



INVESTOR PRESENTATION

March 2020

GLOBAL LEADER IN HIGHLY ENGINEERED ADVANCED MATERIALS



FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements. Examples of such forward-looking statements include, but are not limited to: (i) statements regarding the Company's results of operations and financial condition, (ii) statements of plans, objectives or goals of the Company or its management, including those related to financing, products or services, (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as "believes", "anticipates", "expects", "intends", "forecasts" and "plans" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that the predictions, forecasts, projections and other forward-looking statements will not be achieved. The Company cautions that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to: (i) future revenues being lower than expected; (ii) increasing competitive pressures in the industry; (iii) general economic conditions or conditions affecting demand for the services offered by us in the markets in which we operate, both domestically and internationally, including as a result of the Brexit referendum, being less favorable than expected; (iv) worldwide economic and business conditions and conditions in the industries in which we operate; (v) fluctuations in the cost of raw materials and utilities; (vi) currency fluctuations and hedging risks; (vii) our ability to protect our intellectual property; and (viii) the significant amount of indebtedness we have incurred and may incur and the obligations to service such indebtedness and to comply with the covenants contained therein; (viii) our ability to remediate the material weakness in our internal controls over financial reporting. The Company cautions that the foregoing list of important factors is not exhaustive. These factors are more fully discussed in the sections "Forward-Looking Statements" and "Risk factors" in our Annual Report on Form 10-K for the year ended December 31, 2018, which was filed with the U.S. Securities and Exchange Commission on March 11, 2019, as well as our Annual Report on Form 10-K for the year ended December 31, 2019, which is to be filed with the U.S. Securities and Exchange Commission. When relying on forward-looking statements to make decisions with respect to the Company, investors and others should carefully consider the foregoing factors and other uncertainties and events. Such forward-looking statements speak only as of the date on which they are made, and the Company does not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise.

LUXFER OVERVIEW (NYSE | LXFR)

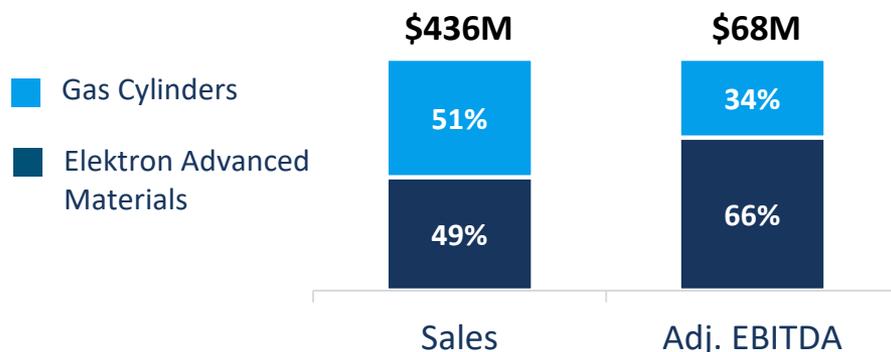
COMPANY SNAPSHOT

HQ Founded	U.K. 1898
Market Cap.	~\$500M
Net Debt/Adj. EBITDA ¹	1.2x
ROIC on Adj. Earnings	16.5%

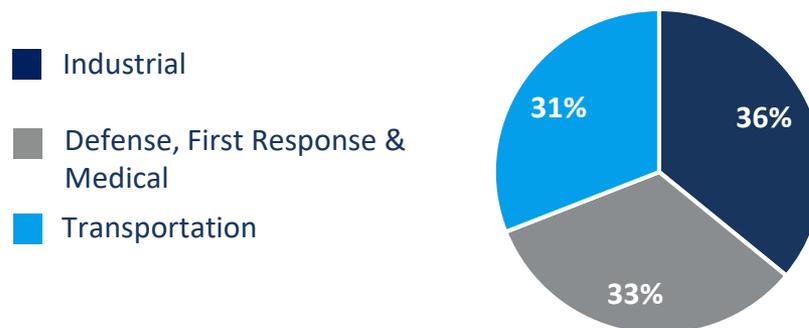
FINANCIAL PERFORMANCE (FY 2019)

		'16-'19 CAGR
Net Sales	\$436M ¹ ↑	3%
Adj. EBITDA ²	\$68M ¹ ↑	10%
Adj. EBITDA ² Margin	16% ¹ ↑	3% ³
Adj. EPS ²	\$1.43 ↑	23%
Net Debt	\$81M ↓	\$26M ³

SALES AND ADJ. EBITDA¹ BY SEGMENT (FY 2019)



GLOBAL END MARKET EXPOSURE



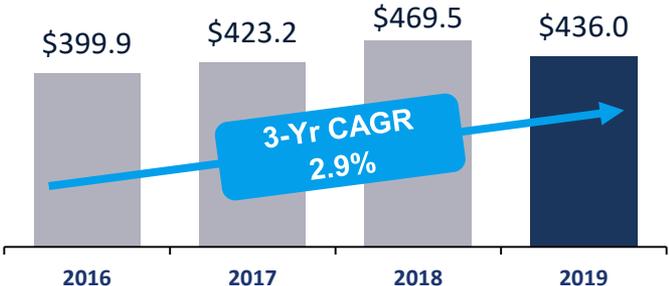
¹ Excluding Czech recycling divestiture completed in June 2019. ² Adjusted non-GAAP numbers. Reconciliation in Appendix and published in 10-K, available at www.luxfer.com. ³ Improvement noted over 2016 result.

