15.8	17.2	10.8	14.0	15.4	36.0	56.9
Adjusted effective tax rate	22.9%	26.1%	25.0%	18.8%	23.7%	22.8%	22.1%	-3.7%	20.0%	19.5%	23.3%	17.8%
EBITA (as above)	11.1	10.4	11.2	9.6	14.6	16.8	18.4	11.7	15.1	16.5	42.3	61.5
Adjusted notional tax	(2.5)	(2.7)	(2.8)	(1.8)	(3.5)	(3.8)	(4.1)	0.4	(3.0)	(3.2)	(9.9)	(10.9)
Adjusted EBITA after notional tax	8.6	7.7	8.4	7.8	11.1	13.0	14.3	12.1	12.1	13.3	32.4	50.6
Rolling 12 month adjusted EBITA after notional tax	27.0	26.4	29.2	32.4	35.0	40.3	46.2	50.6	51.5	51.8	32.4	50.6
Adjusted return on invested capital	10.7%	10.2%	10.8%	11.8%	12.7%	14.4%	16.4%	18.4%	19.0%	19.5%	11.9%	20.4%

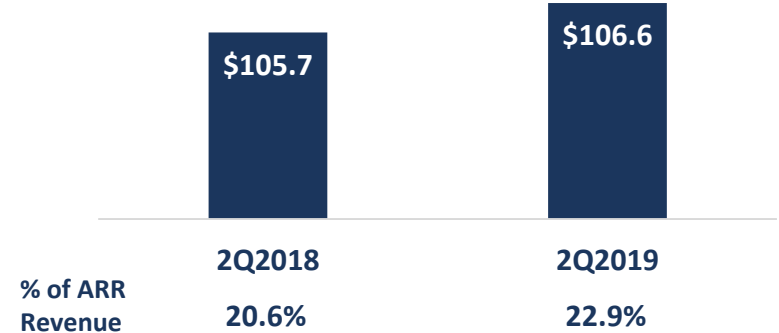
KEY BALANCE SHEET & CASH FLOW METRICS

All in \$M except ROIC

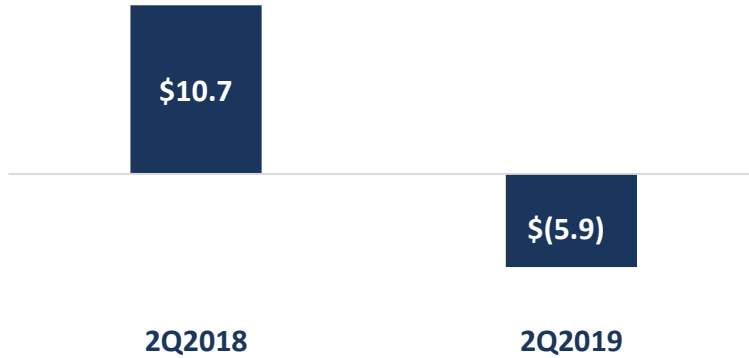
Net Debt



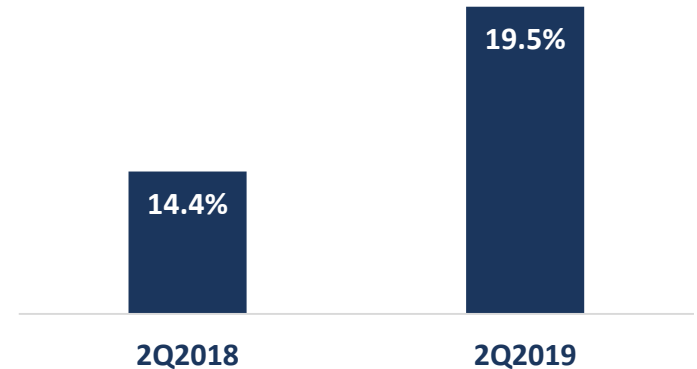
Working Capital



Net Cash Flow (Before Financing Activities)