Highly-engineered Industrial Materials Company Serving Niche Markets

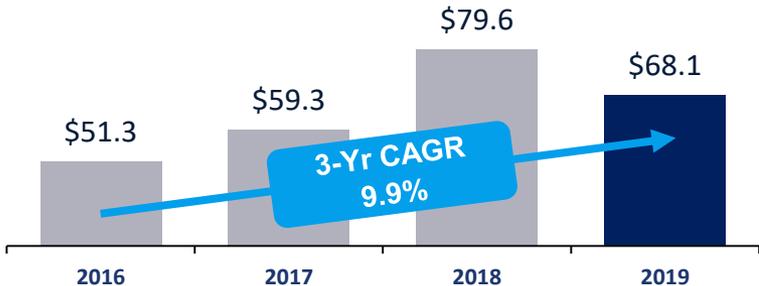


LONG-TERM PERFORMANCE OVERVIEW

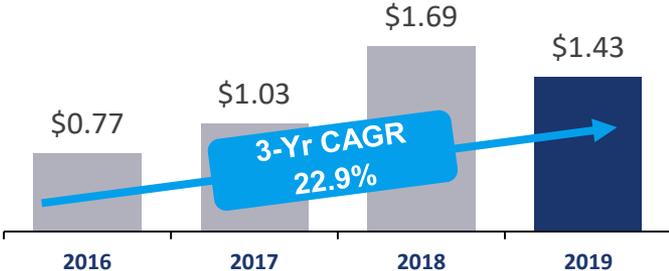
Revenue (\$M)*



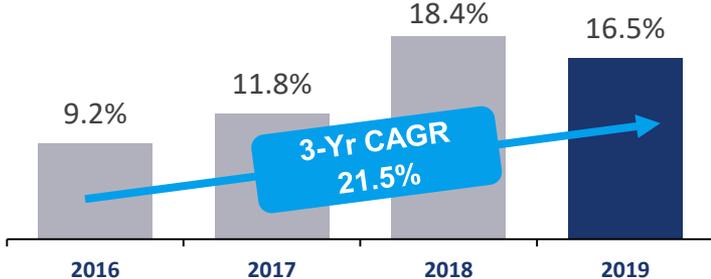
Adj. EBITDA (\$M)



Adj. EPS



Adj. ROIC



* Excludes divested Czech Recycling Business

Strategy Execution is Delivering Results



ELEKTRON ADVANCED MATERIALS | KEY PRODUCTS

MAGNESIUM ALLOYS



Global innovation leader in use of magnesium for unique, high-performance lightweight alloys

ZIRCONIUM-BASED CHEMICALS



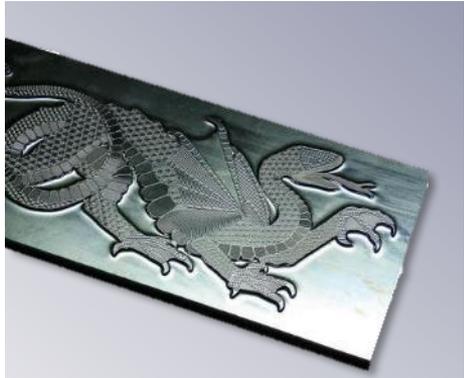
Global producer of zirconium-based solutions for industrial and automotive applications

MAGTECH PRODUCTS



Magnesium-based pads for self-heating meals; key ingredient for aircraft decoy flares

GRAPHIC ARTS



Magnesium, copper, zinc and brass plates for photo-engraving, embossing, foil stamping

Leading Technology and Positions in Niche Applications Driven By Expertise and High Barriers to Entry

- Aerospace alloys
- Industrial alloys

- Automotive catalysis
- Industrial catalysis

- Aircraft decoy flares
- Flameless meal heaters

- Luxury packaging
- High-end labels



GAS CYLINDERS | KEY PRODUCTS

ALUMINUM CYLINDERS



World's largest manufacturer of high-pressure aluminum gas cylinders

COMPOSITE CYLINDERS



World's largest manufacturer of high-pressure composite cylinders

ALTERNATIVE FUEL CYLINDERS



Major supplier of composite cylinders for compressed natural gas and hydrogen

SUPERFORM COMPONENTS



Invented the superforming process for complex, sheet-based components from aluminum

Leading Technology and Positions in Niche Applications Driven By Expertise and High Barriers to Entry

- Industrial gas
- Fire extinguishers
- Scuba diving

- SCBA - Self-Contained Breathing Apparatus
- Healthcare

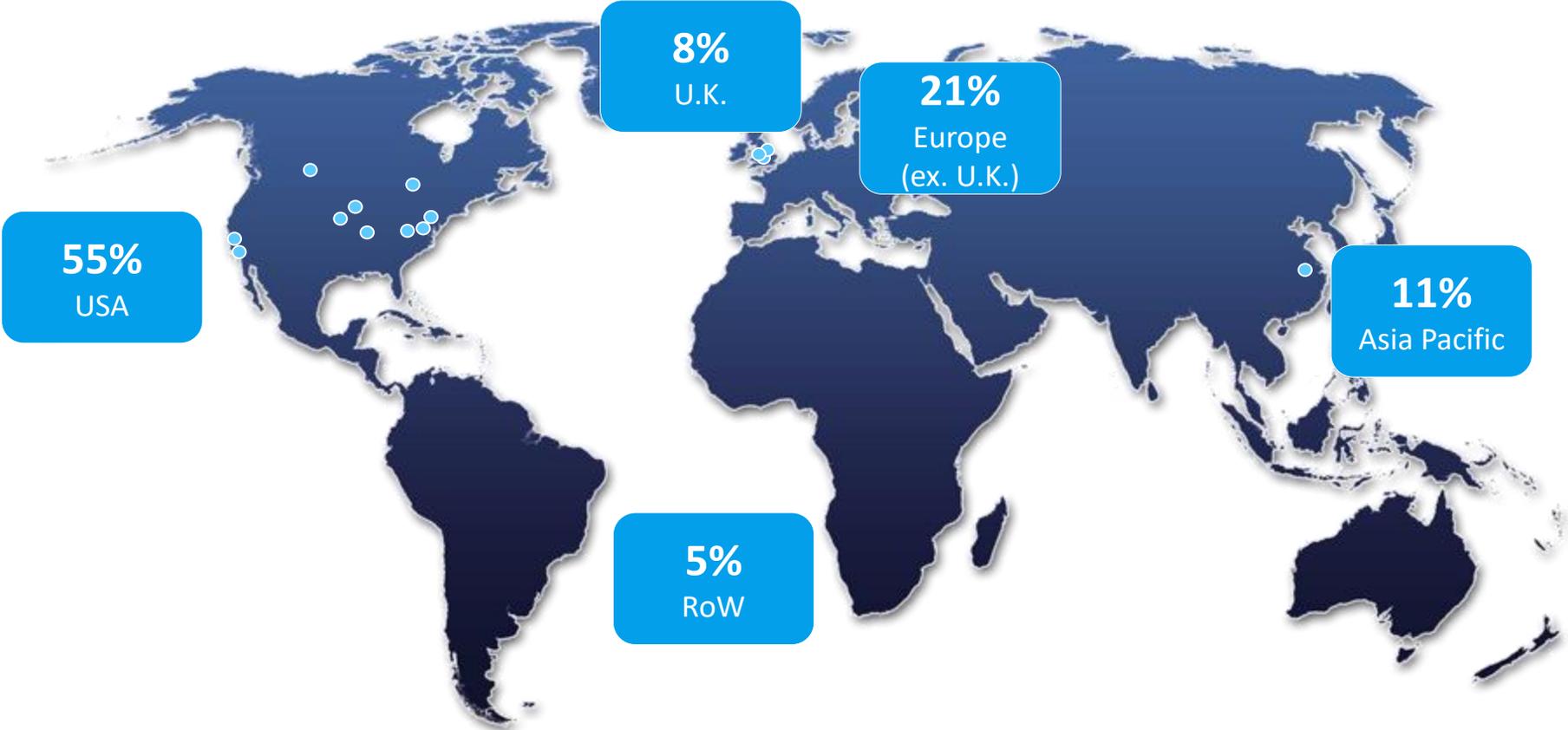
- Buses & Trucks
- Bulk Gas transport
- Hydrogen

- Automotive
- Aerospace
- Rail



EFFICIENT GLOBAL FOOTPRINT

Sales = \$436M¹ (FY 2019)



¹ Excluding Czech recycling divestiture completed in June 2019.



Reduced Global Footprint by 7 Locations Over Past 2 Years

LARGE ADDRESSABLE MARKET



¹ Defined as High performance alloys, ceramics and composites used in general industrial, transportation, defense, and medical applications. Target addressable high-performance market is 10% of the total available market which is \$85B in size. ² Luxfer analysis, industry annual reports, Deloitte, Spears and Associates, Mordor intelligence, Grandview research, William Blair



Portfolio Optimization Opportunities

MACRO TRENDS

	Growth			Recent Performance Drivers	Future Outlook
	2017	2018	2019		
33% Defense, First Response, & Healthcare	+4.7%	+4.5%	-11.8%	<ul style="list-style-type: none"> • Slower disaster relief • Fire extinguisher exit 	<ul style="list-style-type: none"> • Defense maybe weak in US election year • First responder growth • New products gain share
31%¹ Transportation (AF, Aero, Auto)	+1.9%	+8.2%	+1.8%	<ul style="list-style-type: none"> • Alternative fuel growth • Euro Luxury auto decline • Aerospace stable 	<ul style="list-style-type: none"> • Alternative fuel growth • Luxury auto challenging
36% General Industrial Including Oil & Gas	+10.5%	+20.2%	-9.6%	<ul style="list-style-type: none"> • SoluMag[®] Destocking • Industrials lower 	<ul style="list-style-type: none"> • ISM uncertainty • GDP + growth due to innovation
TOTAL	+5.8%	+11.0%	-7.1%		

¹ Excludes divested Czech Recycling Business

Compelling Niche Market Opportunities Over the Long Term



TRANSFORMATION PLAN: OVERVIEW

Simplification

PHASE 1: 2017 - 2018

- SEC Domestic Filer as of 1/1/19
- Refreshed Luxfer's Board

COMPLETE! 