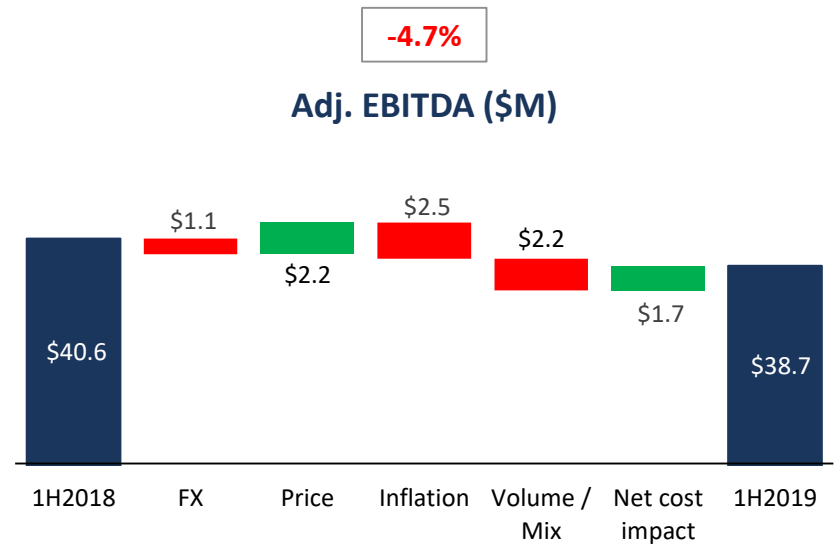
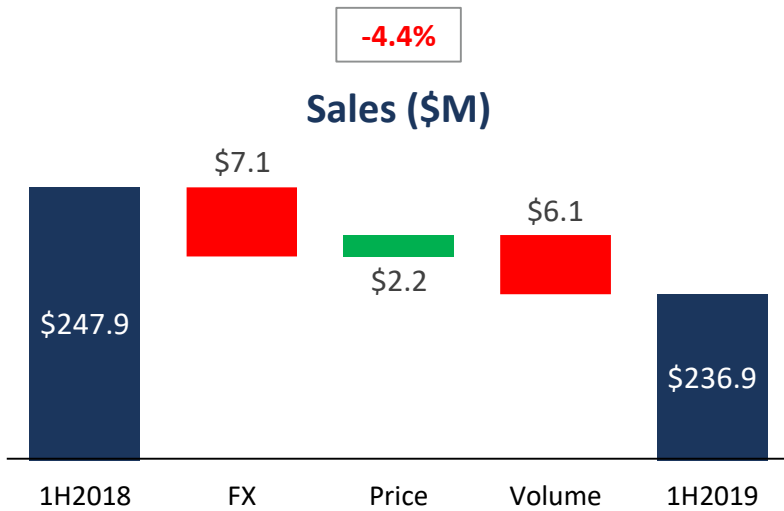


ROIC from Adj. Earnings (TTM)

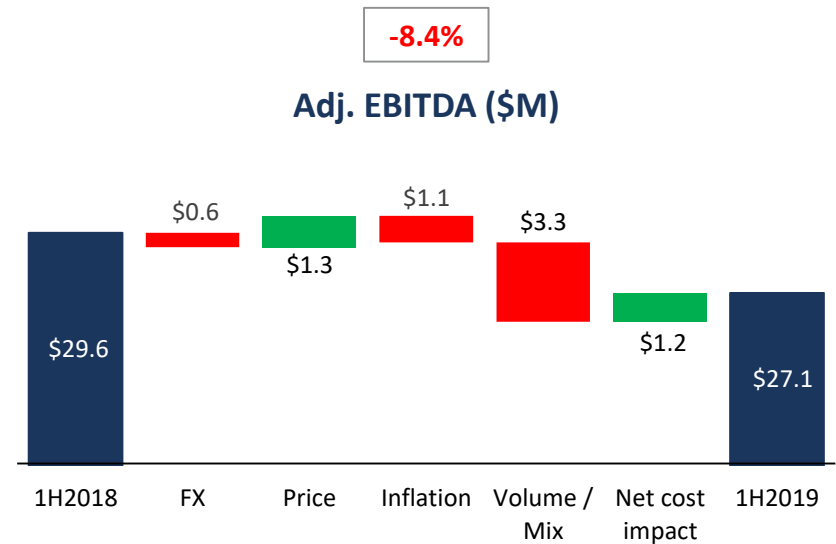
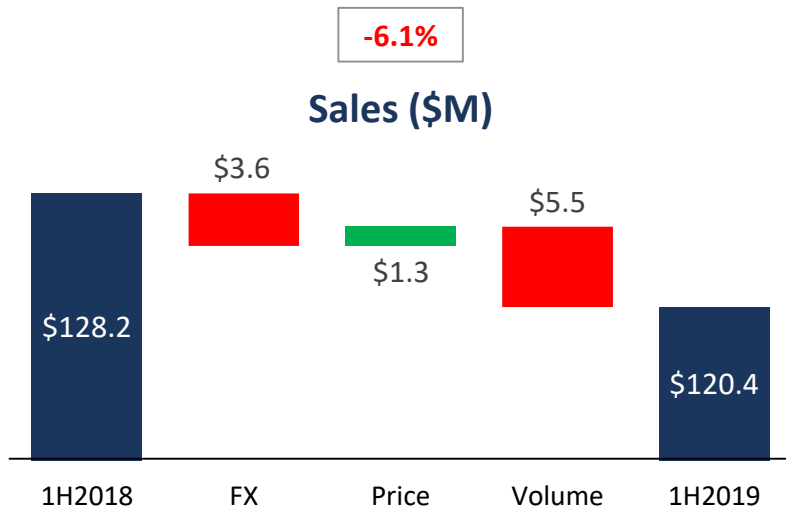


Maintained Strong Balance Sheet; Increased Cash Needs

1H 2019: LUXFER FINANCIAL RESULTS



1H 2019: ELEKTRON SEGMENT RESULTS



1H 2019: CYLINDER SEGMENT RESULTS