Productivity and Culture

PHASE 2: 2017 - 2020

- Implementing training on Luxfer Values
- Completed closure and consolidation of cylinder operation in France
- Exited magnesium recycling with sale of Czech operation
- Announced consolidation of certain Magtech operations

Growth & Continuous Improvement

PHASE 3: 2018+

- Early progress on implementing lean operations
- "On-track" for back office consolidation
- Lower cost structure sustaining margin improvement

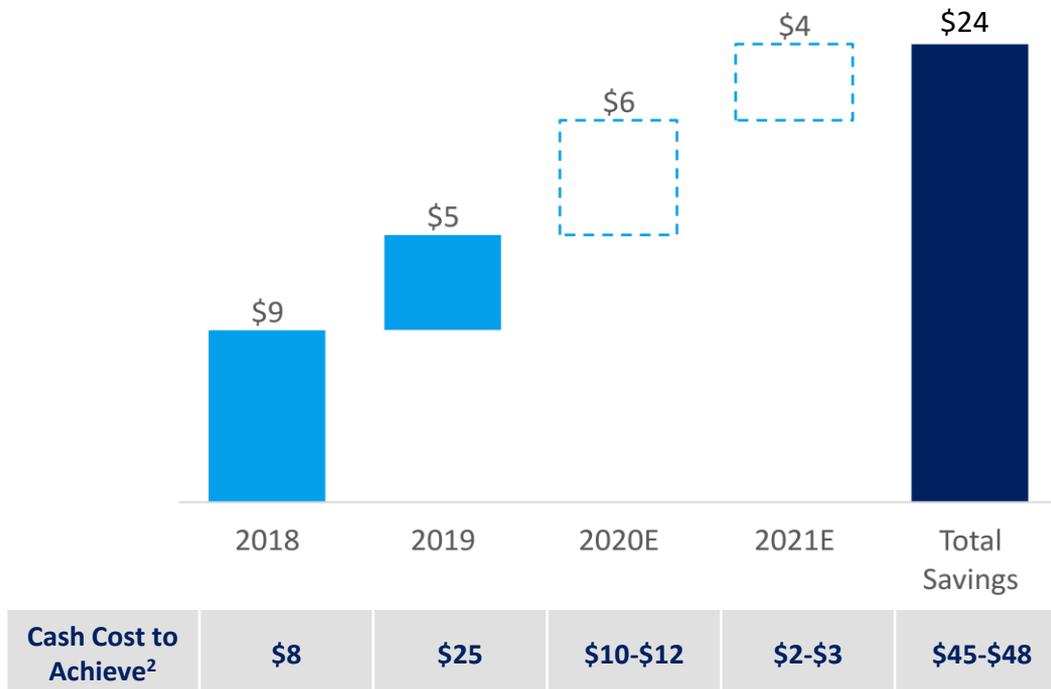
Opportunities for Further Business Improvement

LUXFER TRANSFORMATION: PROGRESS UPDATE

STRATEGIC PROGRESS

- **Simplification**
 - SEC domestic filer as of 1/1/19
 - Divested Czech recycling, UK Hotpack, HEI Utah, GTM JV, SUB161
- **Productivity**
 - 7 fewer facilities: Completed France closure
 - Reduced costs by \$14M through FY19
- **Culture and Talent**
 - Refreshed board
 - Pay for performance incentive plans
 - Culture training for all key employees
- **Growth & Continuous Improvement**
 - Luxfer B.E.S.T. for sustainable growth
 - +470 bps improvement in ROIC¹ since 2017

Transformation Plan Savings (\$M)



¹ Calculated using adjusted earnings (see appendix)

² Cash cost to achieve includes restructuring and exceptional charges, such as Severance, Rationalization & Environmental remediation, etc.; Cash cost to achieve excludes typical annual capital spend of ~\$15M

\$10M Total Cost Reduction in 2020 and 2021

GROWTH DRIVERS AND RECENT SUCCESS

Alternative Fuel Products

- US growth of Alternative Fuel cylinders, especially our large diameter G-Stor Go Type IV cylinders which provide lighter weight and increased storage capacity
- European growth of Alternative Fuel systems used in CNG and Hydrogen-powered Buses



G-Stor Go Type IV cylinder



AF bus system in Nottingham

Specialty Chemical Kits

- Luxfer has been awarded several US Government contracts in 2020, for unique proprietary Chemical Response products used for decontamination and testing
- Some of the awards are likely to continue over the next 3 to 5 years



Chemical Decontamination Kit



Chemical Water Testing Kit

Growth Drivers

2016 → 2019 → 2024E

Increase revenue from new products

11% → 15% → 20%

Improve customer satisfaction (NPS)

30% → 45% → 60%

Develop successors for critical roles

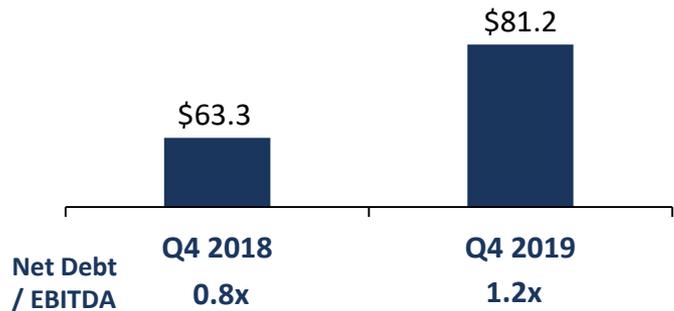
40% → 44% → 65%

Building Growth Momentum

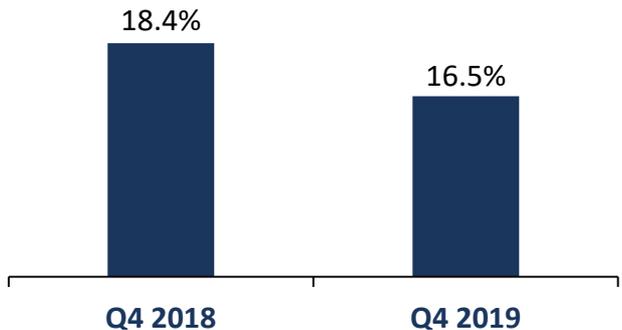
STRONG CASH FLOW: RESILIENCE AND FLEXIBILITY

NET DEBT

All in \$M, except ROIC



ROIC FROM ADJ. EARNINGS (TTM)



Drivers of Free Cash Flow

Year	2019	2020 and Near Future
CAPEX	~\$14M	~\$15M
Interest expense	~\$5M	Flat in 2020; Lower in future as debt is paid down
Cash taxes	~\$6M	Increases to ~\$7M due to higher net income
Pension deficit contribution	~\$8M	Remains flat during the planning period
Restructuring and Exceptional	~\$25M	2020 back to 2018 level; lower in 2021

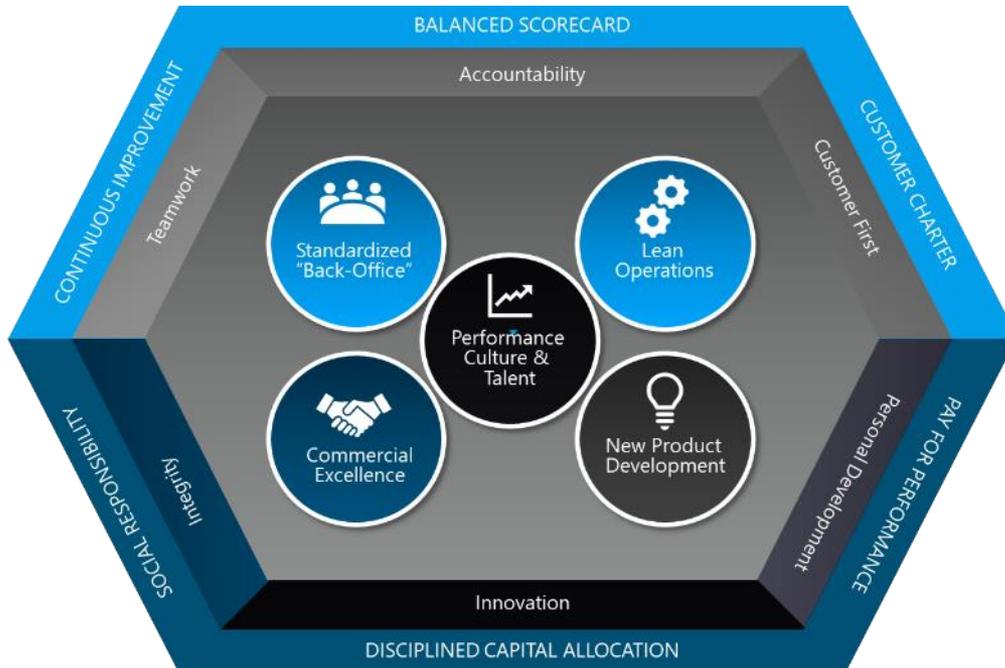
- Working Capital: ~22% - 25% of Revenue
- Annual Dividends of ~\$13.5M Unchanged

Strong Cash Flow; Post Restructuring Costs



SHAREHOLDER VALUE: LONG-TERM THESIS

Business **E**xcellence **S**tandard **T**oolkit



- GDP+ revenue growth driven by new products and commercial excellence
- 2017-2021 transformation plan total net cost savings of \$24M
- 2-3% annual net cost savings beyond 2021 through lean continuous improvement
- Disciplined capital allocation

Early Stage

Mature / High Impact

Performance Culture & Talent

Lean Operations

Commercial Excellence and NPD

8-10% Earnings Growth Over the Cycle



KEY INVESTMENT CONSIDERATIONS

**Highly Engineered
Industrial Materials
Company with
Attractive End
Markets**



**Comprehensive
Transformation
Plan To Enhance
Growth and
Profitability**



**Strong Balance
Sheet, Consistent
Cash Conversion &
Disciplined Capital
Allocation**



**Significant
Opportunities for
Continued Value
Creation**



LUXFER

APPENDIX



SUMMARY INCOME STATEMENT

(Unaudited)

\$M	2019	2018	Variance	
	Q4	Q4	\$M	%
NET SALES	99.5	110.9	(11.4)	-10.3%
Cost of sales	(77.8)	(86.7)		
Gross profit	21.7	24.2	(2.5)	-10.3%
Selling, general and administrative expenses	(12.5)	(13.6)		
Research and development expenses	(1.2)	(0.9)		
Restructuring charges	(1.6)	(11.3)		
Impairment charges	(5.2)	(7.2)		
Acquisition related costs / credits	0.3	(4.3)		
Other charges	0.2	-		
Operating income	1.7	(13.1)	14.8	-113.0%
Finance costs:				
Net finance costs	(1.1)	(0.9)		
Defined benefit pension credit	(0.4)	0.8		
Income before income taxes and equity in net income of affiliates	0.2	(13.2)	13.4	-101.5%
Provision for income taxes	(2.6)	4.4		
Income before equity in net income of affiliates	(2.4)	(8.8)	6.4	-72.7%
Equity in income / (loss) of affiliates (net of tax)	-	0.3		
Net income	(2.4)	(8.5)	6.1	-71.8%
<i>Earnings per share - Basic</i>	(0.09)	(0.33)		
<i>Earnings per share - Diluted</i>	(0.09)	(0.32)		
ADJUSTED NET INCOME	6.2	11.2	(5.0)	-44.7%
<i>Adjusted earnings per share - Diluted</i>	0.22	0.40		
Adjusted EBITDA	12.7	16.0	(3.3)	-20.6%

	2019	2018	Variance	
	YTD	YTD	\$M	%
NET SALES	443.5	487.9	(44.4)	-9.1%
Cost of sales	(335.5)	(365.8)		
Gross profit	108.0	122.1	(14.1)	-11.5%
Selling, general and administrative expenses	(55.1)	(60.8)		
Research and development expenses	(5.7)	(6.4)		
Restructuring charges	(25.9)	(13.4)		
Impairment charges	(5.0)	(7.2)		
Acquisition related costs / credits	(1.4)	(4.3)		
Other charges	(2.5)	-		
Operating income	12.4	30.0	(17.6)	-58.7%
Finance costs:				
Net finance costs	(4.6)	(4.6)		
Defined benefit pension credit	1.3	4.7		
Income before income taxes and equity in net income of affiliates	9.1	30.1	(21.0)	-69.8%
Provision for income taxes	(6.7)	(5.5)		
Income before equity in net income of affiliates	2.4	24.6	(22.2)	-90.2%
Equity in income / (loss) of affiliates (net of tax)	0.7	0.4		
Net income	3.1	25.0	(21.9)	-87.6%
<i>Earnings per share - Basic</i>	0.11	0.94		
<i>Earnings per share - Diluted</i>	0.11	0.90		
ADJUSTED NET INCOME	39.8	46.8	(7.0)	-15.0%
<i>Adjusted earnings per share - Diluted</i>	1.43	1.69		
Adjusted EBITDA	68.1	79.6	(11.5)	-14.4%



LUXFER

CASH FLOW

(Unaudited)

(\$M)	2019	2018	2019	2018
	Q4	Q4	YTD	YTD
Operating activities				
Net (loss) / income	(2.4)	(8.5)	3.1	25.0
Equity income of unconsolidated affiliates	-	(0.3)	(0.7)	(0.4)
Depreciation	3.7	4.2	14.1	17.8
Amortization of purchased intangible assets	0.3	0.3	1.2	1.2
Loss on disposal of property, plant and equipment	0.2	0.1	0.2	0.3
Amortization of debt issuance costs	-	(0.1)	0.3	0.3
Share-based compensation	0.5	1.7	4.5	4.8
Deferred income taxes	1.7	(9.7)	3.2	0.2
(Gain) loss on disposal of business	-	-	(2.9)	-
Asset impairment charges	5.2	13.9	10.0	13.9
Pension and other post-retirement expense / (credit)	(0.8)	(0.2)	1.4	0.4
Defined benefit pension contributions	(2.2)	(1.8)	(7.9)	(7.9)
Defined contribution pension and other post-retirement contributions	(0.7)	(0.5)	(4.2)	(4.4)
<i>Changes in assets and liabilities, net of effects of business acquisitions</i>				
Accounts and notes receivable	4.5	11.1	(2.7)	5.8
Inventories	4.1	0.1	0.3	(15.5)
Other current assets	0.9	(0.1)	(1.0)	1.1
Accounts payable	4.0	(0.4)	(0.8)	7.3
Accrued liabilities	(3.4)	(2.8)	(11.6)	4.8
Other current liabilities	1.3	12.6	(0.9)	9.9
Other non-current assets and liabilities	2.5	3.7	0.2	(1.4)
NET CASH PROVIDED BY OPERATING ACTIVITIES	19.4	23.3	5.8	63.2
Investing activities				
Capital expenditures	(3.6)	(5.7)	(13.9)	(13.9)
Proceeds from sale of property and equipment	-	0.1	1.2	0.1
Proceeds from sale of businesses and other	(0.2)	-	4.4	-
Investments in unconsolidated affiliates	-	0.3	-	1.1
Acquisitions, net of cash acquired	-	3.2	-	2.7
NET CASH FLOWS BEFORE FINANCING	15.6	21.2	(2.5)	53.2
Financing activities				
Net increase / (decrease) in short-term borrowings	-	3.5	(3.5)	(15.7)
Net (drawdown) / repayments of long-term borrowings	(14.2)	(15.2)	17.5	(21.3)
Deferred consideration paid	-	(0.8)	(0.5)	(0.8)
Proceeds from issue of share capital	0.2	0.3	3.5	6.6
Share-based compensation cash paid	(0.1)	(0.3)	(4.4)	(7.3)
Dividends paid	(3.4)	(3.4)	(13.6)	(13.4)
NET MOVEMENT IN CASH AND CASH EQUIVALENTS BEFORE EXCHANGE	(1.9)	5.3	(3.5)	1.3
Effect of exchange rate changes	0.1	(0.1)	(0.3)	(0.5)
NET MOVEMENT IN CASH AND CASH EQUIVALENTS	(1.8)	5.2	(3.8)	0.8

RECONCILIATION OF NON-GAAP MEASURES

(Unaudited)

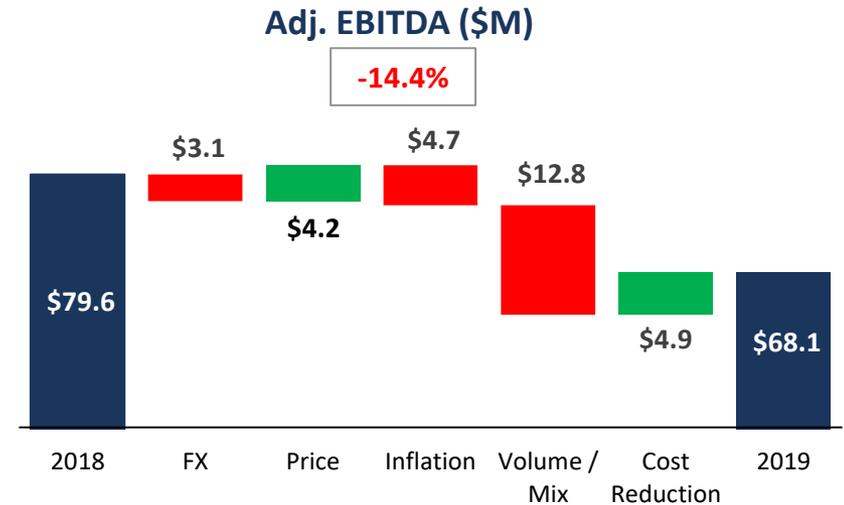
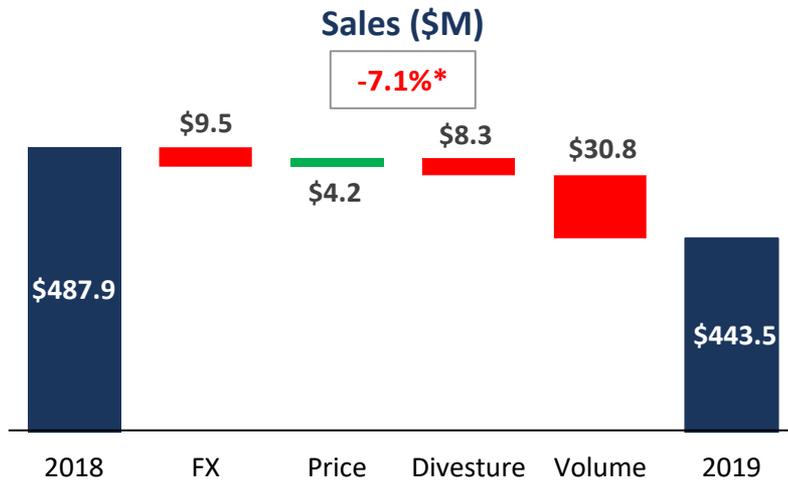
	2019	2018	2019	2018
\$M	Q4	Q4	YTD	YTD
Net income	(2.4)	(8.5)	3.1	25.0
Accounting charges relating to acquisitions and disposals of businesses:				
Unwind of discount on deferred consideration	-	(0.3)	0.2	0.2
Amortization on acquired intangibles	0.3	0.3	1.2	1.2
Acquisitions and disposals	(0.3)	4.3	1.4	4.3
Defined benefit pension actuarial adjustment	0.4	(0.8)	(1.3)	(4.7)
Restructuring charges	1.6	11.3	25.9	13.4
Impairment charges	5.2	7.2	5.0	7.2
Other charges	(0.2)	-	2.5	-
Share-based compensation charges	0.5	1.7	4.5	4.8
Tax Effects	-	(2.9)	-	(2.9)
Income tax thereon	1.1	(1.1)	(2.7)	(1.7)
Adjusted net income	6.2	11.2	39.8	46.8
Add back / (deduct):				
Tax Effects	-	2.9	-	2.9
Income tax thereon	(1.1)	1.1	2.7	1.7
Provision for income taxes	2.6	(4.4)	6.7	5.5
Net finance costs	1.1	0.9	4.6	4.6
Adjusted EBITA	8.8	11.7	53.8	61.5
Loss on disposal of PPE	0.2	0.1	0.2	0.3
Depreciation	3.7	4.2	14.1	17.8
Adjusted EBITDA	12.7	16.0	68.1	79.6

RECONCILIATION OF NON-GAAP MEASURES

(Unaudited)

	2017	2017	2017	2017	2018	2018	2018	2018	2019	2019	2019	2019
\$M	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
EBITA	11.1	10.4	11.2	9.6	14.6	16.8	18.4	11.7	15.1	16.5	13.4	8.8
Effective tax rate - per income statement	19.6%	32.1%	26.3%	71.4%	23.6%	23.0%	22.2%	33.3%	-131.3%	30.4%	10.2%	1300.0%
Notional tax	(2.2)	(3.3)	(2.9)	(6.9)	(3.4)	(3.9)	(4.1)	(3.9)	19.8	(5.0)	(1.4)	(114.4)
EBITA after notional tax	8.9	7.1	8.3	2.7	11.2	12.9	14.3	7.8	34.9	11.5	12.0	(105.6)
Rolling 12 month EBITA after notional tax	26.0	25.2	28.3	27.0	29.3	35.1	41.1	46.2	69.9	68.5	66.2	(47.2)
Bank and other loans	146.5	160.8	121.4	113.8	105.9	99.8	88.7	77.1	92.6	109.2	105.6	91.4
Net cash and cash equivalents	(40.4)	(57.2)	(19.2)	(12.6)	(8.1)	(5.2)	(8.9)	(13.8)	(14.2)	(20.4)	(11.9)	(10.2)
Net debt	106.1	103.6	102.2	101.2	97.8	94.6	79.8	63.3	78.4	88.8	93.7	81.2
Total equity	161.6	172.4	180.0	172.5	177.1	191.1	213.0	184.3	179.8	178.0	179.9	175.2
Invested capital	267.7	276.0	282.2	273.7	274.9	285.7	292.8	247.6	258.2	266.8	273.6	256.4
4 point average invested capital	252.2	259.0	270.9	274.9	276.7	279.1	281.8	275.3	271.1	266.4	261.6	263.8
Return on invested capital	10.3%	9.7%	10.4%	9.8%	10.6%	12.6%	14.6%	16.8%	25.8%	25.7%	25.3%	-17.9%
Adjusted net income for the period	7.4	6.5	7.2	6.5	10.0	12.2	13.4	11.2	11.2	12.4	10.0	5.7
Impact of U.S. tax reform	-	-	-	2.0	-	-	-	-	-	-	-	-
Other tax adjustments	-	-	-	-	-	-	-	2.9	-	-	-	-
Provision for income taxes	1.9	1.8	2.1	(2.5)	3.0	3.4	3.5	(4.4)	2.1	1.4	0.6	2.6
Income tax on adjustments to net income	0.3	0.5	0.3	2.0	0.1	0.2	0.3	1.1	0.7	1.6	1.5	(1.1)
Adjusted income tax charge	2.2	2.3	2.4	1.5	3.1	3.6	3.8	(0.4)	2.8	3.0	2.1	1.5
Adjusted profit before taxation	9.6	8.8	9.6	8.0	13.1	15.8	17.2	10.8	14.0	15.4	12.1	7.2
Adjusted effective tax rate	22.9%	26.1%	25.0%	18.8%	23.7%	22.8%	22.1%	-3.7%	20.0%	19.5%	17.4%	20.8%
EBITA (as above)	11.1	10.4	11.2	9.6	14.6	16.8	18.4	11.7	15.1	16.5	13.4	8.8
Adjusted notional tax	(2.5)	(2.7)	(2.8)	(1.8)	(2.6)	(3.0)	(3.3)	(2.1)	(3.0)	(3.2)	(2.3)	(1.8)
Adjusted EBITA after notional tax	8.6	7.7	8.4	7.8	12.0	13.8	15.1	9.6	12.1	13.3	11.1	7.0
Rolling 12 month adjusted EBITA after notional tax	27.0	26.4	29.2	32.4	35.9	42.0	48.8	50.6	50.7	50.1	46.1	43.4
Adjusted return on invested capital	10.7%	10.2%	10.8%	11.8%	13.0%	15.1%	17.3%	18.4%	18.7%	18.8%	17.6%	16.5%

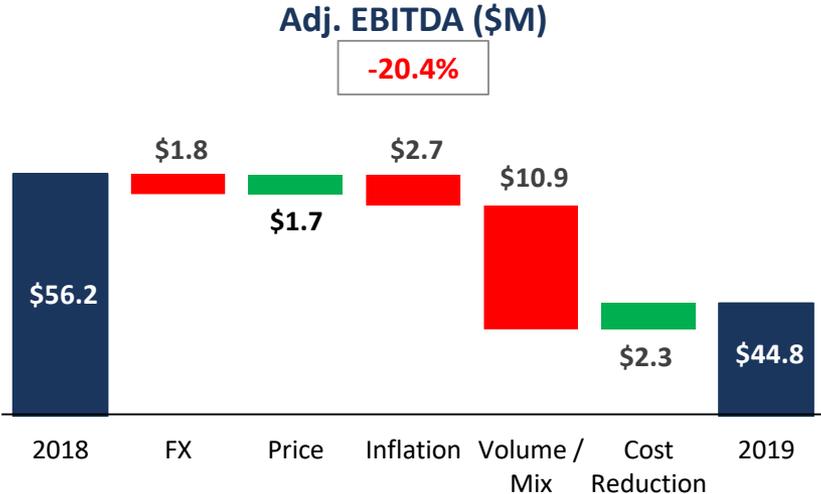
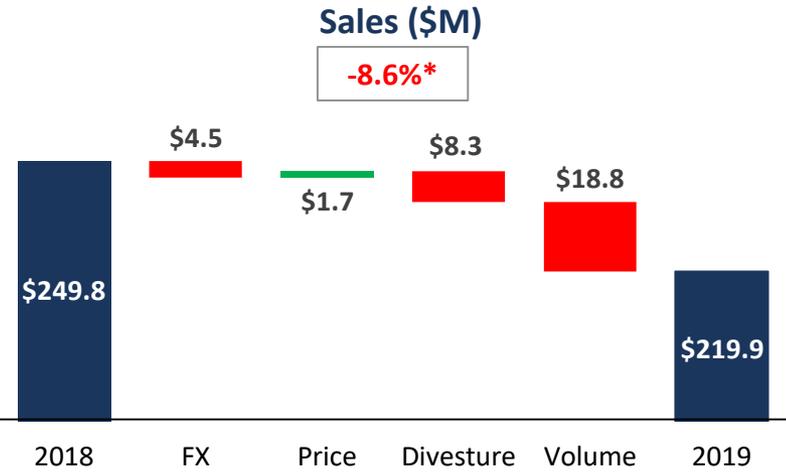
2019: LUXFER FINANCIAL RESULTS



* Sales growth restated to exclude divested Czech Recycling Business



2019: ELEKTRON SEGMENT RESULTS



* Sales growth restated to exclude divested Czech Recycling Business



2019: CYLINDER SEGMENT RESULTS

